

APPENDIX J

Financial Assessment Rate Analysis

**TABLE 19
ALTERNATIVE 1
FINANCIAL ANALYSIS WITH EXISTING OPERATIONS AND CIP
WITHOUT STONEY MOUNTAIN CONVENIENCE CENTER REVENUE**

	AUDIT 2004	AUDIT 2005	AUDIT 2006	AUDIT 2007	AUDIT 2008	ESTIMATE 2009	Year 1 2010	Year 2 2011	Year 3 2012	Year 4 2013	Year 5 2014	Year 6 2015	Year 7 2016	Year 8 2017	Year 9 2018	Year 10 2019
REVENUES																
Operating Revenue	4,329,357	4,300,585	4,321,424	5,023,856	5,043,200											
User Fees						4,154,000	4,150,000	4,150,000	4,215,570	4,282,176	4,349,834	4,418,562	4,488,375	4,559,291	4,631,328	4,704,503
Recycling						105,000	40,000	40,000	40,632	41,274	41,926	42,589	43,261	43,945	44,639	45,345
Methane Gas License Fee						6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000
Other						1,000	40,000	1,000	1,016	1,032	1,048	1,065	1,082	1,099	1,116	1,134
Sales of Fixed Assets						35,000	22,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
Total Operating Revenues	4,329,357	4,300,585	4,321,424	5,023,856	5,043,200	4,301,000	4,258,000	4,237,000	4,303,218	4,370,482	4,438,809	4,508,215	4,578,718	4,650,335	4,723,083	4,796,981
Interest Income	13,000	22,666	96,069	135,719	122,146	212,000	155,000	171,000	97,000	96,000	76,000	83,000	82,000	65,000	73,000	84,000
Tire Disposal Tax						85,000	85,000	86,343	87,707	89,093	90,501	91,931	93,383	94,859	96,357	97,880
White Goods Disposal Tax						45,000	40,000	40,632	41,274	41,926	42,589	43,261	43,945	44,639	45,345	46,061
Scrap Tire Grant						45,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Scrap Metal Sales						118,000	40,000	40,632	41,274	41,926	42,589	43,261	43,945	44,639	45,345	46,061
State Distribution						24,000	75,000	75,000	76,185	77,389	78,611	79,854	81,115	82,397	83,699	85,021
Animal Shelter Reimbursement						54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000
Transfers In	42,669	43,476	50,000	50,000	52,628	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Total Non-Operating Revenues	55,669	66,142	146,069	185,719	174,774	633,000	524,000	542,607	472,440	475,334	459,289	470,307	473,388	460,534	472,745	488,023
NEW REVENUE							0	79,808	162,137	247,049	334,603	509,834	776,834	876,787	890,640	904,712
New MSW Tipping Fee						\$47.91	\$52.00	\$52.00	\$53.00	\$54.00	\$55.00	\$56.00	\$58.00	\$61.00	\$62.00	\$62.00
TOTAL REVENUES	4,385,026	4,366,727	4,467,493	5,209,575	5,217,974	4,934,000	4,782,000	4,859,415	4,937,795	5,092,864	5,232,701	5,488,356	5,828,940	5,987,656	6,086,469	6,189,717
EXPENDITURES																
Salaries And Benefits	622,931	674,529	689,575	682,494	765,561	761,000	719,000	754,950	792,698	832,332	873,949	917,646	963,529	1,011,705	1,062,290	1,115,405
Operations	2,705,611	2,925,184	3,195,782	3,288,693	3,143,627											
Administration						160,000	187,000	192,510	198,388	204,340	210,470	216,784	223,288	229,986	236,886	243,993
Maintenance & Repair						225,000	145,000	149,350	153,831	158,445	163,199	168,095	173,138	178,332	183,682	189,192
Groundwater & Methane Monitoring						43,000	40,000	41,200	42,436	43,709	45,020	46,371	47,762	49,195	50,671	52,191
Hauling & Tipping Fees						2,500,000	2,713,000	2,660,734	2,702,774	2,745,478	2,788,856	2,832,920	3,165,449	3,215,463	3,266,267	3,317,874
Professional Services						80,000	0	50,000	52,000	54,080	56,243	58,493	60,833	63,266	65,797	68,428
Contracted Services						160,000	175,000	182,000	189,280	196,851	204,725	212,914	221,431	230,288	239,500	249,080
Household Hazardous & Universal Waste Disposal						50,000	50,000	52,000	54,080	56,243	58,493	60,833	63,266	65,797	68,428	71,166
Recycling & Single Steam Processing						50,000	77,500	80,600	100,000	104,000	108,160	112,486	116,986	121,665	126,532	131,593
Recycling Material Processing Facility Rent									114,000	114,000	114,000	114,000	114,000	114,000	114,000	114,000
Other						125,000	19,000	19,000	19,000	19,000	19,000	19,000	19,000	19,000	19,000	19,000
Total Operating Expenditures	3,328,542	3,599,713	3,885,357	3,971,187	3,909,188	4,154,000	4,125,500	4,182,444	4,418,486	4,528,479	4,642,116	4,759,543	5,168,680	5,298,697	5,433,052	5,457,921
Capital Outlay	10,457	67,478	167,012	1,662,384	144,932	296,000	653,095	0	312,100	505,000	75,000	345,100	525,700	150,000	40,000	215,000
State Allocation - Landfill Fee						154,958	159,615	146,346	148,659	151,007	153,393	155,817	158,279	160,780	163,320	165,900
New Debt								47,688	95,376	95,376	95,376	95,376	95,376	95,376	95,376	268,668
Post-Closure Costs						15,000	10,000	10,500	11,025	11,576	12,155	12,763	13,401	14,071	14,775	15,513
Capital Projects Fund		800,000														
Transfers Out to General Fund	95,818	97,250				93,182	115,031	119,632	124,418	129,394	134,570	139,953	145,551	151,373	157,428	163,725
TOTAL EXPENDITURES	3,434,817	4,564,441	4,052,369	5,633,571	4,054,120	4,713,140	5,063,241	4,506,611	5,110,063	5,420,833	5,112,610	5,508,552	6,106,987	5,870,296	5,903,951	6,286,728
REVENUES OVER EXPENDITURES	950,209	-197,714	415,124	-423,996	1,163,854	220,860	-281,241	352,804	-172,268	-327,969	120,090	-20,195	-278,046	117,359	182,518	-97,011
ACCRUAL ADJUSTMENTS	-99,021	-25,123	76,208	1,568,068	61,690											
NET INCOME	851,188	-222,837	491,332	1,144,072	1,225,544	220,860	-281,241	352,804	-172,268	-327,969	120,090	-20,195	-278,046	117,359	182,518	-97,011
FUND BALANCE APPROPRIATED	0	197,714	0	423,996	0	0	281,241	0	172,268	327,969	0	20,195	278,046	0	0	97,011
NEW DEBT:																
PROJECT COST								3,197,100								4,005,600
POST CLOSURE RESERVES								2,000,000								0
EQUITY CONTRIBUTION								0								0
LOAN AMOUNT								1,197,100								4,005,600
PAYMENT								47,688								173,292
ANNUAL PAYMENTS								95,376								346,584
RATE								5.00%								6.00%
TERM								20								20
RESERVE FUND BALANCES																
Post-Closure Reserves						2,380,348	2,380,348	2,380,348	380,348	380,348	380,348	380,348	380,348	380,348	380,348	380,348
Unappropriated Fund Balance						1,093,072	1,313,932	1,032,691	1,385,495	1,213,226	885,258	1,005,348	985,152	707,106	824,465	1,006,983
Unappropriated Fund Balance / Total Expenditures						27%	28%	20%	31%	24%	16%	20%	18%	12%	14%	17%

**TABLE 19
ALTERNATIVE 1
FINANCIAL ANALYSIS WITH EXISTING OPERATIONS AND CIP
WITHOUT STONEY MOUNTAIN CONVENIENCE CENTER REVENUE**

	AUDIT 2004	AUDIT 2005	AUDIT 2006	AUDIT 2007	AUDIT 2008	ESTIMATE 2009	Year 1 2010	Year 2 2011	Year 3 2012	Year 4 2013	Year 5 2014	Year 6 2015	Year 7 2016	Year 8 2017	Year 9 2018	Year 10 2019
NOTES:																
HAULING FEES ASSUMED TO INCREASE BY 10% IN FY 2011 AND FY 2016.																
PROJECTIONS BASED ON 6,018 TONS PER MONTH FOR THE REMAINDER OF FY 2009, FY 2010 & FY 2011.																
TIPPING FEE					\$47.91	\$52.00	\$52.00	\$53.00	\$54.00	\$55.00	\$56.00	\$58.00	\$61.00	\$62.00	\$62.00	\$62.00
WEIGHED MSW TONNAGE RECEIVED			69,112	72,707	69,679	54,694	51,616	51,616	52,432	53,260	54,102	54,957	55,825	56,707	57,603	58,513
BAGGED MSW ESTIMATED TONNAGE RECEIVED						1,687	1,592	1,592	1,617	1,643	1,669	1,695	1,722	1,749	1,777	1,805
C&D TONNAGE RECEIVED			11,602	21,345	23,323	20,141	19,007	19,007	19,308	19,613	19,923	20,238	20,557	20,882	21,212	21,547
WOOD TONNAGE RECEIVED						957	957	957	972	988	1,003	1,019	1,035	1,052	1,068	1,085
TOTAL TONNAGE RECEIVED			80,714	94,053	93,002	77,479	73,173	73,173	74,329	75,504	76,697	77,909	79,139	80,390	81,660	82,950
LANDFILL			10,000	20,552	22,368											
MULCHED YARD AND WOOD WASTE			1,602	793	955	957	904	904	918	933	948	963	978	993	1,009	1,025
HAULED TONNAGE BY WASTE MANAGEMENT			69,112	72,707	69,679	76,522	72,269	72,269	73,411	74,571	75,749	76,946	78,162	79,397	80,651	81,925
HAULING AND DISPOSAL CHARGE PER TON			\$33.47	\$33.47	\$33.47	\$33.47	\$33.47	\$36.82	\$36.82	\$36.82	\$36.82	\$36.82	\$40.50	\$40.50	\$40.50	\$40.50
HAULING AND DISPOSAL CHARGE			2,313,172	2,433,510	2,332,151	2,561,187	2,418,849	2,660,734	2,702,774	2,745,478	2,788,856	2,832,920	3,165,449	3,215,463	3,266,267	3,317,874

**TABLE 20
ALTERNATIVE 1
CAPITAL IMPROVEMENTS WITHOUT CONVENIENCE CENTERS**

ITEM	Year 1 2010	Year 2 2011	Year 3 2012	Year 4 2013	Year 5 2014	Year 6 2015	Year 7 2016	Year 8 2017	Year 9 2018	Year 10 2019
NEW ENTRANCE FACILITY	90,000	1,146,000								
RELOCATE CONVENIENCE / RECYCLING CENTER	177,300	974,600					325,700			
RESURFACE FLOORS				200,000						
YARD TRASH-WOOD WASTE-WHITE GOODS-METALS										869,700
C&D PROCESSING AREA			167,100							
COMPOSTING AREA						270,100				
RECYCLE TRANSFER AREA	10,900	99,800								
RECYCLE MATERIAL PROCESSING FACILITY-OFF SITE	73,300	976,700								
RECYCLE MATERIAL PROCESSING FACILITY-ON SITE										3,135,900
TOTAL CAPITAL OUTLAY	351,500	3,197,100	167,100	200,000	0	270,100	325,700	0	0	4,005,600



DEBT PKG 1

DEBT PKG 2

DEBT FINANCING

	3,197,100									4,005,600
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ANNUAL DEBT FINANCING

\$0	\$3,197,100	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,005,600
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ANNUAL CAPITAL OUTLAY

\$351,500	\$0	\$167,100	\$200,000	\$0	\$270,100	\$325,700	\$0	\$0	\$0	\$0
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**TABLE 21
ALTERNATIVE 1
EQUIPMENT WITHOUT CONVENIENCE CENTERS**

ITEM	Year 1 2010	Year 2 2011	Year 3 2012	Year 4 2013	Year 5 2014	Year 6 2015	Year 7 2016	Year 8 2017	Year 9 2018	Year 10 2019
SPOTTER TRUCK					75,000	75,000				
DUMP TRUCK									40,000	
ROLL OFF TRUCK			120,000							
LOADERS	172,795			185,000			200,000			215,000
MOWER				120,000						
CAPITAL IMPROVEMENTS STUDY			25,000							
ROLL OFF CONTAINER	10,800									
TAMP ATTACHMENT	8,000									
ARTICULATED GRAPPLE	110,000							150,000		
TOTAL EQUIPMENT NEEDS	301,595	0	145,000	305,000	75,000	75,000	200,000	150,000	40,000	215,000

DEBT FINANCING

ANNUAL DEBT FINANCING	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ANNUAL CAPITAL OUTLAY	\$301,595	\$0	\$145,000	\$305,000	\$75,000	\$75,000	\$200,000	\$150,000	\$40,000	\$215,000

**TABLE 22
ALTERNATIVE 2
FINANCIAL ANALYSIS WITH EXISTING OPERATIONS AND CIP
WITH STONEY MOUNTAIN CONVENIENCE CENTER REVENUE**

	AUDIT 2004	AUDIT 2005	AUDIT 2006	AUDIT 2007	AUDIT 2008	ESTIMATE 2009	Year 1 2010	Year 2 2011	Year 3 2012	Year 4 2013	Year 5 2014	Year 6 2015	Year 7 2016	Year 8 2017	Year 9 2018	Year 10 2019
REVENUES																
Operating Revenue	4,329,357	4,300,585	4,321,424	5,023,856	5,043,200											
User Fees						4,154,000	4,150,000	4,150,000	4,215,570	4,282,176	4,349,834	4,418,562	4,488,375	4,559,291	4,631,328	4,704,503
Stoney Mtn Convenience Center								250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
Recycling						105,000	40,000	40,000	40,632	41,274	41,926	42,589	43,261	43,945	44,639	45,345
Methane Gas License Fee						6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000
Other						1,000	40,000	1,000	1,016	1,032	1,048	1,065	1,082	1,099	1,116	1,134
Sales of Fixed Assets						35,000	22,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
Total Operating Revenues	4,329,357	4,300,585	4,321,424	5,023,856	5,043,200	4,301,000	4,258,000	4,487,000	4,553,218	4,620,482	4,688,809	4,758,215	4,828,718	4,900,335	4,973,083	5,046,981
Interest Income	13,000	22,666	96,069	135,719	122,146	212,000	155,000	171,000	113,000	129,000	127,000	147,000	149,000	121,000	109,000	100,000
Tire Disposal Tax						85,000	85,000	86,343	87,707	89,093	90,501	91,931	93,383	94,859	96,357	97,880
White Goods Disposal Tax						45,000	40,000	40,632	41,274	41,926	42,589	43,261	43,945	44,639	45,345	46,061
Scrap Tire Grant						45,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Scrap Metal Sales						118,000	40,000	40,632	41,274	41,926	42,589	43,261	43,945	44,639	45,345	46,061
State Distribution						24,000	75,000	75,000	76,185	77,389	78,611	79,854	81,115	82,397	83,699	85,021
Animal Shelter Reimbursement						54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000
Transfers In	42,669	43,476	50,000	50,000	52,628	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Total Non-Operating Revenues	55,669	66,142	146,069	185,719	174,774	633,000	524,000	542,607	488,440	508,334	510,289	534,307	540,388	516,534	508,745	504,023
NEW REVENUE							0	119,712	162,137	247,049	250,952	254,917	258,945	263,036	267,192	271,414
New MSW Tipping Fee						\$47.91	\$52.00	\$52.00	\$53.00	\$53.00	\$54.00	\$54.00	\$54.00	\$54.00	\$54.00	\$54.00
TOTAL REVENUES	4,385,026	4,366,727	4,467,493	5,209,575	5,217,974	4,934,000	4,782,000	5,149,319	5,203,795	5,375,864	5,450,050	5,547,439	5,628,051	5,679,905	5,749,021	5,822,418
EXPENDITURES																
Salaries And Benefits	622,931	674,529	689,575	682,494	765,561	761,000	719,000	754,950	792,698	832,332	873,949	917,646	963,529	1,011,705	1,062,290	1,115,405
Operations	2,705,611	2,925,184	3,195,782	3,288,693	3,143,627											
Administration						160,000	187,000	192,610	198,388	204,340	210,470	216,784	223,288	229,986	236,886	243,993
Maintenance & Repair						225,000	145,000	149,350	153,831	158,445	163,199	168,095	173,138	178,332	183,682	189,192
Groundwater & Methane Monitoring						43,000	40,000	41,200	42,436	43,709	45,020	46,371	47,762	49,195	50,671	52,191
Hauling & Tipping Fees						2,500,000	2,713,000	2,660,734	2,702,774	2,745,478	2,788,856	2,832,920	3,165,449	3,215,463	3,266,267	3,317,874
Professional Services						80,000	0	50,000	52,000	54,080	56,243	58,493	60,833	63,266	65,797	68,428
Contracted Services						160,000	175,000	182,000	189,280	196,851	204,725	212,914	221,431	230,288	239,500	249,080
Household Hazardous & Universal Waste Disposal						50,000	50,000	52,000	54,080	56,243	58,493	60,833	63,266	65,797	68,428	71,166
Recycling & Single Steam Processing						50,000	77,500	80,600	100,000	104,000	108,160	112,486	116,986	121,665	126,532	131,593
Recycling Material Processing Facility Rent									114,000	114,000	114,000	114,000	114,000	114,000	114,000	
Other						125,000	19,000	19,000	19,000	19,000	19,000	19,000	19,000	19,000	19,000	19,000
Total Operating Expenditures	3,328,542	3,599,713	3,885,357	3,971,187	3,909,188	4,154,000	4,125,500	4,182,444	4,418,486	4,528,479	4,642,116	4,759,543	5,168,680	5,298,697	5,433,052	5,457,921
Capital Outlay	10,457	67,478	167,012	1,662,384	144,932	296,000	653,095	0	312,100	505,000	75,000	345,100	525,700	150,000	40,000	215,000
State Allocation - Landfill Fee						154,958	159,615	146,346	148,659	151,007	153,393	155,817	158,279	160,780	163,320	165,900
New Debt								47,688	95,376	95,376	95,376	95,376	95,376	95,376	95,376	268,668
Post-Closure Costs						15,000	10,000	10,500	11,025	11,576	12,155	12,763	13,401	14,071	14,775	15,513
Capital Projects Fund		800,000														
Transfers Out to General Fund	95,818	97,250				93,182	115,031	119,632	124,418	129,394	134,570	139,953	145,551	151,373	157,428	163,725
TOTAL EXPENDITURES	3,434,817	4,564,441	4,052,369	5,633,571	4,054,120	4,713,140	5,063,241	4,506,611	5,110,063	5,420,833	5,112,610	5,508,552	6,106,987	5,870,296	5,903,951	6,286,728
REVENUES OVER EXPENDITURES	950,209	-197,714	415,124	-423,996	1,163,854	220,860	-281,241	642,708	93,732	-44,969	337,439	38,888	-478,936	-190,391	-154,930	-464,310
ACCURAL ADJUSTMENTS	-99,021	-25,123	76,208	1,568,068	61,690											
NET INCOME	851,188	-222,837	491,332	1,144,072	1,225,544	220,860	-281,241	642,708	93,732	-44,969	337,439	38,888	-478,936	-190,391	-154,930	-464,310
FUND BALANCE APPROPRIATED	0	197,714	0	423,996	0	0	281,241	0	0	44,969	0	0	478,936	190,391	154,930	464,310
NEW DEBT:																
PROJECT COST								3,197,100								4,005,600
POST CLOSURE RESERVES								2,000,000								0
EQUITY CONTRIBUTION								0								0
LOAN AMOUNT								1,197,100								4,005,600
PAYMENT								47,688								173,292
ANNUAL PAYMENTS								95,376								346,584
RATE								5.00%								6.00%
TERM								20								20
RESERVE FUND BALANCES																
Post-Closure Reserves						2,380,348	2,380,348	2,380,348	380,348	380,348	380,348	380,348	380,348	380,348	380,348	380,348
Unappropriated Fund Balance						1,093,072	1,313,932	1,032,691	1,675,398	1,769,130	1,724,162	2,061,601	1,621,553	1,431,161	1,276,231	811,922
Unappropriated Fund Balance / Total Expenditures						27%	28%	20%	37%	35%	32%	40%	38%	27%	24%	13%

**TABLE 22
ALTERNATIVE 2
FINANCIAL ANALYSIS WITH EXISTING OPERATIONS AND CIP
WITH STONEY MOUNTAIN CONVENIENCE CENTER REVENUE**

	AUDIT 2004	AUDIT 2005	AUDIT 2006	AUDIT 2007	AUDIT 2008	ESTIMATE 2009	Year 1 2010	Year 2 2011	Year 3 2012	Year 4 2013	Year 5 2014	Year 6 2015	Year 7 2016	Year 8 2017	Year 9 2018	Year 10 2019
NOTES:																
HAULING FEES ASSUMED TO INCREASE BY 10% IN FY 2011 AND FY 2016.																
PROJECTIONS BASED ON 6,018 TONS PER MONTH FOR THE REMAINDER OF FY 2009, FY 2010 & FY 2011.																
TIPPING FEE					\$47.91	\$52.00	\$52.00	\$53.00	\$53.00	\$54.00	\$54.00	\$54.00	\$54.00	\$54.00	\$54.00	\$54.00
WEIGHED MSW TONNAGE RECEIVED			69,112	72,707	69,679	54,694	51,616	51,616	52,432	53,260	54,102	54,957	55,825	56,707	57,603	58,513
BAGGED MSW ESTIMATED TONNAGE RECEIVED						1,687	1,592	1,592	1,617	1,643	1,669	1,695	1,722	1,749	1,777	1,805
C&D TONNAGE RECEIVED			11,602	21,345	23,323	20,141	19,007	19,007	19,308	19,613	19,923	20,238	20,557	20,882	21,212	21,547
WOOD TONNAGE RECEIVED						957	957	957	972	988	1,003	1,019	1,035	1,052	1,068	1,085
TOTAL TONNAGE RECEIVED			80,714	94,053	93,002	77,479	73,173	73,173	74,329	75,504	76,697	77,909	79,139	80,390	81,660	82,950
LANDFILL			10,000	20,552	22,368											
MULCHED YARD AND WOOD WASTE			1,602	793	955	957	904	904	918	933	948	963	978	993	1,009	1,025
HAULED TONNAGE BY WASTE MANAGEMENT			69,112	72,707	69,679	76,522	72,269	72,269	73,411	74,571	75,749	76,946	78,162	79,397	80,651	81,925
HAULING AND DISPOSAL CHARGE PER TON			\$33.47	\$33.47	\$33.47	\$33.47	\$33.47	\$36.82	\$36.82	\$36.82	\$36.82	\$36.82	\$40.50	\$40.50	\$40.50	\$40.50
HAULING AND DISPOSAL CHARGE			2,313,172	2,433,510	2,332,151	2,561,187	2,418,849	2,660,734	2,702,774	2,745,478	2,788,856	2,832,920	3,165,449	3,215,463	3,266,267	3,317,874

**TABLE 24
ALTERNATIVE 2
EQUIPMENT WITHOUT CONVENIENCE CENTERS**

ITEM	Year 1 2010	Year 2 2011	Year 3 2012	Year 4 2013	Year 5 2014	Year 6 2015	Year 7 2016	Year 8 2017	Year 9 2018	Year 10 2019
SPOTTER TRUCK					75,000	75,000				
DUMP TRUCK									40,000	
ROLL OFF TRUCK			120,000							
LOADERS	172,795			185,000			200,000			215,000
MOWER				120,000						
CAPITAL IMPROVEMENTS STUDY			25,000							
ROLL OFF CONTAINER	10,800									
TAMP ATTACHMENT	8,000									
ARTICULATED GRAPPLE	110,000							150,000		
TOTAL EQUIPMENT NEEDS	301,595	0	145,000	305,000	75,000	75,000	200,000	150,000	40,000	215,000

DEBT FINANCING

ANNUAL DEBT FINANCING	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ANNUAL CAPITAL OUTLAY	\$301,595	\$0	\$145,000	\$305,000	\$75,000	\$75,000	\$200,000	\$150,000	\$40,000	\$215,000

**TABLE 25
ALTERNATIVE 3
FINANCIAL ANALYSIS WITH EXISTING OPERATIONS, CIP, AND CONVENIENCE CENTERS
WITHOUT CONVENIENCE CENTER REVENUE**

	AUDIT 2004	AUDIT 2005	AUDIT 2006	AUDIT 2007	AUDIT 2008	ESTIMATE 2009	Year 1 2010	Year 2 2011	Year 3 2012	Year 4 2013	Year 5 2014	Year 6 2015	Year 7 2016	Year 8 2017	Year 9 2018	Year 10 2019
REVENUES																
Operating Revenue	4,329,357	4,300,585	4,321,424	5,023,856	5,043,200											
User Fees						4,154,000	4,150,000	4,150,000	4,215,570	4,282,176	4,349,834	4,418,562	4,488,375	4,559,291	4,631,328	4,704,503
Recycling						105,000	40,000	40,000	91,422	92,866	94,334	95,824	97,338	98,876	100,438	102,025
Methane Gas License Fee						6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000
Other						1,000	40,000	40,632	41,274	41,926	42,589	43,261	43,945	44,639	45,345	46,061
Sales of Fixed Assets						35,000	22,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
Total Operating Revenues	4,329,357	4,300,585	4,321,424	5,023,856	5,043,200	4,301,000	4,258,000	4,276,632	4,394,266	4,462,969	4,532,757	4,603,647	4,675,658	4,748,807	4,823,111	4,898,590
Interest Income	13,000	22,666	96,069	135,719	122,146	212,000	155,000	171,000	86,000	88,000	82,000	98,000	110,000	97,000	101,000	108,000
Tire Disposal Tax						85,000	85,000	86,343	87,707	89,093	90,501	91,931	93,383	94,859	96,357	97,880
White Goods Disposal Tax						45,000	40,000	40,632	41,274	41,926	42,589	43,261	43,945	44,639	45,345	46,061
Scrap Tire Grant						45,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Scrap Metal Sales						118,000	40,000	40,632	41,274	41,926	42,589	43,261	43,945	44,639	45,345	46,061
State Distribution						24,000	75,000	75,000	76,185	77,389	78,611	79,854	81,115	82,397	83,699	85,021
Animal Shelter Reimbursement						54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000
Transfers In	42,669	43,476	50,000	50,000	52,628	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Total Non-Operating Revenues	55,669	66,142	146,069	185,719	174,774	633,000	524,000	542,607	461,440	467,334	465,289	485,307	501,388	492,534	500,745	512,023
NEW REVENUE							0	478,846	972,824	1,235,243	1,254,760	1,529,502	1,639,983	1,665,895	1,692,216	1,718,953
New MSW Tipping Fee						\$47.91	\$52.00	\$52.00	\$58.00	\$64.00	\$67.00	\$70.00	\$71.00	\$71.00	\$71.00	\$71.00
TOTAL REVENUES	4,385,026	4,366,727	4,467,493	5,209,575	5,217,974	4,934,000	4,782,000	5,298,085	5,828,530	6,165,546	6,252,806	6,618,457	6,817,030	6,907,236	7,016,073	7,129,566
EXPENDITURES																
Salaries And Benefits	622,931	674,529	689,575	682,494	765,561	761,000	719,000	754,950	792,698	832,332	873,949	917,646	963,529	1,011,705	1,062,290	1,115,405
Operations	2,705,611	2,925,184	3,195,782	3,288,693	3,143,627											
Administration						160,000	187,000	192,610	198,388	204,340	210,470	216,784	223,288	229,986	236,886	243,993
Maintenance & Repair						225,000	145,000	149,350	153,831	158,445	163,199	168,095	173,138	178,332	183,682	189,192
Groundwater & Methane Monitoring						43,000	40,000	41,200	42,436	43,709	45,020	46,371	47,762	49,195	50,671	52,191
Hauling & Tipping Fees						2,500,000	2,713,000	2,660,734	2,702,774	2,745,478	2,788,856	2,832,920	3,165,449	3,215,463	3,266,267	3,317,874
Professional Services						80,000	0	50,000	52,000	54,080	56,243	58,493	60,833	63,266	65,797	68,428
Contracted Services						160,000	175,000	182,000	189,280	196,851	204,725	212,914	221,431	230,288	239,500	249,080
Household Hazardous & Universal Waste Disposal						50,000	50,000	52,000	54,080	56,243	58,493	60,833	63,266	65,797	68,428	71,166
Recycling & Single Steam Processing						50,000	77,500	80,600	100,000	104,000	108,160	112,486	116,986	121,665	126,532	131,593
Recycling Material Processing Facility Rent									114,000	114,000	114,000	114,000	114,000	114,000	114,000	114,000
Other						125,000	19,000	19,000	19,000	19,000	19,000	19,000	19,000	19,000	19,000	19,000
New Operating Expenditures							0	0	500,000	526,400	554,276	583,713	614,802	647,639	682,324	718,964
Total Operating Expenditures	3,328,542	3,599,713	3,885,357	3,971,187	3,909,188	4,154,000	4,125,500	4,182,444	4,918,486	5,054,879	5,196,392	5,343,256	5,783,482	5,946,335	6,115,376	6,176,886
Capital Outlay	10,457	67,478	167,012	1,662,384	144,932	296,000	653,095	489,600	312,100	505,000	75,000	345,100	525,700	150,000	40,000	515,000
State Allocation - Landfill Fee						154,958	159,615	146,346	148,659	151,007	153,393	155,817	158,279	160,780	163,320	165,900
New Debt								207,033	414,066	414,066	414,066	414,066	414,066	414,066	414,066	587,358
Post-Closure Costs						15,000	10,000	10,500	11,025	11,576	12,155	12,763	13,401	14,071	14,775	15,513
Capital Projects Fund		800,000														
Transfers Out to General Fund	95,818	97,250				93,182	115,031	119,632	124,418	129,394	134,570	139,953	145,551	151,373	157,428	163,725
TOTAL EXPENDITURES	3,434,817	4,564,441	4,052,369	5,633,571	4,054,120	4,713,140	5,063,241	5,155,556	5,928,753	6,265,923	6,410,955	6,410,955	7,040,479	6,836,625	6,904,964	7,624,382
REVENUES OVER EXPENDITURES	950,209	-197,714	415,124	-423,996	1,163,854	220,860	-281,241	142,529	-100,223	-100,377	267,230	207,502	-223,449	70,611	111,108	-494,816
ACCRUAL ADJUSTMENTS	-99,021	-25,123	76,208	1,568,068	61,690											
NET INCOME	851,188	-222,837	491,332	1,144,072	1,225,544	220,860	-281,241	142,529	-100,223	-100,377	267,230	207,502	-223,449	70,611	111,108	-494,816
FUND BALANCE APPROPRIATED	0	197,714	0	423,996	0	0	281,241	0	100,223	100,377	0	0	223,449	0	0	494,816
NEW DEBT:																
PROJECT COST								7,197,100								4,005,600
POST CLOSURE RESERVES								2,000,000								0
EQUITY CONTRIBUTION								0								0
LOAN AMOUNT								5,197,100								4,005,600
PAYMENT								207,033								173,292
ANNUAL PAYMENTS								414,066								346,584
RATE								5.00%								6.00%
TERM								20								20
RESERVE FUND BALANCES																
Post-Closure Reserves						2,380,348	2,380,348	2,380,348	380,348	380,348	380,348	380,348	380,348	380,348	380,348	380,348
Unappropriated Fund Balance						1,093,072	1,313,932	1,032,691	1,175,220	1,074,997	974,620	1,241,849	1,449,351	1,225,902	1,296,513	1,407,621
Unappropriated Fund Balance / Total Expenditures						27%	28%	20%	23%	18%	16%	21%	23%	17%	19%	20%

**TABLE 25
ALTERNATIVE 3
FINANCIAL ANALYSIS WITH EXISTING OPERATIONS, CIP, AND CONVENIENCE CENTERS
WITHOUT CONVENIENCE CENTER REVENUE**

	AUDIT 2004	AUDIT 2005	AUDIT 2006	AUDIT 2007	AUDIT 2008	ESTIMATE 2009	Year 1 2010	Year 2 2011	Year 3 2012	Year 4 2013	Year 5 2014	Year 6 2015	Year 7 2016	Year 8 2017	Year 9 2018	Year 10 2019
NOTES:																
HAULING FEES ASSUMED TO INCREASE BY 10% IN FY 2011 AND FY 2016.																
PROJECTIONS BASED ON 6018 TONS PER MONTH FOR THE REMAINDER OF FY 2009, FY 2010 & FY 2011.																
RECYCLING TONNAGES INCREASES FROM 2,000 TO 4,500 DUE TO NEW RECYCLING FACILITY AND CONVENIENCE CENTERS IN FY 2012.																
TIPPING FEE						\$47.91	\$52.00	\$52.00	\$58.00	\$64.00	\$67.00	\$67.00	\$70.00	\$71.00	\$71.00	\$71.00
WEIGHED MSW TONNAGE RECEIVED			69,112	72,707	69,679	54,694	51,616	51,616	52,432	53,260	54,102	54,957	55,825	56,707	57,603	58,513
BAGGED MSW ESTIMATED TONNAGE RECEIVED						1,687	1,592	1,592	1,617	1,643	1,669	1,695	1,722	1,749	1,777	1,805
C&D TONNAGE RECEIVED			11,602	21,345	23,323	20,141	19,007	19,007	19,308	19,613	19,923	20,238	20,557	20,882	21,212	21,547
WOOD TONNAGE RECEIVED						957	957	957	972	988	1,003	1,019	1,035	1,052	1,068	1,085
TOTAL TONNAGE RECEIVED			80,714	94,053	93,002	77,479	73,173	73,173	74,329	75,504	76,697	77,909	79,139	80,390	81,660	82,950
LANDFILL			10,000	20,552	22,368											
MULCHED YARD AND WOOD WASTE			1,602	793	955	957	904	904	918	933	948	963	978	993	1,009	1,025
HAULED TONNAGE BY WASTE MANAGEMENT			69,112	72,707	69,679	76,522	72,269	72,269	73,411	74,571	75,749	76,946	78,162	79,397	80,651	81,925
HAULING AND DISPOSAL CHARGE PER TON			\$33.47	\$33.47	\$33.47	\$33.47	\$33.47	\$36.82	\$36.82	\$36.82	\$36.82	\$36.82	\$40.50	\$40.50	\$40.50	\$40.50
HAULING AND DISPOSAL CHARGE			2,313,172	2,433,510	2,332,151	2,561,187	2,418,849	2,660,734	2,702,774	2,745,478	2,788,856	2,832,920	3,165,449	3,215,463	3,266,267	3,317,874

**TABLE 26
ALTERNATIVE 3
CAPITAL IMPROVEMENTS WITH CONVENIENCE CENTERS**

ITEM	Year 1 2010	Year 2 2011	Year 3 2012	Year 4 2013	Year 5 2014	Year 6 2015	Year 7 2016	Year 8 2017	Year 9 2018	Year 10 2019
NEW ENTRANCE FACILITY	90,000	1,146,000								
RELOCATE CONVENIENCE / RECYCLING CENTER	177,300	974,600					325,700			
RESURFACE FLOORS				200,000						
YARD TRASH-WOOD WASTE-WHITE GOODS-METALS										869,700
C&D PROCESSING AREA			167,100							
COMPOSTING AREA						270,100				
RECYCLE TRANSFER AREA	10,900	99,800								
RECYCLE MATERIAL PROCESSING FACILITY-OFF SITE	73,300	976,700								
RECYCLE MATERIAL PROCESSING FACILITY-ON SITE										3,135,900
CONVENIENCE CENTER SITES (5)		4,000,000								
CONVENIENCE CENTER TRUCKS (2)		240,000								300,000
TOTAL CAPITAL OUTLAY	351,500	7,437,100	167,100	200,000	0	270,100	325,700	0	0	4,305,600



DEBT PKG 1

DEBT PKG 2

DEBT FINANCING

	7,197,100									4,005,600
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ANNUAL DEBT FINANCING

\$0	\$7,197,100	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,005,600
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ANNUAL CAPITAL OUTLAY

\$351,500	\$240,000	\$167,100	\$200,000	\$0	\$270,100	\$325,700	\$0	\$0	\$0	\$300,000
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NEW OPERATING COSTS

CONVENIENCE CENTER UTILITIES & MAINTENANCE			60,000	61,800	63,654	65,564	67,531	69,556	71,643	73,792
CONVENIENCE CENTER ATTENDANTS (8)			280,000	296,800	314,608	333,484	353,494	374,703	397,185	421,016
CONVENIENCE CENTER TRUCK DRIVERS (2)			100,000	106,000	112,360	119,102	126,248	133,823	141,852	150,363
CONVENIENCE CENTER TRUCK FUEL / MAINTENANCE			60,000	61,800	63,654	65,564	67,531	69,556	71,643	73,792
TOTAL NEW OPERATING COSTS	0	0	500,000	526,400	554,276	583,713	614,802	647,639	682,324	718,964

**TABLE 27
ALTERNATIVE 3
EQUIPMENT WITH CONVENIENCE CENTERS**

ITEM	Year 1 2010	Year 2 2011	Year 3 2012	Year 4 2013	Year 5 2014	Year 6 2015	Year 7 2016	Year 8 2017	Year 9 2018	Year 10 2019
SPOTTER TRUCK					75,000	75,000				
DUMP TRUCK									40,000	
ROLL OFF TRUCK			120,000							
LOADERS	172,795			185,000			200,000			215,000
MOWER				120,000						
CAPITAL IMPROVEMENTS STUDY			25,000							
ROLL OFF CONTAINER	10,800									
TAMP ATTACHMENT	8,000									
ARTICULATED GRAPPLE	110,000							150,000		
COMPACTORS (5)		65,000								
COMPACTOR BOXES (8)		65,600								
OPEN TOP BOXES (14)		119,000								
TOTAL EQUIPMENT NEEDS	301,595	249,600	145,000	305,000	75,000	75,000	200,000	150,000	40,000	215,000

DEBT FINANCING

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ANNUAL DEBT FINANCING

\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
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ANNUAL CAPITAL OUTLAY

\$301,595	\$249,600	\$145,000	\$305,000	\$75,000	\$75,000	\$200,000	\$150,000	\$40,000	\$215,000
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**TABLE 28
ALTERNATIVE 4
FINANCIAL ANALYSIS WITH EXISTING OPERATIONS, CIP, AND CONVENIENCE CENTERS
WITH CONVENIENCE CENTER REVENUE**

	AUDIT 2004	AUDIT 2005	AUDIT 2006	AUDIT 2007	AUDIT 2008	ESTIMATE 2009	Year 1 2010	Year 2 2011	Year 3 2012	Year 4 2013	Year 5 2014	Year 6 2015	Year 7 2016	Year 8 2017	Year 9 2018	Year 10 2019
REVENUES																
Operating Revenue	4,329,357	4,300,585	4,321,424	5,023,856	5,043,200											
User Fees						4,154,000	4,150,000	4,150,000	4,215,570	4,282,176	4,349,834	4,418,562	4,488,375	4,559,291	4,631,328	4,704,503
Stoney Mtn Convenience Center								250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
Recycling						105,000	40,000	40,000	91,422	92,866	94,334	95,824	97,338	98,876	100,438	102,025
Methane Gas License Fee						6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000
Other						1,000	40,000	40,632	41,274	41,926	42,589	43,261	43,945	44,639	45,345	46,061
Sales of Fixed Assets						35,000	22,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
Total Operating Revenues	4,329,357	4,300,585	4,321,424	5,023,856	5,043,200	4,301,000	4,258,000	4,526,632	4,644,266	4,712,969	4,782,757	4,853,647	4,925,658	4,998,807	5,073,111	5,148,590
Interest Income	13,000	22,666	96,069	135,719	122,146	212,000	155,000	171,000	100,000	104,000	106,000	131,000	143,000	123,000	120,000	119,000
Tire Disposal Tax						85,000	85,000	86,343	87,707	89,093	90,501	91,931	93,383	94,859	96,357	97,880
White Goods Disposal Tax						45,000	40,000	40,632	41,274	41,926	42,589	43,261	43,945	44,639	45,345	46,061
Scrap Tire Grant						45,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Scrap Metal Sales						118,000	40,000	40,632	41,274	41,926	42,589	43,261	43,945	44,639	45,345	46,061
State Distribution						24,000	75,000	75,000	76,185	77,389	78,611	79,854	81,115	82,397	83,699	85,021
Animal Shelter Reimbursement						54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000
Transfers In	42,669	43,476	50,000	50,000	52,628	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Total Non-Operating Revenues	55,669	66,142	146,069	185,719	174,774	633,000	524,000	542,607	475,440	483,334	489,289	518,307	534,388	518,534	519,745	523,023
NEW REVENUE							0	478,846	729,618	1,111,719	1,129,284	1,232,099	1,251,566	1,271,341	1,291,428	1,311,833
New MSW Tipping Fee						\$47.91	\$52.00	\$52.00	\$58.00	\$61.00	\$64.00	\$64.00	\$65.00	\$65.00	\$65.00	\$65.00
TOTAL REVENUES	4,385,026	4,366,727	4,467,493	5,209,575	5,217,974	4,934,000	4,782,000	5,548,085	5,849,324	6,308,021	6,401,330	6,604,053	6,711,613	6,788,682	6,884,284	6,983,445
EXPENDITURES																
Salaries And Benefits	622,931	674,529	689,575	682,494	765,561	761,000	719,000	754,950	792,698	832,332	873,949	917,646	963,529	1,011,705	1,062,290	1,115,405
Operations	2,705,611	2,925,184	3,195,782	3,288,693	3,143,627											
Administration						160,000	187,000	192,610	198,388	204,340	210,470	216,784	223,288	229,986	236,886	243,993
Maintenance & Repair						225,000	145,000	149,350	153,831	158,445	163,199	168,095	173,138	178,332	183,682	189,192
Groundwater & Methane Monitoring						43,000	40,000	41,200	42,436	43,709	45,020	46,371	47,762	49,195	50,671	52,191
Hauling & Tipping Fees						2,500,000	2,713,000	2,660,734	2,702,774	2,745,478	2,788,856	2,832,920	3,165,449	3,215,463	3,266,267	3,317,874
Professional Services						80,000	0	50,000	52,000	54,080	56,243	58,493	60,833	63,266	65,797	68,428
Contracted Services						160,000	175,000	182,000	189,280	196,851	204,725	212,914	221,431	230,288	239,500	249,080
Household Hazardous & Universal Waste Disposal						50,000	50,000	52,000	54,080	56,243	58,493	60,833	63,266	65,797	68,428	71,166
Recycling & Single Steam Processing						50,000	77,500	80,600	100,000	104,000	108,160	112,486	116,986	121,665	126,532	131,593
Recycling Material Processing Facility Rent									114,000	114,000	114,000	114,000	114,000	114,000	114,000	114,000
Other						125,000	19,000	19,000	19,000	19,000	19,000	19,000	19,000	19,000	19,000	19,000
New Operating Expenditures							0	0	500,000	526,400	554,276	583,713	614,802	647,639	682,324	718,964
Total Operating Expenditures	3,328,542	3,599,713	3,885,357	3,971,187	3,909,188	4,154,000	4,125,500	4,182,444	4,918,486	5,054,879	5,196,392	5,343,256	5,783,482	5,946,335	6,115,376	6,176,886
Capital Outlay	10,457	67,478	167,012	1,662,384	144,932	296,000	653,095	489,600	312,100	505,000	75,000	345,100	525,700	150,000	40,000	515,000
State Allocation - Landfill Fee						154,958	159,615	146,346	148,659	151,007	153,393	155,817	158,279	160,780	163,320	165,900
New Debt								207,033	414,066	414,066	414,066	414,066	414,066	414,066	414,066	587,358
Post-Closure Costs						15,000	10,000	10,500	11,025	11,576	12,155	12,763	13,401	14,071	14,775	15,513
Capital Projects Fund		800,000														
Transfers Out to General Fund	95,818	97,250				93,182	115,031	119,632	124,418	129,394	134,570	139,953	145,551	151,373	157,428	163,725
TOTAL EXPENDITURES	3,434,817	4,564,441	4,052,369	5,633,571	4,054,120	4,713,140	5,063,241	5,155,556	5,928,753	6,265,923	5,985,576	6,410,955	7,040,479	6,836,625	6,904,964	7,624,382
REVENUES OVER EXPENDITURES	950,209	-197,714	415,124	-423,996	1,163,854	220,860	-281,241	392,529	-79,429	42,098	415,754	193,099	-328,866	-47,943	-20,680	-640,937
ACCRUAL ADJUSTMENTS	-99,021	-25,123	76,208	1,568,068	61,690											
NET INCOME	851,188	-222,837	491,332	1,144,072	1,225,544	220,860	-281,241	392,529	-79,429	42,098	415,754	193,099	-328,866	-47,943	-20,680	-640,937
FUND BALANCE APPROPRIATED	0	197,714	0	423,996	0	0	281,241	0	79,429	0	0	0	328,866	47,943	20,680	640,937
NEW DEBT:																
PROJECT COST								7,197,100								4,005,600
POST CLOSURE RESERVES								2,000,000								0
EQUITY CONTRIBUTION								0								0
LOAN AMOUNT								5,197,100								4,005,600
PAYMENT								207,033								173,292
ANNUAL PAYMENTS								414,066								346,584
RATE								5.00%								6.00%
TERM								20								20
RESERVE FUND BALANCES																
Post-Closure Reserves						2,380,348	2,380,348	2,380,348	380,348	380,348	380,348	380,348	380,348	380,348	380,348	380,348
Unappropriated Fund Balance						1,093,072	1,313,932	1,032,691	1,425,220	1,345,791	1,387,889	1,803,643	1,996,742	1,667,875	1,619,932	1,599,252
Unappropriated Fund Balance / Total Expenditures						27%	28%	20%	28%	23%	22%	30%	31%	24%	24%	23%

**TABLE 28
ALTERNATIVE 4
FINANCIAL ANALYSIS WITH EXISTING OPERATIONS, CIP, AND CONVENIENCE CENTERS
WITH CONVENIENCE CENTER REVENUE**

	AUDIT 2004	AUDIT 2005	AUDIT 2006	AUDIT 2007	AUDIT 2008	ESTIMATE 2009	Year 1 2010	Year 2 2011	Year 3 2012	Year 4 2013	Year 5 2014	Year 6 2015	Year 7 2016	Year 8 2017	Year 9 2018	Year 10 2019
NOTES:																
HAULING FEES ASSUMED TO INCREASE BY 10% IN FY 2011 AND FY 2016.																
PROJECTIONS BASED ON 6018 TONS PER MONTH FOR THE REMAINDER OF FY 2009, FY 2010 & FY 2011.																
RECYCLING TONNAGES INCREASES FROM 2,000 TO 4,500 DUE TO NEW RECYCLING FACILITY AND CONVENIENCE CENTERS IN FY 2012.																
TIPPING FEE					\$47.91	\$52.00	\$52.00	\$58.00	\$61.00	\$64.00	\$64.00	\$65.00	\$65.00	\$65.00	\$65.00	\$65.00
WEIGHED MSW TONNAGE RECEIVED			69,112	72,707	69,679	54,694	51,616	51,616	52,432	53,260	54,102	54,957	55,825	56,707	57,603	58,513
BAGGED MSW ESTIMATED TONNAGE RECEIVED						1,687	1,592	1,592	1,617	1,643	1,669	1,695	1,722	1,749	1,777	1,805
C&D TONNAGE RECEIVED			11,602	21,345	23,323	20,141	19,007	19,007	19,308	19,613	19,923	20,238	20,557	20,882	21,212	21,547
WOOD TONNAGE RECEIVED						957	957	957	972	988	1,003	1,019	1,035	1,052	1,068	1,085
TOTAL TONNAGE RECEIVED			80,714	94,053	93,002	77,479	73,173	73,173	74,329	75,504	76,697	77,909	79,139	80,390	81,660	82,950
LANDFILL			10,000	20,552	22,368											
MULCHED YARD AND WOOD WASTE			1,602	793	955	957	904	904	918	933	948	963	978	993	1,009	1,025
HAULED TONNAGE BY WASTE MANAGEMENT			69,112	72,707	69,679	76,522	72,269	72,269	73,411	74,571	75,749	76,946	78,162	79,397	80,651	81,925
HAULING AND DISPOSAL CHARGE PER TON			\$33.47	\$33.47	\$33.47	\$33.47	\$33.47	\$36.82	\$36.82	\$36.82	\$36.82	\$36.82	\$40.50	\$40.50	\$40.50	\$40.50
HAULING AND DISPOSAL CHARGE			2,313,172	2,433,510	2,332,151	2,561,187	2,418,849	2,660,734	2,702,774	2,745,478	2,788,856	2,832,920	3,165,449	3,215,463	3,266,267	3,317,874

**TABLE 29
ALTERNATIVE 4
CAPITAL IMPROVEMENTS WITH CONVENIENCE CENTERS**

ITEM	Year 1 2010	Year 2 2011	Year 3 2012	Year 4 2013	Year 5 2014	Year 6 2015	Year 7 2016	Year 8 2017	Year 9 2018	Year 10 2019
NEW ENTRANCE FACILITY	90,000	1,146,000								
RELOCATE CONVENIENCE / RECYCLING CENTER	177,300	974,600					325,700			
RESURFACE FLOORS				200,000						
YARD TRASH-WOOD WASTE-WHITE GOODS-METALS										869,700
C&D PROCESSING AREA			167,100							
COMPOSTING AREA						270,100				
RECYCLE TRANSFER AREA	10,900	99,800								
RECYCLE MATERIAL PROCESSING FACILITY-OFF SITE	73,300	976,700								
RECYCLE MATERIAL PROCESSING FACILITY-ON SITE										3,135,900
CONVENIENCE CENTER SITES (5)		4,000,000								
CONVENIENCE CENTER TRUCKS (2)		240,000								300,000
TOTAL CAPITAL OUTLAY	351,500	7,437,100	167,100	200,000	0	270,100	325,700	0	0	4,305,600



DEBT PKG 1

DEBT PKG 2

DEBT FINANCING

	7,197,100									4,005,600
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ANNUAL DEBT FINANCING

\$0	\$7,197,100	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,005,600
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ANNUAL CAPITAL OUTLAY

\$351,500	\$240,000	\$167,100	\$200,000	\$0	\$270,100	\$325,700	\$0	\$0	\$0	\$300,000
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NEW OPERATING COSTS

CONVENIENCE CENTER UTILITIES & MAINTENANCE			60,000	61,800	63,654	65,564	67,531	69,556	71,643	73,792
CONVENIENCE CENTER ATTENDANTS (8)			280,000	296,800	314,608	333,484	353,494	374,703	397,185	421,016
CONVENIENCE CENTER TRUCK DRIVERS (2)			100,000	106,000	112,360	119,102	126,248	133,823	141,852	150,363
CONVENIENCE CENTER TRUCK FUEL / MAINTENANCE			60,000	61,800	63,654	65,564	67,531	69,556	71,643	73,792
TOTAL NEW OPERATING COSTS	0	0	500,000	526,400	554,276	583,713	614,802	647,639	682,324	718,964

**TABLE 30
ALTERNATIVE 4
EQUIPMENT WITH CONVENIENCE CENTERS**

ITEM	Year 1 2010	Year 2 2011	Year 3 2012	Year 4 2013	Year 5 2014	Year 6 2015	Year 7 2016	Year 8 2017	Year 9 2018	Year 10 2019
SPOTTER TRUCK					75,000	75,000				
DUMP TRUCK									40,000	
ROLL OFF TRUCK			120,000							
LOADERS	172,795			185,000			200,000			215,000
MOWER				120,000						
CAPITAL IMPROVEMENTS STUDY			25,000							
ROLL OFF CONTAINER	10,800									
TAMP ATTACHMENT	8,000									
ARTICULATED GRAPPLE	110,000							150,000		
COMPACTORS (5)		65,000								
COMPACTOR BOXES (8)		65,600								
OPEN TOP BOXES (14)		119,000								
TOTAL EQUIPMENT NEEDS	301,595	249,600	145,000	305,000	75,000	75,000	200,000	150,000	40,000	215,000

DEBT FINANCING

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ANNUAL DEBT FINANCING

\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
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ANNUAL CAPITAL OUTLAY

\$301,595	\$249,600	\$145,000	\$305,000	\$75,000	\$75,000	\$200,000	\$150,000	\$40,000	\$215,000
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**TABLE 31
ALTERNATIVE 5
FINANCIAL ANALYSIS WITH EXISTING OPERATIONS, CIP, AND FRANCHISE COLLECTION
WITHOUT STONEY MTN CONVENIENCE CENTER REVENUE**

	AUDIT 2004	AUDIT 2005	AUDIT 2006	AUDIT 2007	AUDIT 2008	ESTIMATE 2009	Year 1 2010	Year 2 2011	Year 3 2012	Year 4 2013	Year 5 2014	Year 6 2015	Year 7 2016	Year 8 2017	Year 9 2018	Year 10 2019
REVENUES																
Operating Revenue	4,329,357	4,300,585	4,321,424	5,023,856	5,043,200											
User Fees						4,154,000	4,150,000	4,150,000	4,215,570	4,282,176	4,349,834	4,418,562	4,488,375	4,559,291	4,631,328	4,704,503
Recycling						105,000	40,000	40,000	131,180	133,253	135,358	137,497	139,670	141,876	144,118	146,395
Methane Gas License Fee						6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000
Other						1,000	40,000	40,632	41,274	41,926	42,589	43,261	43,945	44,639	45,345	46,061
Sales of Fixed Assets						35,000	22,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
Total Operating Revenues	4,329,357	4,300,585	4,321,424	5,023,856	5,043,200	4,301,000	4,258,000	4,276,632	4,434,024	4,503,355	4,573,781	4,645,320	4,717,990	4,791,807	4,866,791	4,942,959
Interest Income	13,000	22,666	96,069	135,719	122,146	212,000	155,000	171,000	100,000	106,000	95,000	112,000	115,000	93,000	95,000	100,000
Tire Disposal Tax						85,000	85,000	86,343	87,707	89,093	90,501	91,931	93,383	94,859	96,357	97,880
White Goods Disposal Tax						45,000	40,000	40,632	41,274	41,926	42,589	43,261	43,945	44,639	45,345	46,061
Scrap Tire Grant						45,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Scrap Metal Sales						118,000	40,000	40,632	41,274	41,926	42,589	43,261	43,945	44,639	45,345	46,061
State Distribution						24,000	75,000	75,000	76,185	77,389	78,611	79,854	81,115	82,397	83,699	85,021
Animal Shelter Reimbursement						54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000
Transfers In	42,669	43,476	50,000	50,000	52,628	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Total Non-Operating Revenues	55,669	66,142	146,069	185,719	174,774	633,000	524,000	542,607	475,440	485,334	478,289	499,307	506,388	488,534	494,745	504,023
NEW REVENUE							0	79,808	162,137	247,049	334,603	424,862	517,889	613,751	623,448	633,299
New MSW Tipping Fee						\$47.91	\$52.00	\$52.00	\$53.00	\$54.00	\$55.00	\$56.00	\$57.00	\$58.00	\$59.00	\$59.00
TOTAL REVENUES	4,385,026	4,366,727	4,467,493	5,209,575	5,217,974	4,934,000	4,782,000	4,899,047	5,071,602	5,235,738	5,386,673	5,569,489	5,742,267	5,894,092	5,984,984	6,080,281
EXPENDITURES																
Salaries And Benefits	622,931	674,529	689,575	682,494	765,561	761,000	719,000	754,950	792,698	832,332	873,949	917,646	963,529	1,011,705	1,062,290	1,115,405
Operations	2,705,611	2,925,184	3,195,782	3,288,693	3,143,627											
Administration						160,000	187,000	192,610	198,388	204,340	210,470	216,784	223,288	229,986	236,886	243,993
Maintenance & Repair						225,000	145,000	149,350	153,831	158,445	163,199	168,095	173,138	178,332	183,682	189,192
Groundwater & Methane Monitoring						43,000	40,000	41,200	42,436	43,709	45,020	46,371	47,762	49,195	50,671	52,191
Hauling & Tipping Fees						2,500,000	2,713,000	2,660,734	2,702,774	2,745,478	2,788,856	2,832,920	3,165,449	3,215,463	3,266,267	3,317,874
Professional Services						80,000	0	50,000	52,000	54,080	56,243	58,493	60,833	63,266	65,797	68,428
Contracted Services						160,000	175,000	182,000	189,280	196,851	204,725	212,914	221,431	230,288	239,500	249,080
Household Hazardous & Universal Waste Disposal						50,000	50,000	52,000	54,080	56,243	58,493	60,833	63,266	65,797	68,428	71,166
Recycling & Single Steam Processing						50,000	77,500	80,600	100,000	104,000	108,160	112,486	116,986	121,665	126,532	131,593
Recycling Material Processing Facility Rent									114,000	114,000	114,000	114,000	114,000	114,000	114,000	114,000
Other						125,000	19,000	19,000	19,000	19,000	19,000	19,000	19,000	19,000	19,000	19,000
Total Operating Expenditures	3,328,542	3,599,713	3,885,357	3,971,187	3,909,188	4,154,000	4,125,500	4,182,444	4,418,486	4,528,479	4,642,116	4,759,543	5,168,680	5,298,697	5,433,052	5,457,921
Capital Outlay	10,457	67,478	167,012	1,662,384	144,932	296,000	653,095	0	312,100	505,000	75,000	345,100	525,700	150,000	40,000	215,000
State Allocation - Landfill Fee						154,958	159,615	146,346	148,659	151,007	153,393	155,817	158,279	160,780	163,320	165,900
New Debt								47,688	95,376	95,376	95,376	95,376	95,376	95,376	95,376	268,668
Post-Closure Costs						15,000	10,000	10,500	11,025	11,576	12,155	12,763	13,401	14,071	14,775	15,513
Capital Projects Fund		800,000														
Transfers Out to General Fund	95,818	97,250				93,182	115,031	119,632	124,418	129,394	134,570	139,953	145,551	151,373	157,428	163,725
TOTAL EXPENDITURES	3,434,817	4,564,441	4,052,369	5,633,571	4,054,120	4,713,140	5,063,241	4,506,611	5,110,063	5,420,833	5,112,610	5,508,552	6,106,987	5,870,296	5,903,951	6,286,728
REVENUES OVER EXPENDITURES	950,209	-197,714	415,124	-423,996	1,163,854	220,860	-281,241	392,436	-38,462	-185,095	274,063	60,938	-364,719	23,795	81,033	-206,447
ACCURAL ADJUSTMENTS	-99,021	-25,123	76,208	1,568,068	61,690											
NET INCOME	851,188	-222,837	491,332	1,144,072	1,225,544	220,860	-281,241	392,436	-38,462	-185,095	274,063	60,938	-364,719	23,795	81,033	-206,447
FUND BALANCE APPROPRIATED	0	197,714	0	423,996	0	0	281,241	0	38,462	185,095	0	0	364,719	0	0	206,447
NEW DEBT:																
PROJECT COST								3,197,100								4,005,600
POST CLOSURE RESERVES								2,000,000								0
EQUITY CONTRIBUTION								0								0
LOAN AMOUNT								1,197,100								4,005,600
PAYMENT								47,688								173,292
ANNUAL PAYMENTS								95,376								346,584
RATE								5.00%								6.00%
TERM								20								20
RESERVE FUND BALANCES																
Post-Closure Reserves						2,380,348	2,380,348	2,380,348	380,348	380,348	380,348	380,348	380,348	380,348	380,348	380,348
Unappropriated Fund Balance						1,093,072	1,313,932	1,032,691	1,425,127	1,386,665	1,201,570	1,475,633	1,536,670	1,171,851	1,195,646	1,276,679
Unappropriated Fund Balance / Total Expenditures						27%	28%	20%	32%	27%	22%	29%	28%	19%	20%	22%

**TABLE 31
ALTERNATIVE 5
FINANCIAL ANALYSIS WITH EXISTING OPERATIONS, CIP, AND FRANCHISE COLLECTION
WITHOUT STONEY MTN CONVENIENCE CENTER REVENUE**

	AUDIT 2004	AUDIT 2005	AUDIT 2006	AUDIT 2007	AUDIT 2008	ESTIMATE 2009	Year 1 2010	Year 2 2011	Year 3 2012	Year 4 2013	Year 5 2014	Year 6 2015	Year 7 2016	Year 8 2017	Year 9 2018	Year 10 2019
NOTES:																
HAULING FEES ASSUMED TO INCREASE BY 10% IN FY 2011 AND FY 2016.																
PROJECTIONS BASED ON 6018 TONS PER MONTH FOR THE REMAINDER OF FY 2009, FY 2010 & FY 2011.																
RECYCLING TONNAGES INCREASE FROM 2,000 TO 6,457 DUE TO NEW RECYCLING FACILITY AND CURBSIDE RECYCLING PROGRAM IN FY 2012.																
TIPPING FEE					\$47.91	\$52.00	\$52.00	\$53.00	\$54.00	\$55.00	\$56.00	\$57.00	\$58.00	\$59.00	\$59.00	\$59.00
WEIGHED MSW TONNAGE RECEIVED			69,112	72,707	69,679	54,694	51,616	51,616	52,432	53,260	54,102	54,957	55,825	56,707	57,603	58,513
BAGGED MSW ESTIMATED TONNAGE RECEIVED						1,687	1,592	1,592	1,617	1,643	1,669	1,695	1,722	1,749	1,777	1,805
C&D TONNAGE RECEIVED			11,602	21,345	23,323	20,141	19,007	19,007	19,308	19,613	19,923	20,238	20,557	20,882	21,212	21,547
WOOD TONNAGE RECEIVED						957	957	957	972	988	1,003	1,019	1,035	1,052	1,068	1,085
TOTAL TONNAGE RECEIVED			80,714	94,053	93,002	77,479	73,173	73,173	74,329	75,504	76,697	77,909	79,139	80,390	81,660	82,950
LANDFILL			10,000	20,552	22,368											
MULCHED YARD AND WOOD WASTE			1,602	793	955	957	904	904	918	933	948	963	978	993	1,009	1,025
HAULED TONNAGE BY WASTE MANAGEMENT			69,112	72,707	69,679	76,522	72,269	72,269	73,411	74,571	75,749	76,946	78,162	79,397	80,651	81,925
HAULING AND DISPOSAL CHARGE PER TON			\$33.47	\$33.47	\$33.47	\$33.47	\$33.47	\$36.82	\$36.82	\$36.82	\$36.82	\$36.82	\$40.50	\$40.50	\$40.50	\$40.50
HAULING AND DISPOSAL CHARGE			2,313,172	2,433,510	2,332,151	2,561,187	2,418,849	2,660,734	2,702,774	2,745,478	2,788,856	2,832,920	3,165,449	3,215,463	3,266,267	3,317,874

**TABLE 32
ALTERNATIVE 5
CAPITAL IMPROVEMENTS WITHOUT CONVENIENCE CENTERS**

ITEM	Year 1 2010	Year 2 2011	Year 3 2012	Year 4 2013	Year 5 2014	Year 6 2015	Year 7 2016	Year 8 2017	Year 9 2018	Year 10 2019
NEW ENTRANCE FACILITY	90,000	1,146,000								
RELOCATE CONVENIENCE / RECYCLING CENTER	177,300	974,600					325,700			
RESURFACE FLOORS				200,000						
YARD TRASH-WOOD WASTE-WHITE GOODS-METALS										869,700
C&D PROCESSING AREA			167,100							
COMPOSTING AREA						270,100				
RECYCLE TRANSFER AREA	10,900	99,800								
RECYCLE MATERIAL PROCESSING FACILITY-OFF SITE	73,300	976,700								
RECYCLE MATERIAL PROCESSING FACILITY-ON SITE										3,135,900
TOTAL CAPITAL OUTLAY	351,500	3,197,100	167,100	200,000	0	270,100	325,700	0	0	4,005,600



DEBT PKG 1

DEBT PKG 2

DEBT FINANCING

	3,197,100									4,005,600
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ANNUAL DEBT FINANCING

\$0	\$3,197,100	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,005,600
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ANNUAL CAPITAL OUTLAY

\$351,500	\$0	\$167,100	\$200,000	\$0	\$270,100	\$325,700	\$0	\$0	\$0	\$0
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**TABLE 33
ALTERNATIVE 5
EQUIPMENT WITHOUT CONVENIENCE CENTERS**

ITEM	Year 1 2010	Year 2 2011	Year 3 2012	Year 4 2013	Year 5 2014	Year 6 2015	Year 7 2016	Year 8 2017	Year 9 2018	Year 10 2019
SPOTTER TRUCK					75,000	75,000				
DUMP TRUCK									40,000	
ROLL OFF TRUCK			120,000							
LOADERS	172,795			185,000			200,000			215,000
MOWER				120,000						
CAPITAL IMPROVEMENTS STUDY			25,000							
ROLL OFF CONTAINER	10,800									
TAMP ATTACHMENT	8,000									
ARTICULATED GRAPPLE	110,000							150,000		
TOTAL EQUIPMENT NEEDS	301,595	0	145,000	305,000	75,000	75,000	200,000	150,000	40,000	215,000

DEBT FINANCING

ANNUAL DEBT FINANCING	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ANNUAL CAPITAL OUTLAY	\$301,595	\$0	\$145,000	\$305,000	\$75,000	\$75,000	\$200,000	\$150,000	\$40,000	\$215,000

**TABLE 34
ALTERNATIVE 6
FINANCIAL ANALYSIS WITH EXISTING OPERATIONS, CIP, AND FRANCHISE COLLECTION
WITH STONEY MTN CONVENIENCE CENTER REVENUE**

	AUDIT 2004	AUDIT 2005	AUDIT 2006	AUDIT 2007	AUDIT 2008	ESTIMATE 2009	Year 1 2010	Year 2 2011	Year 3 2012	Year 4 2013	Year 5 2014	Year 6 2015	Year 7 2016	Year 8 2017	Year 9 2018	Year 10 2019
REVENUES																
Operating Revenue	4,329,357	4,300,585	4,321,424	5,023,856	5,043,200											
User Fees						4,154,000	4,150,000	4,150,000	4,215,570	4,282,176	4,349,834	4,418,562	4,488,375	4,559,291	4,631,328	4,704,503
Stoney Mtn Convenience Center								250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
Recycling						105,000	40,000	40,000	131,180	133,253	135,358	137,497	139,670	141,876	144,118	146,395
Methane Gas License Fee						6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000
Other						1,000	40,000	40,632	41,274	41,926	42,589	43,261	43,945	44,639	45,345	46,061
Sales of Fixed Assets						35,000	22,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
Total Operating Revenues	4,329,357	4,300,585	4,321,424	5,023,856	5,043,200	4,301,000	4,258,000	4,526,632	4,684,024	4,753,355	4,823,781	4,895,320	4,967,990	5,041,807	5,116,791	5,192,959
Interest Income	13,000	22,666	96,069	135,719	122,146	212,000	155,000	171,000	113,000	132,000	128,000	146,000	152,000	126,000	118,000	113,000
Tire Disposal Tax						85,000	85,000	86,343	87,707	89,093	90,501	91,931	93,383	94,859	96,357	97,880
White Goods Disposal Tax						45,000	40,000	40,632	41,274	41,926	42,589	43,261	43,945	44,639	45,345	46,061
Scrap Tire Grant						45,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Scrap Metal Sales						118,000	40,000	40,632	41,274	41,926	42,589	43,261	43,945	44,639	45,345	46,061
State Distribution						24,000	75,000	75,000	76,185	77,389	78,611	79,854	81,115	82,397	83,699	85,021
Animal Shelter Reimbursement						54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000	54,000
Transfers In	42,669	43,476	50,000	50,000	52,628	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Total Non-Operating Revenues	55,669	66,142	146,069	185,719	174,774	633,000	524,000	542,607	488,440	511,334	511,289	533,307	543,388	521,534	517,745	517,023
NEW REVENUE							0	79,808	81,069	82,350	83,651	169,945	172,630	175,357	178,128	180,942
New MSW Tipping Fee						\$47.91	\$52.00	\$52.00	\$53.00	\$53.00	\$53.00	\$54.00	\$54.00	\$54.00	\$54.00	\$54.00
TOTAL REVENUES	4,385,026	4,366,727	4,467,493	5,209,575	5,217,974	4,934,000	4,782,000	5,149,047	5,253,533	5,347,039	5,418,721	5,598,572	5,684,008	5,738,698	5,812,664	5,890,925
EXPENDITURES																
Salaries And Benefits	622,931	674,529	689,575	682,494	765,561	761,000	719,000	754,950	792,698	832,332	873,949	917,646	963,529	1,011,705	1,062,290	1,115,405
Operations	2,705,611	2,925,184	3,195,782	3,288,693	3,143,627											
Administration						160,000	187,000	192,610	198,388	204,340	210,470	216,784	223,288	229,986	236,886	243,993
Maintenance & Repair						225,000	145,000	149,350	153,831	158,445	163,199	168,095	173,138	178,332	183,682	189,192
Groundwater & Methane Monitoring						43,000	40,000	41,200	42,436	43,709	45,020	46,371	47,762	49,195	50,671	52,191
Hauling & Tipping Fees						2,500,000	2,713,000	2,660,734	2,702,774	2,745,478	2,788,856	2,832,920	3,165,449	3,215,463	3,266,267	3,317,874
Professional Services						80,000	0	50,000	52,000	54,080	56,243	58,493	60,833	63,266	65,797	68,428
Contracted Services						160,000	175,000	182,000	189,280	196,851	204,725	212,914	221,431	230,288	239,500	249,080
Household Hazardous & Universal Waste Disposal						50,000	50,000	52,000	54,080	56,243	58,493	60,833	63,266	65,797	68,428	71,166
Recycling & Single Steam Processing						50,000	77,500	80,600	100,000	104,000	108,160	112,486	116,986	121,665	126,532	131,593
Recycling Material Processing Facility Rent									114,000	114,000	114,000	114,000	114,000	114,000	114,000	114,000
Other						125,000	19,000	19,000	19,000	19,000	19,000	19,000	19,000	19,000	19,000	19,000
Total Operating Expenditures	3,328,542	3,599,713	3,885,357	3,971,187	3,909,188	4,154,000	4,125,500	4,182,444	4,418,486	4,528,479	4,642,116	4,759,543	5,168,680	5,298,697	5,433,052	5,457,921
Capital Outlay	10,457	67,478	167,012	1,662,384	144,932	296,000	653,095	0	312,100	505,000	75,000	345,100	525,700	150,000	40,000	215,000
State Allocation - Landfill Fee						154,958	159,615	146,346	148,659	151,007	153,393	155,817	158,279	160,780	163,320	165,900
New Debt								47,688	95,376	95,376	95,376	95,376	95,376	95,376	95,376	268,668
Post-Closure Costs						15,000	10,000	10,500	11,025	11,576	12,155	12,763	13,401	14,071	14,775	15,513
Capital Projects Fund		800,000														
Transfers Out to General Fund	95,818	97,250				93,182	115,031	119,632	124,418	129,394	134,570	139,953	145,551	151,373	157,428	163,725
TOTAL EXPENDITURES	3,434,817	4,564,441	4,052,369	5,633,571	4,054,120	4,713,140	5,063,241	4,506,611	5,110,063	5,420,833	5,112,610	5,508,552	6,106,987	5,870,296	5,903,951	6,286,728
REVENUES OVER EXPENDITURES	950,209	-197,714	415,124	-423,996	1,163,854	220,860	-281,241	642,436	143,470	-73,794	306,111	90,021	-422,979	-131,598	-91,287	-395,803
ACCRUAL ADJUSTMENTS	-99,021	-25,123	76,208	1,568,068	61,690											
NET INCOME	851,188	-222,837	491,332	1,144,072	1,225,544	220,860	-281,241	642,436	143,470	-73,794	306,111	90,021	-422,979	-131,598	-91,287	-395,803
FUND BALANCE APPROPRIATED	0	197,714	0	423,996	0	0	281,241	0	0	73,794	0	0	422,979	131,598	91,287	395,803
NEW DEBT:																
PROJECT COST								3,197,100								4,005,600
POST CLOSURE RESERVES								2,000,000								0
EQUITY CONTRIBUTION								0								0
LOAN AMOUNT								1,197,100								4,005,600
PAYMENT								47,688								173,292
ANNUAL PAYMENTS								95,376								346,584
RATE								5.00%								6.00%
TERM								20								20
RESERVE FUND BALANCES																
Post-Closure Reserves						2,380,348	2,380,348	2,380,348	380,348	380,348	380,348	380,348	380,348	380,348	380,348	380,348
Unappropriated Fund Balance						1,093,072	1,313,932	1,032,691	1,675,127	1,818,596	1,744,802	2,050,913	2,140,933	1,717,954	1,586,356	1,495,069
Unappropriated Fund Balance / Total Expenditures						27%	28%	20%	37%	36%	32%	40%	39%	28%	27%	25%

**TABLE 34
ALTERNATIVE 6
FINANCIAL ANALYSIS WITH EXISTING OPERATIONS, CIP, AND FRANCHISE COLLECTION
WITH STONEY MTN CONVENIENCE CENTER REVENUE**

	AUDIT 2004	AUDIT 2005	AUDIT 2006	AUDIT 2007	AUDIT 2008	ESTIMATE 2009	Year 1 2010	Year 2 2011	Year 3 2012	Year 4 2013	Year 5 2014	Year 6 2015	Year 7 2016	Year 8 2017	Year 9 2018	Year 10 2019
NOTES:																
HAULING FEES ASSUMED TO INCREASE BY 10% IN FY 2011 AND FY 2016.																
PROJECTIONS BASED ON 6018 TONS PER MONTH FOR THE REMAINDER OF FY 2009, FY 2010 & FY 2011.																
RECYCLING TONNAGES INCREASE FROM 2,000 TO 6,457 DUE TO NEW RECYCLING FACILITY AND CURBSIDE RECYCLING PROGRAM IN FY 2012.																
TIPPING FEE						\$47.91	\$52.00	\$52.00	\$53.00	\$53.00	\$53.00	\$54.00	\$54.00	\$54.00	\$54.00	\$54.00
WEIGHED MSW TONNAGE RECEIVED			69,112	72,707	69,679	54,694	51,616	51,616	52,432	53,260	54,102	54,957	55,825	56,707	57,603	58,513
BAGGED MSW ESTIMATED TONNAGE RECEIVED						1,687	1,592	1,592	1,617	1,643	1,669	1,695	1,722	1,749	1,777	1,805
C&D TONNAGE RECEIVED			11,602	21,345	23,323	20,141	19,007	19,007	19,308	19,613	19,923	20,238	20,557	20,882	21,212	21,547
WOOD TONNAGE RECEIVED						957	957	957	972	988	1,003	1,019	1,035	1,052	1,068	1,085
TOTAL TONNAGE RECEIVED			80,714	94,053	93,002	77,479	73,173	73,173	74,329	75,504	76,697	77,909	79,139	80,390	81,660	82,950
LANDFILL			10,000	20,552	22,368											
MULCHED YARD AND WOOD WASTE			1,602	793	955	957	904	904	918	933	948	963	978	993	1,009	1,025
HAULED TONNAGE BY WASTE MANAGEMENT			69,112	72,707	69,679	76,522	72,269	72,269	73,411	74,571	75,749	76,946	78,162	79,397	80,651	81,925
HAULING AND DISPOSAL CHARGE PER TON			\$33.47	\$33.47	\$33.47	\$33.47	\$33.47	\$36.82	\$36.82	\$36.82	\$36.82	\$36.82	\$40.50	\$40.50	\$40.50	\$40.50
HAULING AND DISPOSAL CHARGE			2,313,172	2,433,510	2,332,151	2,561,187	2,418,849	2,660,734	2,702,774	2,745,478	2,788,856	2,832,920	3,165,449	3,215,463	3,266,267	3,317,874

**TABLE 35
ALTERNATIVE 6
CAPITAL IMPROVEMENTS WITHOUT CONVENIENCE CENTERS**

ITEM	Year 1 2010	Year 2 2011	Year 3 2012	Year 4 2013	Year 5 2014	Year 6 2015	Year 7 2016	Year 8 2017	Year 9 2018	Year 10 2019
NEW ENTRANCE FACILITY	90,000	1,146,000								
RELOCATE CONVENIENCE / RECYCLING CENTER	177,300	974,600					325,700			
RESURFACE FLOORS				200,000						
YARD TRASH-WOOD WASTE-WHITE GOODS-METALS										869,700
C&D PROCESSING AREA			167,100							
COMPOSTING AREA						270,100				
RECYCLE TRANSFER AREA	10,900	99,800								
RECYCLE MATERIAL PROCESSING FACILITY-OFF SITE	73,300	976,700								
RECYCLE MATERIAL PROCESSING FACILITY-ON SITE										3,135,900
TOTAL CAPITAL OUTLAY	351,500	3,197,100	167,100	200,000	0	270,100	325,700	0	0	4,005,600



DEBT PKG 1

DEBT PKG 2

DEBT FINANCING

	3,197,100									4,005,600
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ANNUAL DEBT FINANCING

\$0	\$3,197,100	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,005,600
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ANNUAL CAPITAL OUTLAY

\$351,500	\$0	\$167,100	\$200,000	\$0	\$270,100	\$325,700	\$0	\$0	\$0	\$0
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**TABLE 36
ALTERNATIVE 6
EQUIPMENT WITHOUT CONVENIENCE CENTERS**

ITEM	Year 1 2010	Year 2 2011	Year 3 2012	Year 4 2013	Year 5 2014	Year 6 2015	Year 7 2016	Year 8 2017	Year 9 2018	Year 10 2019
SPOTTER TRUCK					75,000	75,000				
DUMP TRUCK									40,000	
ROLL OFF TRUCK			120,000							
LOADERS	172,795			185,000			200,000			215,000
MOWER				120,000						
CAPITAL IMPROVEMENTS STUDY			25,000							
ROLL OFF CONTAINER	10,800									
TAMP ATTACHMENT	8,000									
ARTICULATED GRAPPLE	110,000							150,000		
TOTAL EQUIPMENT NEEDS	301,595	0	145,000	305,000	75,000	75,000	200,000	150,000	40,000	215,000

DEBT FINANCING

ANNUAL DEBT FINANCING	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ANNUAL CAPITAL OUTLAY	\$301,595	\$0	\$145,000	\$305,000	\$75,000	\$75,000	\$200,000	\$150,000	\$40,000	\$215,000