

Mills River Fire Department Budget Summary Fiscal Year 2026-2027

History of Department

Mills River Fire and Rescue is located in Henderson County, North Carolina, and provides fire and rescue protection to approximately 9,000 citizens in a 67.29 square mile area, 29.7 square miles of which are inside the Pisgah National Forest.

We were organized in 1968 by a group of active community leaders. The land where the main station sits off Schoolhouse Road was donated by Mr. and Mrs. Ed Brown and Mrs. Ginger Brown Weisberg. The first apparatus was a 1965 International sewer truck which the firefighters converted to a modest fire truck. This conversion work was done in a farm shed owned by one of the founding firefighters, Mr. David Brown. There was no money for a building to be built at the time, so this truck was stationed at another founding firefighter's residence on North Mills River Road, Mr. Max Carland. Through many fundraising events and the establishment of a fire tax district, a fire station was built in 1969 consisting of a small training/meeting room and four apparatus bays.

During the early years, the firefighters were notified by phone for emergency responses as pagers could not be afforded. As funding would allow, radio receivers for receiving dispatch information, and protective structural clothing gear, were purchased for each of the 24 founding firefighters. Some of these firefighters even paid for their own gear and radios. As the community and department grew, two additional apparatus bays were added in 1977. Again, as the department grew, another addition was added in 1986. This addition consisted of four apparatus bays, two offices, two restrooms, a kitchen, and a larger training/meeting room. Much of this work, as well as for the first two projects, was donated by members of the department.

In 1975, Mills River was one of the first two fire departments in the area to have firefighters certified as emergency medical technicians (EMT's) to begin providing emergency medical care. In 1991, Mills River was the first fire department in the area to upgrade our emergency medical care by providing defibrillation and advanced airway care for victims of cardiac arrest. We were also the first area fire department to have volunteers certified as North Carolina Level II Firefighters.

In 2014, Mills River Fire and Rescue purchased 7 acres of the former "Ritter Airport" property on Boylston Highway from Mr. and Mrs. Joe Wright for the construction of a new main fire station. Construction of this new station was completed in 2023.

The emergency calls which the department responds to vary widely from one to another. Over half of these calls are emergency medical calls and vehicle accidents in which we assist Henderson County EMS. Other calls include fires of all types, searches for lost persons, downed power lines and trees, flooding rescues, plane crashes, and assisting other fire departments as needed.

The number of emergency calls during the early years was very few, less than 20 per year. However, as our community has grown, so too have the number of emergency calls we respond to. This number is now approximately 1,700 per year.

Goals and Accomplishments

In 1983, Mills River Fire and Rescue became the first rural fire department in Western North Carolina to achieve better than a Class 9 insurance rating as a result of much hard work and dedication. This new rating was a Class 7. In 1999 this rating was improved again to a Class 5, and in 2009 was improved to a Class 4. In 2019 this rating was improved again to our current Class 3.

Our department has a goal of continuing to improve services. We aim to do this by lowering the overall level of risk in our community through education and prevention. We also will continue to improve by decreasing response times, increasing our effective response force, and improving outcomes during emergencies. We also have a goal of improving our insurance rating when we are next evaluated in 2029.

Present and Future Needs (Capital Expenditures)

Fire station 2 was destroyed by fire in January of 2025. We have an immediate need to replace this station. We also had a fire engine destroyed in the fire which is also in immediate need for replacement. A replacement fire engine has been ordered.

Apparatus replacement is a future need for our department. We have developed an apparatus replacement plan so that planning and budgeting can occur for these future needs. We currently have a new tanker and engine on order in addition to the engine listed above.

Annexation

The majority of the Mills River Fire District lies within the Town of Mills River. There are not any current or planned annexation areas in our fire district. The Town of Fletcher has notified us that they will be ending their contract with our department for 1 Quality Way in the Broadpoint industrial Park. This contract provided \$40,000 in revenue in FY 25-26.

Equipment (Capital Expenditures)

Capital equipment replacement is a need for our department. Self contained breathing apparatus, turnout gear, and rescue equipment are some examples of major capital expenditures. We have developed a capital equipment replacement plan to guide our budgeting needs for this equipment

Finances

Mills River Fire Department has a projected revenue for Fiscal Year 26-27 to be \$2,970,000 generated from a 10 cent property tax rate. These funds will be used to operate, pay debt service, and save for upcoming capital needs. We currently have \$7M in debt for the newly constructed Station 1. We also will need additional funds for the replacement of Station 2, and the purchase of the new apparatus.

Insurance Ratings

The Mills River Fire Department has an insurance rating of 3 for the entire district.

Staffing

The department has 54 volunteer firefighters, 8 junior volunteer firefighters, 1 paid career chief, 1 paid career daytime Assistant Chief, 4 paid career shift Captains, 4 paid career firefighters, 23 paid part-time shift firefighters, and 1 paid career administrative assistant. Scheduled on duty staffing is 4 firefighters at all times. Minimum on duty staffing is 2 firefighters. We also have a very active volunteer auxiliary group which is a very important part of our department.

Redistricting

There are no current or planned redistricting activities for our department.

Salaries

Mills River Fire Department salaries for its full and part time positions are currently in line with the market. This budget funds the pay plan to keep salaries competitive.

Substations

In 2001, due to exceptional commercial and industrial growth in the northern portion of our fire district, the North Carolina Department of Insurance recommended the construction of a substation in this area. Land for this station was donated by an early firefighter and his wife, Mr. and Mrs. Robert Pryor, and this construction was completed in 2003. This station was destroyed by fire in January of 2025. We are locating a temporary fire station on this site with a permanent station to begin construction summer 2026.

In 2006, again due to growth, the Department of Insurance recommended construction of a second substation in the Boylston/Longview area of our district. Land for this station was purchased from Mr. and Mrs. Max Hutchins and construction was completed in 2008.

In 2007, again due to growth and an upcoming rating inspection, the Department of Insurance recommended construction of another substation in the upper North and South Mills River area. Land for this station was donated by Mrs. Alice Krebs, whose family members resided here and owned land in this area for many years. Construction of this station (The George Mullinax Station) was also completed in 2008.

Type Department Name Here				
ITEM DESCRIPTION	2025-2026 BUDGET	YEAR-TO-DATE	2026-2027 BUDGET	INCREASE/DECREASE
		AS OF		
REVENUE	\$2,970,074	3/2/2026	\$3,108,890	
PRESENT/REQUESTED TAX RATE	0.10		0.10	
ACTUAL HENDERSON COUNTY REVENUE RECEIVED	\$323,074			
Henderson County Ad Valorem Taxes	\$323,074	\$344,651	\$332,718	\$9,644.00
Donations	\$0	\$0.00	\$0.00	\$0.00
Fundraising	\$75,000	\$36,694.00	\$75,000.00	\$0.00
Grants	\$0	\$50,000.00	\$0.00	\$0.00
HazMat Charges	\$0	\$0.00	\$0.00	\$0.00
Interest Income	\$110,000	\$111,775.00	\$330,000.00	\$220,000.00
Miscellaneous	\$22,000	\$1,750.00	\$20,000.00	(\$2,000.00)
NC County Sales Tax Refund	\$40,000	\$45,086.00	\$50,000.00	\$10,000.00
NC Fuel Tax Refund	\$0	\$0.00	\$0.00	\$0.00
Other Income (City, Other Counties, Town)	\$2,400,000	\$2,315,079.00	\$2,511,172	\$111,172.00
Rental Income	\$0	\$0.00	\$0.00	\$0.00
Sales of Assets	\$0	\$0.00	\$0.00	\$0.00
Total Revenues	\$2,970,074.00	\$2,905,035.00	\$3,318,890.00	\$348,816.00
FOOTNOTES				

2026-2027 EXPENDITURES

Type Department Name Here									
Mills River Fire Department									
ITEM DESCRIPTION	2025-2026 BUDGET	YEAR-TO-DATE	2026-2027 BUDGET	INCREASE/DECREASE					
		AS OF							
EXPENDITURES		3/2/2026							
Administrative Cost									
Annual Payment - Apparatus				\$0.00					
Annual Payment - Building	\$375,000.00	\$293,519.00	\$620,000.00	\$245,000.00	Includes new Station 2 loan (\$245K)				
Annual Payment - Other Equipment				\$0.00					
Appreciation and Award Banquets	\$7,500.00	\$11,627.00	\$12,000.00	\$4,500.00	Includes Childrens Christmas Party				
Bank Charges	\$500.00	\$0.00	\$500.00	\$0.00					
Building Fund	\$320,000.00	\$0.00	\$320,000.00	\$0.00	Savings from 26/27 budget				
Chaplain				\$0.00					
Computer	\$9,000.00	\$14,822.00	\$10,000.00	\$1,000.00					
Contingency Funds				\$0.00					
Contract Labor (Part-Time Clerk)				\$0.00					
County/State Tax	\$22,000.00	\$0.00	\$0.00	(\$22,000.00)	Actuals				
Discretionary Fund	\$0.00	\$1,975.00		\$0.00					
Deposits/Down Payment				\$0.00					
Dues/Subscriptions	\$20,000.00	\$10,228.00	\$12,000.00	(\$8,000.00)	Actuals				
Expendable Supplies				\$0.00					
Flowers/Gifts	\$2,000.00	\$433.00	\$500.00	(\$1,500.00)	Actuals				
Food	\$2,000.00	\$6,847.00	\$3,000.00	\$1,000.00	Actuals				
Insurance - Building, Business Umbrella, Error	\$55,000.00	\$23,757.00	\$40,000.00	(\$15,000.00)	Actuals				
Legal and Professional Fees	\$15,000.00	\$7,835.00	\$6,000.00	(\$9,000.00)	Actuals				
Licenses and Permits				\$0.00					
Miscellaneous	\$10,000.00	\$956.00	\$1,000.00	(\$9,000.00)	Actuals				
Office Supplies	\$10,000.00	\$4,870.00	\$5,000.00	(\$5,000.00)	Actuals				
Public Relations				\$0.00					
Rent				\$0.00					
(Optional Line Item)				\$0.00					
(Optional Line Item)				\$0.00					
(Optional Line Item)				\$0.00					
(Optional Line Item)				\$0.00					
Total Administrative Cost	\$848,000.00	\$376,869.00	\$1,030,000.00	\$182,000.00					
	2025-2026 BUDGET								
Operational Cost									
Breathing Apparatus	\$80,000.00	\$17,632.00	\$5,000.00	(\$75,000.00)	SCBA for new apparatus is in capital budget				
Communications (radios, pagers, cell phone)	\$35,000.00	\$30,008.00	\$42,000.00	\$7,000.00	Two dual band radios				
EMT Supplies & Equipment	\$30,000.00	\$29,619.00	\$45,400.00	\$15,400.00	AED replacement. EMS supplies for new apparatus is in capital budget				
Firefighting Supplies & Equipment	\$36,000.00	\$24,314.00	\$80,000.00	\$44,000.00	LDH				
Firefighting Equipment Maintenance	\$28,000.00	\$12,204.00	\$20,000.00	(\$8,000.00)	Actuals				
Fuel	\$30,000.00	\$12,232.00	\$16,000.00	(\$14,000.00)	Actuals				
Hazardous Materials Supplies	\$5,000.00	\$0.00	\$0.00	(\$5,000.00)	Actuals				
Infection Control				\$0.00					
Maintenance/Repair of Apparatus	\$60,000.00	\$64,179.00	\$90,000.00	\$30,000.00	E18-5 and L18 Tires, E18-3 and T18-4 Warning lights				
DOI				\$0.00					
Physical Fitness	\$12,000.00	\$8,868.00	\$5,000.00	(\$7,000.00)	Actuals				
Public Education and Fire Prevention	\$20,000.00	\$22,658.00	\$20,000.00	\$0.00	Actuals				
Rehabilitation	\$1,000.00	\$0.00	\$0.00	(\$1,000.00)	Actuals				
Rescue Equipment	\$25,000.00	\$31,206.00	\$35,000.00	\$10,000.00	Water Rescue PPE				
Training	\$30,000.00	\$10,404.00	\$15,000.00	(\$15,000.00)	Actuals				
Turn Out Gear	\$45,000.00	\$57,705.00	\$50,000.00	\$5,000.00	7 sets				
Uniforms	\$15,000.00	\$12,208.00	\$5,000.00	(\$10,000.00)					
NFPA Physicals	\$0.00	8,885.00	\$10,000.00	\$10,000.00	Actuals				
Wildland Equipment	\$0.00	\$4,437.00	\$12,000.00	\$12,000.00	Shelters and PPE				

Class A Uniforms	\$0.00	\$0.00	\$28,000.00	\$28,000.00	23 new sets and 21 partial sets						
Total Operational Cost	\$452,000.00	\$346,559.00	\$478,400.00	\$26,400.00							
PERSONNEL COST											
Payroll											
Gross Full-Time Pay	\$640,000.00	\$441,006.00	\$698,000.00	\$58,000.00	3% Cost of living and step increases						
Gross Part-Time Pay	\$270,000.00	\$181,330.00	\$212,000.00	(\$58,000.00)	3% Cost of living increase and FT Fire Chief						
Gross Overtime Pay	\$180,000.00	\$170,068.00	\$200,000.00	\$20,000.00	3% Cost of living and step increases. Full staffing for 12 months						
Gross Holiday Pay	\$0.00	\$95,544.00	\$102,740.00	\$102,740.00	3% Cost of living and step increases						
Employer's Payroll Taxes (6.2% Soc. Sec. 1.45%	\$144,000.00	\$27,303.00	\$145,000.00	\$1,000.00							
Bonus	15,000.00	3,750.00	4,000.00	(\$11,000.00)	Actuals and 3% Cost of living and step increases						
Vol./FF Reimbursement/Stipend	145,000.00	70,070.00	80,000.00	(\$65,000.00)	Actuals						
(Optional Line Item)				\$0.00							
(Optional Line Item)				\$0.00							
(Optional Line Item)				\$0.00							
Total Payroll Cost	\$1,394,000.00	\$989,071.00	\$1,441,740.00	\$47,740.00							
Benefits											
Employer's Retirement Contribution				\$0.00							
Supplemental Retirement 401k/457	\$60,000.00	\$123,500.00	\$152,000.00	\$92,000.00	Actuals and 3% Cost of living and step increases						
Health Insurance	\$74,000.00	\$66,847.00	\$78,000.00	\$4,000.00							
Dental Insurance	\$40,000.00	\$0.00	\$0.00	(\$40,000.00)	Actuals						
Vision Insurance	\$0.00	\$1,106.00	\$2,000.00	\$2,000.00							
Life Insurance	\$55,000.00	\$5,032.00	\$7,500.00	(\$47,500.00)	Actuals						
Supplemental Insurance plans	\$0.00	\$24,926.00	\$25,000.00	\$25,000.00	Actuals						
State Firefighter's Pension Fund	\$5,000.00	\$0.00	\$5,000.00	\$0.00							
(Optional Line Item)				\$0.00							
(Optional Line Item)				\$0.00							
(Optional Line Item)				\$0.00							
(Optional Line Item)				\$0.00							
Total Benefits Cost	\$234,000.00	\$221,411.00	\$269,500.00	\$35,500.00							
STATIONS:											
MAIN STATION											
Building Maint	\$10,000.00	\$54,477.00	\$10,000.00	\$0.00	Generator and digital sign in 25						
Cable	\$0.00	\$704.00	\$1,000.00	\$1,000.00							
Internet	\$4,000.00	\$2,560.00	\$3,500.00	(\$500.00)	Actuals						
Electric	\$10,000.00	\$7,984.00	\$10,000.00	\$0.00							
Garbage	\$1,500.00	\$1,427.00	\$1,500.00	\$0.00							
Grounds Upkeep	\$7,000.00	\$8,862.00	\$9,000.00	\$2,000.00	Actuals						
Heating Fuel	\$5,000.00	\$4,364.00	\$5,000.00	\$0.00							
Station Supplies	\$10,000.00	\$8,013.00	\$10,000.00	\$0.00							
Telephone	\$0.00	\$1,372.00	\$0.00	\$0.00							
Water	\$5,000.00	\$4,033.00	\$5,000.00	\$0.00							
STATION #2				\$0.00							
Building Maint	\$0.00	\$0.00	\$0.00	\$0.00							
Cable	\$0.00	\$0.00	\$0.00	\$0.00							
Internet	\$0.00	\$0.00	\$0.00	\$0.00							
Electric	\$0.00	\$0.00	\$0.00	\$0.00							
Garbage	\$0.00	\$0.00	\$0.00	\$0.00							
Grounds Upkeep	\$0.00	\$0.00	\$0.00	\$0.00							
Heating Fuel	\$0.00	\$0.00	\$0.00	\$0.00							
Station Supplies	\$0.00	\$0.00	\$0.00	\$0.00							
Telephone	\$0.00	\$0.00	\$0.00	\$0.00							
Water	\$0.00	\$0.00	\$0.00	\$0.00							
STATION #3				\$0.00							
Building Maint	\$3,500.00	\$232.00	\$14,000.00	\$10,500.00	Painting and Plumbing						

Department Name

2026-2027 EXPENDITURES

[illegible]

[illegible]

Type Department Name Here Mills River Fire Department

CURRENT ASSETS

AS OF

3/2/2026

Item Description	Current Balance
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Bonds, Certificates of Deposit, Stock	
General Checking	\$89,275.00 Champion Checking Account (operational)
Savings	\$1,879,780.00 Champion Money Market Account
Truck Fund	\$1,040,649.00 Civic Account for Engine
Truck Fund	\$542,461.00 Civic Jumbo CD for Tanker
Building Fund	\$2,100,000.00 Champion CD for Station 2 (2027)
Truck Fund	\$928,267.00 Champion CD for Engine 2 (2027)
Contingency Fund	\$133,180.00 Champion Checking Firefighter Special Account (Donation
Relief Fund	\$116,500.00 Firefighter Relief Fund

Total assets

\$6,830,112.00

Notes:

2023/2024 TAX RATE WORKSHEET FOR

Type Department Name Here	
DESCRIPTION	AMOUNT
TOTAL DISTRICT TAX ASSESSMENT 2026-2027	\$2,843,889,947.00
Divided by 100	
TOTAL	\$28,438,899.47
Multiplied by requested tax rate	0.10
TOTAL	\$2,843,889.95
*Multiplied by tax collection percentage (97%)	
TOTAL	\$2,758,573.25
Subtract Training Center Assessment	
Add Projected Payments in Lieu of Taxes	
**TOTAL PROJECTED REVENUE	\$2,758,573.25
** Revenue is projected because it does not reflect tax discoveries, releases or refunds.	
* Collection percentage based on last complete year of collections.	

Department Name

Type Department Name Here

FINANCIAL STATEMENT

(BALANCE SHEET)

AS OF ____ 6/30/2025 Source Audit

ASSETS

ASSETS:

Cash in Bank	\$4,847,274.00
Certificates of Deposit	
Accounts Receivable-Taxes	\$35,803.00
Notes Receivable	
Land	
Buildings	\$11,860,650.00
Leasehold Improvements	
Furniture & Fixtures	
Vehicles	
Firefighting Equipment	
Rescue Equipment	
Other Equipment	
Transfers	
Proceeds from Borrowing	
	\$99,974.00
TOTAL ASSETS	\$16,843,701.00

LIABILITIES AND FUND EQUITY

LIABILITIES:

Accounts Payable	\$17,729.00
Due to Debt Service	
Accrued Interest Payable	
Accrued Payroll Payable	\$26,044.00
Accrued Payroll Taxes	\$1,992.00
Medicare Withholding Payable	
FICA Withholding Payable	
Federal Withholding Payable	
State Withholding Payable	
FUTA & SUI Payable	
Employee 401(k) Withholding	
Child Support Withholding	
Notes Payable	
	\$9,094.00
TOTAL LIABILITIES	\$14,036.00
	\$191,300.00
FUND BALANCES	\$260,195.00

Fund Balance Unrestricted

Designated Debt Service

Excess Revenues/Expenditures

TOTAL FUND BALANCES

\$0.00

TOTAL LIABILITIES & FUND EQUITY

\$260,195.00

Mills River Fire Department

Source Audit

REVENUES:

AS OF

3/2/2026

Henderson County Ad Valorem Taxes	\$344,651
Annual Fund Payment State of North Carolina	\$0.00
Contingency Fund	
Donations	
Fundraising	\$36,694.00
Grants	\$50,000.00
HazMat Charges	\$0.00
Interest Income	\$111,775.00
Miscellaneous	\$1,750.00
NC County Sales Tax Refund	\$45,086.00
NC Fuel Tax Refund	\$0.00
Other Income (City, Other Counties, Town)	\$2,315,079.00
Rental Income	
Sales of Assets	
Total Revenues	\$2,905,035.00

TRANSFERS

Transfers In	
TOTAL TRANSFERS	\$0.00

PROCEEDS FROM BORROWING

Proceeds From Borrowing	
TOTAL PROCEEDS	\$0.00

TOTAL REVENUES, ETC.**\$2,905,035.00****EXPENDITURES:****Administrative**

Annual Payment - Apparatus	
Annual Payment - Building	\$293,519.00
Annual Payment - Other Equipment	
Appreciation and Award Banquets	\$11,627.00
Bank Charges	\$0.00
Building Fund	\$0.00
Chaplain	
Computer	\$14,822.00
Contingency Funds	
Contract Labor (Part-Time Clerk)	
County/State Tax	\$0.00
Discretionary Fund	\$1,975.00
Deposits/Down Payment	
Dues/Subscriptions	\$10,228.00
Expendable Supplies	
Flowers/Gifts	\$433.00
Food	\$6,847.00
Insurance - Building, Business Umbrella, Error	\$23,757.00
Legal and Professional Fees	\$7,835.00
Licenses and Permits	
Miscellaneous	\$956.00
Office Supplies	\$4,870.00
Public Relations	
Public Education and Fire Prevention	

Department Name

Rent

(Optional Line Item)

(Optional Line Item)

(Optional Line Item)

Total Administrative

\$376,869.00

Operational

Breathing Apparatus

\$17,632.00

Communications (radios, pagers, cell phone)

\$30,008.00

EMT Supplies & Equipment

\$29,619.00

Firefighting Supplies & Equipment

\$24,314.00

Firefighting Equipment Maintenance

\$12,204.00

Fuel

\$12,232.00

Hazardous Materials Supplies

\$0.00

Infection Control

Maintenance/Repair of Apparatus

\$64,179.00

DOI

Physical Fitness

\$8,868.00

Rehabilitation

\$22,658.00

Rescue Equipment

\$0.00

Training

\$31,206.00

Turn Out Gear

\$10,404.00

Uniforms

\$57,705.00

(Optional Line Item)

\$12,208.00

(Optional Line Item)

8,885.00

(Optional Line Item)

\$4,437.00

Total Operational

\$346,559.00

Personnel Cost

Payroll

\$441,006.00

Gross Full-Time Pay

\$181,330.00

Gross Part-Time Pay

\$170,068.00

Gross Overtime Pay

\$95,544.00

Gross Holiday Pay

\$27,303.00

Employer's Payroll Taxes (6.2% Soc. Sec. 1.45% Medicaid)

3,750.00

Bonus

70,070.00

Vol./FF Reimbursement/Stipend

(Optional Line Item)

(Optional Line Item)

(Optional Line Item)

Total Payroll

\$989,071.00

Benefits

Employer's Retirement Contribution

\$123,500.00

Supplemental Retirement 401k/457

\$66,847.00

Health Insurance

\$0.00

Dental Insurance

\$1,106.00

Vision Insurance

\$5,032.00

Supplemental Insurance plans

\$24,926.00

State Firemen's Pension Fund

\$0.00

(Optional Line Item)

(Optional Line Item)

(Optional Line Item)

(Optional Line Item)

Total Benefits

\$221,411.00

Stations

Main Station

Building Maint

\$54,477.00

Department Name

Cable	\$704.00
Internet	\$2,560.00
Electric	\$7,984.00
Garbage	\$1,427.00
Grounds Upkeep	\$8,862.00
Heating Fuel	\$4,364.00
Station Supplies	\$8,013.00
Telephone	\$1,372.00
Water	\$4,033.00

Station #2

Building Maint	\$0.00
Cable	\$0.00
Internet	\$0.00
Electric	\$0.00
Garbage	\$0.00
Grounds Upkeep	\$0.00
Heating Fuel	\$0.00
Station Supplies	\$0.00
Telephone	\$0.00
Water	\$0.00

Station #3

Building Maint	\$232.00
Cable	
Internet	\$797.00
Electric	\$1,762.00
Garbage	
Grounds Upkeep	\$1,250.00
Heating Fuel	\$2,241.00
Station Supplies	\$210.00
Telephone	
Water	\$0.00

Station #4

Building Maint	
Cable	\$166.00
Internet	
Electric	\$561.00
Garbage	\$1,968.00
Grounds Upkeep	
Heating Fuel	\$1,250.00
Station Supplies	\$910.00
Telephone	\$0.00
Water	\$2,400.00

Total Stations

\$107,543.00

TOTAL EXPENDITURES

\$1,664,584.00

\$2,797,492.00

EXCESS REVENUES/EXPENDITURES

Bank Accounts as of 3/02/2026

Champion Credit Union Money Market 1879780.83
3866.88 Interest earned 2.956%(OPERATING ACCOUNT)

Champion Credit Union Main Checking 89275.11
(OPERATING ACCOUNT)

Volunteers Special Checking Champion 133,180.82

Fireman's Relief Fund 116500.61

263.87 Interest earned

First Bank Payroll 23951.89

State Grant 37467.81 (HURRICANE RELIEF)

Civic 1040649.67 Int. 4275.39 (FIRST NEW
ENGINE)

Civic Jumbo CD for 12 Months 542460.93 interest
1672.27 for 15 days New CD (Tanker)

Champion CD 3,072,412.16 Interest 10358.97(2.1
MILLION STATION 2) (928267.28 OPERATING COSTS)

2:30 PM

03/02/26

Accrual Basis

Mills River Fire Dept
Profit & Loss Budget vs. Actual
 July 2025 through June 2026

	Jul '25 - Jun 26	Budget	\$ Over Budget
Ordinary Income/Expense			
Income			
Firefighters Account	131,028.12		
INCOME TOTAL			
Code 3 Insurance Fire Sta#2	1,200,657.99		
Fundraising	36,694.00	75,000.00	-38,306.00
Grants	50,000.00		
Henderson County Ad Valorem Tax	344,651.75	323,000.00	21,651.75
Interest	111,775.16	110,000.00	1,775.16
Misc.	1,750.00		
Misc. Refunds	6,984.98	22,000.00	-15,015.02
NC County Sales Tax Refund	45,086.88	40,000.00	5,086.88
NC State Grant (Turnout Gear)	0.00	0.00	0.00
PILT Money (Federal Land)	0.00	0.00	0.00
Town of Fletcher	28,845.43		
Town of Mills River	2,286,233.42	2,400,000.00	-113,766.58
VFIS Insurance	39,071.00		
Total INCOME TOTAL	4,151,750.61	2,970,000.00	1,181,750.61
State Owned Property	0.00	0.00	0.00
Total Income	4,282,778.73	2,970,000.00	1,312,778.73
Gross Profit	4,282,778.73	2,970,000.00	1,312,778.73
Expense			
ADMINISTRATIVE COST			
Accountant Fees	6,000.00	0.00	6,000.00
Annual Payment (Building)	293,519.00	375,000.00	-81,481.00
Appreciation and Award Banquets	2,013.84	7,500.00	-5,486.16
Bank Charges	0.00	500.00	-500.00
Building Fund	0.00	320,000.00	-320,000.00
Computers, Software	14,822.00	4,000.00	10,822.00
Copier Maintenance	1,823.11	0.00	1,823.11
County/Sales Tax	0.00	0.00	0.00
Discretionary Account	1,974.92		
Dues/Subscriptions	10,228.20	19,000.00	-8,771.80
Flowers/Gifts	433.20	2,000.00	-1,566.80
Food	6,847.29	2,000.00	4,847.29
Insurance-Bldg, Vehicle,Busines	23,757.22	55,000.00	-31,242.78
Legal & Professional Fees	1,835.00	5,000.00	-3,165.00
Management Solutions	0.00	0.00	0.00
Miscellaneous	956.17	5,000.00	-4,043.83
Office Supplies	3,047.73	10,000.00	-6,952.27
Quick Books	0.00	0.00	0.00
subscriptions	0.00	0.00	0.00
Total ADMINISTRATIVE COST	367,257.68	805,000.00	-437,742.32
BENEFITS			
401-K Company Match	123,500.18	60,000.00	63,500.18
Aflac-Insurance	20,949.87	0.00	20,949.87
Aflac Company Paid	3,976.12	0.00	3,976.12
Dental Insurance	0.00	0.00	0.00
Health Insurance-BCBS	66,847.20	70,000.00	-3,152.80
Life Insurance	5,032.00	55,000.00	-49,968.00
State Firemen's Pension Fund	0.00	5,000.00	-5,000.00
Vision Insurance	1,106.19	0.00	1,106.19
Total BENEFITS	221,411.56	190,000.00	31,411.56
COMMUNICATIONS	0.00	0.00	0.00
Deposit Paid	0.00	0.00	0.00
EMERGENCY MEDICAL EQUIPMENT	0.00	0.00	0.00
FINANCE PAYMENT	0.00	0.00	0.00
FIRE EDUCATION & PREVENTION	0.00	0.00	0.00
FIREFIGHTING EQU YRLY TESTING	0.00	0.00	0.00
FIREFIGHTING EQUIPMENT	0.00	0.00	0.00
FUEL	0.00	0.00	0.00

Mills River Fire Dept Profit & Loss Budget vs. Actual

July 2025 through June 2026

	Jul '25 - Jun 26	Budget	\$ Over Budget
GIFT	0.00	0.00	0.00
I.T.	0.00	0.00	0.00
INSURANCE	0.00	0.00	0.00
MISC	0.00	0.00	0.00
OPERATIONAL COSTS			
Breathing Apparatus	17,632.22	80,000.00	-62,367.78
Communications	30,008.11	35,000.00	-4,991.89
EMT Supplies & Equipment	29,619.42	30,000.00	-380.58
Firefighting Equip Maint	12,203.83	28,000.00	-15,796.17
Firefighting Supplies & Equipme	24,313.95	36,000.00	-11,686.05
Fuel	12,232.56	30,000.00	-17,767.44
Hazardous Material Supplies	0.00	5,000.00	-5,000.00
Helene Grant	48,833.31		
Maint. / Repair Apparatus			
ATV-4 Wheeler	519.97		
Brush 18-2 (FN-403)	1,972.83		
Brush 18 (FN 401)	14,201.77		
E 18-3 (FN104)	2,304.76		
E 18-5 (FN-101)	3,826.45		
E 18 (FN-108)	5,407.47		
E18-4 (FN105)	2,912.56		
FP Trailer	14.10		
Ladder-18 (FN 701)	2,053.57		
Medic 18(FN301)	63.77		
Ranger 18 (FN601 Polaris)	2,740.17		
Service 18-3	1,270.43		
Service 18 (FN 502)	755.58		
Service18-2	2,824.09		
Squad 18	3,138.95		
Tac 18	2,232.89		
Tanker 18-3 (FN 103)	921.99		
Tanker 18-4 (FN107)	7.78		
Tanker 18 (FN 106)	10,640.51		
Truck 18 (FN 302)	1,656.03		
Truck Stock Supplies	4,713.74		
Maint. / Repair Apparatus - Other	0.00	83,000.00	-83,000.00
Total Maint. / Repair Apparatus	64,179.41	83,000.00	-18,820.59
Physical Fitness	8,868.26	27,000.00	-18,131.74
Public Edu and Fire Prevention	22,657.89	20,000.00	2,657.89
Rehabilitation	0.00	0.00	0.00
Rescue Equipment	31,206.43	25,000.00	6,206.43
Training	10,404.58	25,000.00	-14,595.42
Turn Out Gear	57,705.67	45,000.00	12,705.67
Uniforms	12,208.50	15,000.00	-2,791.50
Wild Land	4,437.12	0.00	4,437.12
Total OPERATIONAL COSTS	386,511.26	484,000.00	-97,488.74
PAYROLL			
Benefits	0.00	0.00	0.00
Bonus	3,750.00	15,000.00	-11,250.00
Federal/SS/Medicare	0.00	144,000.00	-144,000.00
Holiday Pay	70,301.12		
NC-payroll tax	0.00	0.00	0.00
NC-Unemployment Company	0.00	0.00	0.00
Part Time Overtime	1,529.71		
Personnel- Full time	310,497.10	401,000.00	-90,502.90
Personnel Overtime	168,539.12	180,000.00	-11,460.88
Personnel Part Time	181,330.96	270,000.00	-88,669.04
SALARY	102,632.00	154,000.00	-51,368.00
Sick Time	27,877.50		
Soc. Security / Medicare			
SS Medicare Federal	27,303.45		
Soc. Security / Medicare - Other	0.00	0.00	0.00
Total Soc. Security / Medicare	27,303.45	0.00	27,303.45
Vacation Pay	25,243.02		
Vol./FF Reimbursement/Stipened	32,072.40	145,000.00	-112,927.60
Total PAYROLL	951,076.38	1,309,000.00	-357,923.62

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Accrual Basis

Mills River Fire Dept
Profit & Loss Budget vs. Actual
 July 2025 through June 2026

	Jul '25 - Jun 26	Budget	\$ Over Budget
PAYROLL TAXES			
Employment Security Commission	4,152.54		
Federal Income Tax	10,240.40	0.00	10,240.40
Medicare	13,668.78		
Social Security	58,445.63		
PAYROLL TAXES - Other	0.00	144,000.00	-144,000.00
Total PAYROLL TAXES	86,507.35	144,000.00	-57,492.65
Reconciliation Discrepancies	-0.03		
RESCUE EQUIPMENT	0.00	0.00	0.00
SALES TAX PAID OUT			
Buncombe	3,387.48		
Burke	141.75		
Catawba	1,274.97		
Gaston	82.46		
Henderson	23,773.30		
Nash	666.80		
Transylvania	55.00		
SALES TAX PAID OUT - Other	22.55	0.00	22.55
Total SALES TAX PAID OUT	29,404.31	0.00	29,404.31
STATION 1			
Building Maintenance	54,477.14	10,000.00	44,477.14
Cable	704.81	0.00	704.81
Electricity	7,984.49	10,000.00	-2,015.51
Garbage	1,427.15	1,500.00	-72.85
Grounds Upkeep	8,862.42	7,000.00	1,862.42
Heating Fuel- Natural Gas	4,364.06	5,000.00	-635.94
HVAC Service	2,977.00	0.00	2,977.00
Internet	2,560.54	4,000.00	-1,439.46
Pest Control (Spraying)	210.00	0.00	210.00
Plymovent Service	0.00	0.00	0.00
Station Supplies	8,013.23	10,000.00	-1,986.77
Telephone	1,372.08	0.00	1,372.08
Water and Sewer	4,033.64	5,000.00	-966.36
Total STATION 1	96,986.56	52,500.00	44,486.56
STATION 2			
Building Maintenance	0.00	0.00	0.00
Electricity	0.00	0.00	0.00
Grounds Upkeep	0.00	0.00	0.00
Heating Fuel- Natural Gas	0.00	0.00	0.00
HVAC Service	0.00	0.00	0.00
Pest Control (Spraying)	0.00	0.00	0.00
Plymovent Service	0.00	0.00	0.00
Rebuild after the fire	74,968.60		
Telephone	2,377.25		
Water and Sewer	0.00	0.00	0.00
Total STATION 2	77,345.85	0.00	77,345.85
STATION 3			
Building Maintenance	232.99	3,500.00	-3,267.01
Electricity	1,626.89	2,000.00	-373.11
Grounds Upkeep	1,250.00	1,000.00	250.00
Heating Fuel- Propane	2,241.59	3,000.00	-758.41
HVAC Service	135.00	0.00	135.00
Internet	797.68	1,000.00	-202.32
Pest Control (Spraying)	210.00	0.00	210.00
Supplies	0.00	1,000.00	-1,000.00
Telephone	1,900.00		
Water and Sewer	0.00	2,500.00	-2,500.00
Total STATION 3	8,394.15	14,000.00	-5,605.85

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Accrual Basis

Mills River Fire Dept
Profit & Loss Budget vs. Actual
 July 2025 through June 2026

	Jul '25 - Jun 26	Budget	\$ Over Budget
STATION 4			
Building Maintenance	166.66	2,500.00	-2,333.34
Electricity	1,968.60	3,000.00	-1,031.40
Grounds Upkeep	1,250.00	1,500.00	-250.00
Heating Fuel - Natural Gas	910.56	1,500.00	-589.44
HVAC Service	0.00	0.00	0.00
Internet	561.79	1,500.00	-938.21
Pest Control (Spraying)	210.00	0.00	210.00
Supplies	0.00	500.00	-500.00
Telephone	2,400.00	0.00	2,400.00
Water and Sewer	0.00	1,000.00	-1,000.00
Total STATION 4	7,467.61	11,500.00	-4,032.39
TRAINING	0.00	0.00	0.00
TRUCK MAINTENANCE	0.00	0.00	0.00
Turnout Gear	0.00	0.00	0.00
VOLUNTEER PROGRAM			
Aflac Insurance	0.00	0.00	0.00
Awards	0.00	0.00	0.00
Christmas Party	9,614.84	0.00	9,614.84
Critical Illness Code 3 20,000	0.00	0.00	0.00
Donations and Sponsorships	3,057.60	0.00	3,057.60
Dues and Fees	15,759.00	0.00	15,759.00
Employee Meals	0.00	0.00	0.00
Firefighter Bucks	0.00	0.00	0.00
Flowers	0.00	0.00	0.00
Food	0.00	0.00	0.00
Gifts	0.00	0.00	0.00
Kid's Christmas Party	4,498.59	0.00	4,498.59
Longevity Incentive	22,500.00	0.00	22,500.00
Physicals	8,885.98	0.00	8,885.98
Uniforms	0.00	0.00	0.00
Vending Machine	502.19	0.00	502.19
Volunteer Fuel Reimbursement	15,498.00	0.00	15,498.00
Volunteer Vote for neccessities	23,502.20	0.00	23,502.20
Total VOLUNTEER PROGRAM	103,818.40	0.00	103,818.40
Total Expense	2,336,181.08	3,010,000.00	-673,818.92
Net Ordinary Income	1,946,597.65	-40,000.00	1,986,597.65
Net Income	1,946,597.65	-40,000.00	1,986,597.65

MILLS RIVER FIRE AND RESCUE DEPARTMENT, INC.

Independent Auditor's Report on the Financial Statements for the years ended June 30, 2025 and 2024

WAYNE J. PARRIS, CPA

CERTIFIED PUBLIC ACCOUNTANT

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MAILING ADDRESS: PO BOX 545 FLETCHER, NC 28732

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MILLS RIVER FIRE AND RESCUE DEPARTMENT, INC.

Independent Auditor's Report

on the

Financial Statements

for the years ended June 30, 2025 and 2024

MILLS RIVER FIRE AND RESCUE DEPARTMENT, INC.
Mills River, North Carolina

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Notes to Financial Statements	6

WAYNE J. PARRIS, CPA

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INDEPENDENT AUDITOR'S REPORT

To the Board of Directors of
Mills River Fire and Rescue Department, Inc.

Opinion

We have audited the accompanying financial statements of Mills River Fire and Rescue Department, Inc. (a nonprofit organization), which comprise the statements of financial position as of June 30, 2025 and 2024, and the related statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Mills River Fire and Rescue Department, Inc. as of June 30, 2025 and 2024, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Mills River Fire and Rescue Department, Inc. and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Mills River Fire and Rescue Department's ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Mills River Fire and Rescue Department, Inc.'s internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Mills River Fire and Rescue Department's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

Wayne J. Parris, CPA

Wayne J. Parris, CPA

Arden, North Carolina

November 28, 2025

MILLS RIVER VOLUNTEER FIRE DEPARTMENT & RESCUE, INC.
STATEMENTS OF FINANCIAL POSITION
June 30, 2025 and 2024

ASSETS	6-30-2025	6-30-2024
CURRENT ASSETS		
Cash and cash equivalents	\$ 4,847,274.45	\$ 2,696,789.16
Taxes receivable	35,803.44	28,013.55
Cash restricted for relief fund	99,973.89	89,551.29
TOTAL CURRENT ASSETS	\$ 4,983,051.78	\$ 2,814,354.00
FIXED ASSETS		
Property and equipment	\$16,396,196.94	\$16,416,585.68
Less: Accumulated depreciation	(4,535,546.94)	(4,352,912.26)
TOTAL FIXED ASSETS	\$11,860,650.00	\$12,063,673.42
TOTAL ASSETS	\$16,843,701.78	\$14,878,027.42
LIABILITIES AND NET ASSETS		
CURRENT LIABILITIES		
Accounts payable	\$ 17,729.89	\$ 10,809.63
Accrued expenses payable	9,094.77	1,250.93
Accrued wages payable	26,044.91	22,240.56
Accrued payroll taxes payable	1,992.44	1,701.40
Accrued vacation payable	14,036.89	11,820.91
Current portion of long-term debt	191,300.66	186,414.79
TOTAL CURRENT LIABILITIES	\$ 260,199.56	\$ 234,238.22
LONG-TERM LIABILITIES		
Long-term debt	\$ 6,848,372.43	\$ 7,144,233.10
TOTAL LONG-TERM LIABILITIES	\$ 6,848,372.43	\$ 7,144,233.10
TOTAL LIABILITIES	\$ 7,108,571.99	\$ 7,378,471.32
NET ASSETS		
Without donor restrictions	\$ 9,635,155.90	\$ 7,410,004.81
With donor restrictions	99,973.89	89,551.29
TOTAL NET ASSETS	\$ 9,735,129.79	\$ 7,499,556.10
TOTAL LIABILITIES AND NET ASSETS	\$16,843,701.78	\$14,878,027.42

See accompanying notes.

MILLS RIVER VOLUNTEER FIRE DEPARTMENT & RESCUE, INC.
STATEMENTS OF ACTIVITIES
For the Years Ended June 30, 2025 and 2024

	<u>6-30-2025</u>	<u>6-30-2024</u>
CHANGES IN NET ASSETS WITHOUT DONOR RESTRICTIONS:		
Revenues and gains		
Henderson County	\$ 368,722.22	\$ 312,434.77
Town of Fletcher	40,378.34	23,987.53
Town of Mills River	2,434,684.46	2,421,053.37
State of NC and federal property coverage	0.00	22,158.00
Contributions	4,900.00	2,898.50
Fundraising	53,021.37	49,707.39
Grant income	16,934.57	130,000.00
Insurance proceeds	1,835,356.58	0.00
Interest income	124,587.28	52,480.00
Loss on disposal of assets	(234,798.60)	
Miscellaneous income	37,295.14	29,769.24
Sales tax refunds	37,247.35	28,959.64
TOTAL REVENUES AND GAINS WITHOUT DONOR RESTRICTIONS	<u>\$ 4,718,328.71</u>	<u>\$ 3,073,448.44</u>
NET ASSETS RELEASED FROM RESTRICTIONS		
Restrictions satisfied by payments	\$ 5,005.00	\$ 0.00
TOTAL NET ASSETS RELEASED FROM RESTRICTIONS	<u>\$ 0.00</u>	<u>\$ 0.00</u>
TOTAL REVENUES, GAINS, AND OTHER SUPPORT WITHOUT DONOR RESTRICTIONS	<u>\$ 4,723,333.71</u>	<u>\$ 3,073,448.44</u>
Expenses		
Program Services	\$ 2,181,751.36	\$ 1,809,604.98
Supporting Services	314,168.14	213,471.35
Fundraising	2,263.12	2,729.70
TOTAL EXPENSES	<u>\$ 2,498,182.62</u>	<u>\$ 2,025,806.03</u>
INCREASE (DECREASE) IN NET ASSETS WITHOUT DONOR RESTRICTIONS	<u>\$ 2,225,151.09</u>	<u>\$ 1,047,642.41</u>
CHANGES IN NET ASSETS WITH DONOR RESTRICTIONS		
Relief Fund supplement	\$ 13,548.74	\$ 14,066.75
Interest income on relief fund	1,878.86	779.88
Net assets released from restrictions	(5,005.00)	(0.00)
INCREASE (DECREASE) IN NET ASSETS WITH DONOR RESTRICTIONS	<u>\$ 10,422.60</u>	<u>\$ 14,846.63</u>
INCREASE (DECREASE) IN NET ASSETS	<u>\$ 2,235,573.69</u>	<u>\$ 1,062,489.04</u>
NET ASSETS AT BEGINNING OF YEAR	<u>7,499,556.10</u>	<u>6,437,067.06</u>
NET ASSETS AT END OF YEAR	<u><u>\$ 9,735,129.79</u></u>	<u><u>\$ 7,499,556.10</u></u>

See accompanying notes.

MILLS RIVER VOLUNTEER FIRE DEPARTMENT & RESCUE, INC.
STATEMENTS OF FUNCTIONAL EXPENSES
For the Years Ended June 30, 2025 and 2024

	6-30-2025				6-30-2024			
	Program Services		Supporting Services		Program Services		Supporting Services	
	Management		Fundraising	Total	Management		Fundraising	Total
	Fire & Rescue	and General			Fire & Rescue	and General		
Compensation and related expenses								
Salaries and wages	\$ 666,317.30	\$ 54,356.21	\$ 0.00	\$ 720,673.51	\$ 577,262.78	\$ 42,235.20	\$ 0.00	\$ 619,497.98
Employee benefits	101,547.88	6,450.62	0.00	107,998.50	54,814.95	13,024.02	0.00	67,838.97
Payroll taxes	59,692.59	4,398.52	0.00	64,091.11	45,001.87	3,230.99	0.00	48,232.86
Retirement contributions	29,117.45	4,216.19	0.00	33,333.64	17,980.42	2,111.76	0.00	20,092.18
Compensation and related expenses	\$ 856,675.22	\$ 69,421.54	\$ 0.00	\$ 926,096.76	\$ 695,060.02	\$ 60,601.97	\$ 0.00	\$ 755,661.99
Bank charges	493.02	0.00	0.00	493.02	1,606.58	0.00	0.00	1,606.58
Building and grounds maintenance and supplies	131,480.81	14,608.98	0.00	146,089.79	69,163.36	7,684.82	0.00	76,848.18
Cellular phones and service	3,846.20	0.00	0.00	3,846.20	5,204.73	0.00	0.00	5,204.73
Communications	28,669.17	0.00	0.00	28,669.17	22,551.19	0.00	0.00	22,551.19
Computers and software	20,817.43	0.00	0.00	20,817.43	19,371.87	0.00	0.00	19,371.87
Copier	0.00	1,827.38	0.00	1,827.38	0.00	1,641.75	0.00	1,641.75
Demolition of building after fire	0.00	55,317.47	0.00	55,317.47	0.00	0.00	0.00	0.00
Depreciation	383,757.08	0.00	0.00	383,757.08	347,269.02	0.00	0.00	347,269.02
Dues and subscriptions	0.00	33,059.96	0.00	33,059.96	0.00	20,113.06	0.00	20,113.06
EMT equipment and supplies	13,721.71	0.00	0.00	13,721.71	18,841.34	0.00	0.00	18,841.34
Fire education and prevention	10,299.20	0.00	0.00	10,299.20	12,123.40	0.00	0.00	12,123.40
Firefighting equipment and supplies	73,210.64	0.00	0.00	73,210.64	48,695.89	0.00	0.00	48,695.89
Food, refreshments, and vending	0.00	5,689.60	0.00	5,689.60	0.00	5,194.67	0.00	5,194.67
Fuel reimbursement	71,442.00	0.00	0.00	71,442.00	21,957.00	0.00	0.00	21,957.00
Fundraising expenses	0.00	0.00	2,263.12	2,263.12	0.00	0.00	2,729.70	2,729.70
Insurance-general, building, and vehicles	67,659.00	0.00	0.00	67,659.00	79,568.00	0.00	0.00	79,568.00
Interest expense	189,025.20	0.00	0.00	189,025.20	199,363.96	0.00	0.00	199,363.96
Legal and professional fees	0.00	14,470.00	0.00	14,470.00	0.00	10,418.00	0.00	10,418.00
Longevity incentive	23,353.00	0.00	0.00	23,353.00	26,975.00	0.00	0.00	26,975.00
Management solutions	0.00	2,677.50	0.00	2,677.50	0.00	2,588.53	0.00	2,588.53
Miscellaneous	0.00	23,277.36	0.00	23,277.36	0.00	16,072.53	0.00	16,072.53
Office supplies and expenses	0.00	3,730.10	0.00	3,730.10	0.00	8,293.94	0.00	8,293.94
Personal gear	19,018.23	0.00	0.00	19,018.23	20,407.36	0.00	0.00	20,407.36
Physicals	10,560.00	0.00	0.00	10,560.00	9,035.40	0.00	0.00	9,035.40
Relief fund payments	0.00	5,005.00	0.00	5,005.00	0.00	0.00	0.00	0.00
Rescue equipment and supplies	0.00	0.00	0.00	0.00	8,518.64	0.00	0.00	8,518.64
Sales tax paid-current year	0.00	37,007.06	0.00	37,007.06	0.00	29,496.92	0.00	29,496.92
Training and education	18,527.52	0.00	0.00	18,527.52	8,046.77	0.00	0.00	8,046.77
Turnout gear	96,220.95	0.00	0.00	96,220.95	62,306.66	0.00	0.00	62,306.66
Utilities								
Electricity	16,380.65	1,820.07	0.00	18,200.72	23,082.73	2,564.75	0.00	25,647.48
Internet service	2,474.56	274.95	0.00	2,749.51	5,016.91	557.44	0.00	5,574.35
Natural gas and propane	10,811.78	1,201.31	0.00	12,013.09	7,756.77	861.86	0.00	8,618.63
Telephone	0.00	0.00	0.00	0.00	4,603.96	511.55	0.00	5,115.51
Television	0.00	474.94	0.00	474.94	0.00	760.08	0.00	760.08
Waste removal	1,813.79	201.53	0.00	2,015.32	2,221.83	246.87	0.00	2,468.70
Water	15,086.40	1,676.27	0.00	16,762.67	5,045.57	560.62	0.00	5,606.19
Vehicles								
Maintenance and supplies	101,428.49	0.00	0.00	101,428.49	65,749.94	0.00	0.00	65,749.94
Fuel	14,979.31	0.00	0.00	14,979.31	20,061.08	0.00	0.00	20,061.08
Volunteer program expenses	0.00	42,427.12	0.00	42,427.12	0.00	45,301.99	0.00	45,301.99
Total Expenses	\$2,181,751.36	\$ 314,168.14	\$ 2,263.12	\$2,498,182.62	\$1,809,604.98	\$ 213,471.35	\$ 2,729.40	\$2,025,806.03

See accompanying notes.

MILLS RIVER VOLUNTEER FIRE DEPARTMENT & RESCUE, INC.
STATEMENTS OF CASH FLOWS
For the Years Ended June 30, 2025 and 2024

	6-30-2025	6-30-2024
CASH FLOWS FROM OPERATING ACTIVITIES		
Cash received from governments	\$ 2,858,164.69	\$ 2,944,010.76
Cash received from contributors	4,900.00	2,898.50
Cash received from fundraising	53,021.37	49,707.39
Interest received	126,466.14	53,259.88
Cash received from sales tax refunds	32,012.36	14,207.86
Cash received from other revenue sources	1,886,200.46	43,835.99
Cash paid to employees and suppliers	(1,902,724.87)	(1,303,074.51)
Interest paid	(189,025.20)	(199,363.96)
NET CASH PROVIDED BY OPERATING ACTIVITIES	<u>\$ 2,869,014.95</u>	<u>\$ 1,605,481.91</u>
CASH FLOWS FROM INVESTING ACTIVITIES		
Sale of property, building, and equipment	\$ 0.00	\$ 0.00
Payments for property and equipment	(417,132.26)	(1,209,791.44)
NET CASH USED BY INVESTING ACTIVITIES	<u>\$ (417,132.26)</u>	<u>\$ (1,209,791.44)</u>
CASH FLOWS FROM FINANCING ACTIVITIES		
Payments to First Bank	\$ (290,974.80)	\$ (265,008.52)
NET CASH PROVIDED BY FINANCING ACTIVITIES	<u>\$ (290,974.80)</u>	<u>\$ (265,008.52)</u>
NET INCREASE/(DECREASE) IN CASH AND CASH EQUIVALENTS	\$ 2,160,907.89	\$ 130,681.95
BEGINNING CASH AND CASH EQUIVALENTS	<u>2,786,340.45</u>	<u>2,655,658.50</u>
ENDING CASH AND CASH EQUIVALENTS	<u><u>\$ 4,947,248.34</u></u>	<u><u>\$ 2,786,340.45</u></u>
Reconciliation of Change in Net Assets to Net Cash Provided (Used) by Operating Activities		
Change in net assets	\$ 2,235,573.69	\$ 1,062,489.04
Adjustments to reconcile change in net assets to net cash used by operating activities		
Noncash revenues and expenses		
Depreciation	383,757.08	347,269.02
Disposition of building from a fire	236,398.60	0.00
Changes in current assets and liabilities		
(Increase) Decrease in taxes receivable	(7,789.89)	198,178.20
Increase (Decrease) in accounts payable	6,920.26	(38,892.07)
Increase (Decrease) in accrued expenses payable	7,843.84	674.85
Increase (Decrease) in accrued wages payable	3,804.35	22,240.56
Increase (Decrease) in accrued payroll taxes payable	291.04	1,701.40
Increase (Decrease) in accrued vacation payable	2,215.98	11,820.91
Net cash provided by operations	<u><u>\$ 2,869,014.95</u></u>	<u><u>\$ 1,605,481.91</u></u>

See accompanying notes.

MILLS RIVER FIRE AND RESCUE DEPARTMENT, INC.
NOTES TO THE FINANCIAL STATEMENTS
June 30, 2025

NOTE A-NATURE OF ACTIVITIES AND SIGNIFICANT ACCOUNTING POLICIES

Nature of Activities

Mills River Fire and Rescue is located in Henderson County, North Carolina, and provides fire and rescue protection to approximately 9,000 citizens in a 67.29 square mile area, 29.7 square miles of which are inside the Pisgah National Forest.

We were organized in 1968 by a group of active community leaders. The land where the main station sits off Schoolhouse Road was donated by Mr. and Mrs. Ed Brown and Mrs. Ginger Brown Weisberg. The first apparatus was a 1965 International sewer truck which the firefighters converted to a modest fire truck. This conversion work was done in a farm shed owned by one of the founding firefighters, Mr. David Brown. There was no money for a building to be built at the time, so this truck was stationed at another founding firefighter's residence on North Mills River Road, Mr. Max Carland. Through many fundraising events and the establishment of a fire tax district, a fire station was built in 1969 consisting of a small training/meeting room and four apparatus bays.

During the early years, the firefighters were notified by phone for emergency responses as pagers could not be afforded. As funding would allow, radio receivers for receiving dispatch information, and protective structural clothing gear, were purchased for each of the 24 founding firefighters. Some of these firefighters even paid for their own gear and radios. As the community and department grew, two additional apparatus bays were added in 1977. Again, as the department grew, another addition was added in 1986. This addition consisted of four apparatus bays, two offices, two restrooms, a kitchen, and a larger training/meeting room. Much of this work, as well as for the first two projects, was donated by members of the department.

In 1983, Mills River Fire and Rescue became the first rural fire department in Western North Carolina to achieve better than a Class 9 insurance rating as a result of much hard work and dedication. This new rating was a Class 7. In 1999 this rating was improved again to a Class 5, and in 2009 was improved to a Class 4. In 2019 this rating was improved again to our current Class 3.

In 1975, Mills River was one of the first two fire departments in the area to have firefighters certified as emergency medical technicians (EMT's) to begin providing emergency medical care. In 1991, Mills River was the first fire department in the area to upgrade our emergency medical care by providing defibrillation and advanced airway care for victims of cardiac arrest. We were also the first area fire department to have volunteers certified as North Carolina Level II Firefighters.

In 2001, due to exceptional commercial and industrial growth in the northern portion of our fire district, the North Carolina Department of Insurance recommended the construction of

MILLS RIVER FIRE AND RESCUE DEPARTMENT, INC.
NOTES TO THE FINANCIAL STATEMENTS
June 30, 2025

a substation in this area. Land for this station was donated by an early firefighter and his wife, Mr. and Mrs. Robert Pryor, and this construction was completed in 2003. In 2006, again due to growth, the Department of Insurance recommended construction of a second substation in the Boylston/Longview area of our district. Land for this station was purchased from Mr. and Mrs. Max Hutchins and construction was completed in 2008.

In 2007, again due to growth and an upcoming rating inspection, the Department of Insurance recommended construction of another substation in the upper North and South Mills River area. Land for this station was donated by Mrs. Alice Krebs, whose family members resided here and owned land in this area for many years. Construction of this station (The George Mullinax Station) was also completed in 2008.

In 2014, Mills River Fire and Rescue purchased 7 acres of the former "Ritter Airport" property on Boylston Highway from Mr. and Mrs. Joe Wright for the construction of a new main fire station. Construction of this new station began in 2021 and was completed in 2023. An open house and dedication was held on June 3, 2023.

The department now has 54 volunteer firefighters, 4 junior cadet volunteer firefighters, 1 paid career chief, 1 paid career daytime Battalion Chief, 3 paid career shift Captains, 10 paid part-time shift firefighters, and 1 paid part-time administrative assistant. We also have a very active volunteer auxiliary group which is a very important part of our department. Well over half of our firefighters are NC Level II certified and half of our firefighters also hold emergency medical certifications, either as EMT's or Medical Responders.

The emergency calls which the department responds to vary widely from one to another. Over half of these calls are emergency medical calls and vehicle accidents in which we assist Henderson County EMS. Other calls include fires of all types, searches for lost persons, downed power lines and trees, flooding rescues, plane crashes, and assisting other fire departments as needed.

The number of emergency calls during the early years was very few, less than 20 per year. However, as our community has grown, so too have the number of emergency calls we respond to. This number is now approximately 1,700 per year.

Basis of Accounting

The accompanying financial statements have been prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America.

FASB Accounting Standards Codification

In June 2009, the Financial Accounting Standards Board (FASB) issued a statement titled *The Accounting Standards Codification and the Hierarchy of Generally Accepted*

MILLS RIVER FIRE AND RESCUE DEPARTMENT, INC.
NOTES TO THE FINANCIAL STATEMENTS
June 30, 2025

Accounting Principles (ASC). This standard establishes FASB ASC as the source of authoritative United States accounting and reporting standards for nongovernmental entities. References made to generally accepted accounting principles (GAAP) in these statements refer to the ASC.

Financial Statements Presentation

On August 18, 2016, FASB issued ASU 2016-14, *Not-for-Profit Entities* (Topic 958) - *Presentation of Financial Statements of Not-for-Profit Entities*. The update addresses the complexity and understanding of net asset classifications, deficiencies in information about liquidity and availability of resources, and the lack of consistency in the type of information provided about expenses and investment return.

Information regarding its financial position and activities are grouped according to two classes of net assets, net assets without donor restrictions and net assets with donor restrictions. The two classes of net assets are defined as follows:

Net Assets Without Donor Restrictions

Net assets that are not subject to donor-imposed restrictions are those assets whose use is not limited or restricted by donors. They generally arise as a result of exchange transaction, contributions without restrictions, or contributions with restrictions whose restrictions have expired due to time and/or purpose requirements being met. These net assets may be used at the discretion of the Department's management and the Board of Directors.

Net assets without donor restrictions are classified as follows in the Statement of Financial Position:

Undesignated - Net assets without donor restrictions that are not subject to any stipulations or designations.

Net Assets With Donor Restrictions

Net assets that are subject to restrictions imposed by donors and grantors. Some donor restrictions are temporary in nature; those restrictions will be met by actions of the Department or by the passage of time. Other donor restrictions are perpetual in nature, where the donor has stipulated the funds be maintained in perpetuity.

Other donations are perpetual in nature, where the donor has stipulated the funds be maintained in perpetuity. However, these net assets with donor restrictions generally do not get reclassified since by definition, the donor imposed stipulation to

MILLS RIVER FIRE AND RESCUE DEPARTMENT, INC.
NOTES TO THE FINANCIAL STATEMENTS
June 30, 2025

treat the contribution as with donor restrictions results in the restriction never expiring.

As of June 30, 2025, the Department held no assets with donor restrictions that must be held in perpetuity.

Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and reported amounts of revenue and expenses during the reporting period. Accordingly, actual results could differ from those estimates.

Fair Value Measurements and Disclosures

The Department discloses for each class of financial instruments the methods used and the significant assumptions made in determining the fair value of financial assets and/or liabilities. If there is a change in the valuation method, then the Department discloses both the change and the reason for the change.

The Department estimates the fair value of all financial instrumented and those estimates do not materially differ from the aggregate carrying values of the financial instruments as recorded in the Statement of Financial Position.

The estimated fair value amounts have been determined using available market information and appropriate valuation methodologies.

Cash and Cash Equivalents

For purposes of the statement of cash flows, the Department considers all unrestricted highly liquid investments available for current use with an initial maturity of three months or less to be cash equivalents.

Promises to Give

Contributions are recognized when the donor makes a promise to give to the Department that is, in substance, unconditional. Contributions that are restricted by the donor are reported as increases in net assets without donor restrictions if the restrictions expire in the fiscal year in which the contributions are recognized. All other donor-restricted contributions are reported as increases in net assets with donor restrictions depending on the nature of the restrictions. When a restriction expires, net assets with donor restrictions are reclassified to net assets without donor restrictions.

MILLS RIVER FIRE AND RESCUE DEPARTMENT, INC.
NOTES TO THE FINANCIAL STATEMENTS
June 30, 2025

The Department uses the allowance method to determine uncollectible unconditional promises receivable. The allowance is based on prior years' experience and management's analysis of specific promises made.

Property and Equipment

It is the Department's policy to capitalize property and equipment over \$1,000.00. Lesser amounts are expensed in the year of acquisition. Purchased property and equipment is capitalized at cost. Donations of property and equipment are recorded as contributions at their estimated fair value. Such donations are reported as contributions without donor restrictions unless the donor has restricted the donated asset for a specific purpose. Assets donated with explicit restrictions regarding their use and contributions of cash that must be used to acquire property and equipment are reported as contributions with donor restrictions. Absent donor stipulations regarding how long those assets must be maintained, the Department reports expiration of donor restrictions when the donated or acquired assets are placed in service as instructed by the donor. The Department reclassifies net assets with donor restrictions to net assets without donor restrictions at that time. Property and equipment are depreciated using the straight-line method over their estimated useful lives.

Contributed Services

No amounts have been reflected in the financial statements for donated services. The Department generally pays for services requiring specific expertise. However, many individuals volunteer their time and perform a variety of tasks that assist the Department, but these services do not meet the criteria for recognition as contributed services.

Contributions

Contributions received are recorded as net assets with donor restrictions or net assets without donor restrictions depending on the existence or nature of any donor restrictions.

Income Tax Status

The Department is a not-for-profit organization that is exempt from income taxes under Section 501(c)(3) of the Internal Revenue Code and classified by the Internal Revenue Service as other than a private foundation.

NOTE B-RESTRICTIONS ON NET ASSETS

Net assets with donor restrictions

All of the restrictions on net assets at June 30, 2025 are related to the Firemen's Local Relief Fund. The North Carolina Law requires the Relief Fund Monies may be used ONLY

MILLS RIVER FIRE AND RESCUE DEPARTMENT, INC.
NOTES TO THE FINANCIAL STATEMENTS
June 30, 2025

for the purpose of caring for firemen who are hurt in the line of duty or their dependents. These monies may be spent for no other purpose unless approval is received for the North Carolina Firemen's Association, Secretary's Office, or the North Carolina Legislature. Net assets with donor restrictions for the Firemen's Local Relief Fund as of June 30, 2025 and 2024 amounts to \$99,973.89 and \$89,551.29, respectively.

NOTE C-LIQUIDITY AND AVAILABILITY OF FINANCIAL ASSETS

The following reflects the Department's financial assets as of the balance sheet date, reduced by amounts not available for general use because of contractual or donor-imposed restrictions within one year of the balance sheet date.

	<u>2025</u>	<u>2024</u>
Financial assets at year-end	\$4,983,051.78	\$2,814,354.00
Less those unavailable for general expenditures within one year, due to:		
Donor-restricted for relief fund	<u>99,973.89</u>	<u>89,551.29</u>
Financial assets available to meet cash needs for general expenditure within one year	<u>\$4,883,077.89</u>	<u>\$2,724,802.71</u>

NOTE D-TAXES RECEIVABLE

Taxes receivable represents amounts collected on behalf of the Mills River Fire District by Henderson County, the Town of Fletcher, and the Town of Mills River, but not remitted to the Fire Department as of June 30, 2025 and 2024. The dollars shown represent amounts which could be quantified by the local tax offices. It is recognized that uncollected fire district taxes exist in Henderson County, but none could be quantified by the County's tax office. As of June 30, 2025 and 2024 there are property taxes receivable from Henderson County amounting to \$8,136.02 and \$3,866.12, the Town of Fletcher contract amounting to \$2,240.74 and \$1,705.49, and the Town of Mills River contract amounting to \$18,871.07 and \$21,121.32.

The Department has also applied for a refund of sales taxes paid over the past three years from the State of North Carolina. The total refunds applied for and subsequently received as of June 30, 2025 and 2024 amounting to \$20,741.37 and \$15,506.38, respectively.

MILLS RIVER FIRE AND RESCUE DEPARTMENT, INC.
NOTES TO THE FINANCIAL STATEMENTS
June 30, 2025

NOTE E-PROPERTY AND EQUIPMENT

Property and equipment consist of the following:

	Beginning	Additions	Disposals	Ending
Land	\$ 1,110,000.00	\$ 0.00	\$ (0.00)	\$ 1,110,000.00
Buildings	11,448,347.91	130,743.94	(437,521.00)	11,141,570.85
Communications	42,430.85	0.00	(0.00)	42,430.85
Computer equipment	0.00	6,434.10	(0.00)	6,434.10
Firefighting and rescue equipment	173,334.00	153,442.22	(0.00)	326,776.22
Furniture, fixtures and equipment	26,564.06	0.00	(0.00)	26,564.06
Turnout gear and uniforms	93,151.86	0.00	(0.00)	93,151.86
Vehicles	3,522,757.00	126,512.00	(0.00)	3,649,269.00
	<u>\$16,416,585.68</u>	<u>\$ 417,132.26</u>	<u>\$ (437,521.00)</u>	<u>\$16,396,196.94</u>
Accumulated depreciation	(4,352,912.26)	(383,757.08)	(201,122.40)	(4,535,546.94)
	<u>\$12,063,673.42</u>	<u>\$ 33,375.18</u>	<u>\$ (236,398.60)</u>	<u>\$11,860,650.00</u>

NOTE F-LONG TERM NOTES

Promissory Note

On February 19, 2021, the Fire Department executed a Promissory Note with First Bank for the sum of \$7,500,000.00. The agreement is secured by a first lien on the real property and fire station located on NC-280 in Mills River, North Carolina. The loan proceeds are to be disbursed in installments as construction of the new fire station is completed.

Repayment terms specifies monthly interest only payments until the construction reaches completion, followed by 161 monthly consecutive principal and interest payments of \$31,173.00. The final payment is due February 19, 2036. The interest rate on the principal outstanding shall be 2.590%. The principal balance at June 30, 2025 is \$7,039,673.09.

<u>Schedule of Maturities</u>	
6-30-26	\$ 191,300.66
6-30-27	\$ 196,314.59
6-30-28	\$ 201,459.92
6-30-29	\$ 206,740.12
6-30-30	\$ 212,158.72
Thereafter	\$ 6,031,699.08

NOTE G-RETIREMENT

The Department makes available a retirement plan to full-time employees. Employees are eligible to participate after six months of employment. The Department will equally match up to nine (9) percent of the base salary of any employee working 20 hours a week or more (a total of 1,000 hours per year). In order to receive matching contributions an employee must participate. If an employee chooses to participate in the retirement plan, an

MILLS RIVER FIRE AND RESCUE DEPARTMENT, INC.
NOTES TO THE FINANCIAL STATEMENTS
June 30, 2025

employee will sign a payroll deduction contract. The Department will deduct the specified amount from the employee's paycheck and send the employee's contribution to the retirement plan trustee. The employee will have 100% vested interest in the retirement plan as set forth in the SEP guidelines.

NOTE H-RISK MANAGEMENT

The Department is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to volunteers; and natural disasters.

The Department carries commercial coverage for all risks of loss, including property and general liability insurance, and worker's compensation coverage up to statutory limits. There have been no significant reductions in insurance coverage in the prior year, and settled claims have not exceeded coverage in any of the past three fiscal years.

NOTE I-ECONOMIC DEPENDENCE

Approximately 52% of total revenues of the general fund for 2024-2025 came from special fire district ad valorem taxes levied by the Town of Mills River.

NOTE J-EVALUATION OF SUBSEQUENT EVENTS

The Department has evaluated subsequent events through November 28, 2025, the date which the financial statements were available to be issued.

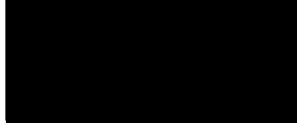
2024 Exempt Org. Return
prepared for:

MILLS RIVER FIRE & RESCUE, INC.
5400 BOYLSTON HWY
MILLS RIVER, NC 28759

Wayne J. Parris, CPA



WAYNE J. PARRIS, CPA



November 30, 2025

MILLS RIVER FIRE & RESCUE, INC.
5400 BOYLSTON HWY
MILLS RIVER, NC 28759

Dear Client:

Enclosed for your review:

Form 990

2024 Return of Organization Exempt from Income Tax

Each tax return or form listed above should be filed in accordance with the enclosed filing instructions.

Please be sure to call us if you have any questions.

Sincerely,

Wayne J. Parris, CPA

2024

FEDERAL FILING INSTRUCTIONS

MILLS RIVER FIRE & RESCUE, INC.

ELECTRONICALLY FILED:

FORM 990 - 2024 RETURN OF ORGANIZATION EXEMPT FROM INCOME TAX

THE ABOVE TAX RETURN WILL BE ELECTRONICALLY FILED WITH THE INTERNAL
REVENUE SERVICE UPON RECEIPT OF A SIGNED FORM 8879-TE - IRS E-FILE
SIGNATURE AUTHORIZATION.

PAYMENT:

NO PAYMENT IS REQUIRED.

IRS E-file Signature Authorization
for a Tax Exempt Entity

OMB No. 1545-0047

For calendar year 2024, or fiscal year beginning 7/01, 2024, and ending 6/30, 2025

2024

Department of the Treasury
Internal Revenue ServiceDo not send to the IRS. Keep for your records.
Go to www.irs.gov/Form8879TE for the latest information.

Name of filer

EIN or SSN

MILL'S RIVER FIRE & RESCUE, INC.

Name and title of officer or person subject to tax

JERRY MOORE CHAIRMAN

Part I Type of Return and Return Information

Check the box for the return for which you are using this Form 8879-TE and enter the applicable amount, if any, from the return. Form 8038-CP and Form 5330 filers may enter dollars and cents. For all other forms, enter whole dollars only. If you check the box on line 1a, 2a, 3a, 4a, 5a, 6a, 7a, 8a, 9a, or 10a below, and the amount on that line for the return being filed with this form was blank, then leave line 1b, 2b, 3b, 4b, 5b, 6b, 7b, 8b, 9b, or 10b, whichever is applicable, blank (do not enter -0-). But, if you entered -0- on the return, then enter -0- on the applicable line below. Do not complete more than one line in Part I.

1a Form 990 check here	☒	b Total revenue, if any (Form 990, Part VIII, column (A), line 12)	1b 4,733,756.
2a Form 990-EZ check here	☐	b Total revenue, if any (Form 990-EZ, line 9)	2b
3a Form 1120-POL check here	☐	b Total tax (Form 1120-POL, line 22)	3b
4a Form 990-PF check here	☐	b Tax based on investment income (Form 990-PF, Part V, line 5)	4b
5a Form 8868 check here	☐	b Balance due (Form 8868, line 3c)	5b
6a Form 990-T check here	☐	b Total tax (Form 990-T, Part III, line 4)	6b
7a Form 4720 check here	☐	b Total tax (Form 4720, Part III, line 1)	7b
8a Form 5227 check here	☐	b FMV of assets at end of tax year (Form 5227, Item D)	8b
9a Form 5330 check here	☐	b Tax due (Form 5330, Part II, line 19)	9b
10a Form 8038-CP check here	☐	b Amount of credit payment requested (Form 8038-CP, Part III, line 22)	10b

Part II Declaration and Signature Authorization of Officer or Person Subject to Tax

Under penalties of perjury, I declare that ☒ I am an officer of the above entity or ☐ I am a person subject to tax with respect to (name of entity) (EIN) and that I have examined a copy of the 2024 electronic return and accompanying schedules and statements, and, to the best of my knowledge and belief, they are true, correct, and complete. I further declare that the amount in Part I above is the amount shown on the copy of the electronic return. I consent to allow my intermediate service provider, transmitter, or electronic return originator (ERO) to send the return to the IRS and to receive from the IRS (a) an acknowledgement of receipt or reason for rejection of the transmission, (b) the reason for any delay in processing the return or refund, and (c) the date of any refund. If applicable, I authorize the U.S. Treasury and its designated Financial Agent to initiate an electronic funds withdrawal (direct debit) entry to the financial institution account indicated in the tax preparation software for payment of the federal taxes owed on this return, and the financial institution to debit the entry to this account. To revoke a payment, I must contact the U.S. Treasury Financial Agent at 1-888-353-4537 no later than 2 business days prior to the payment (settlement) date. I also authorize the financial institutions involved in the processing of the electronic payment of taxes to receive confidential information necessary to answer inquiries and resolve issues related to the payment. I have selected a personal identification number (PIN) as my signature for the electronic return and, if applicable, the consent to electronic funds withdrawal.

PIN: check one box only

☒ I authorize WAYNE J. PARRIS, CPA to enter my PIN [redacted] as my signature
ERO firm name Enter five numbers, but do not enter all zeros

on the tax year 2024 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I also authorize the aforementioned ERO to enter my PIN on the return's disclosure consent screen.

☐ As an officer or person subject to tax with respect to the entity, I will enter my PIN as my signature on the tax year 2024 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I will enter my PIN on the return's disclosure consent screen.

Signature of officer or person subject to tax

Date

Part III Certification and Authentication

ERO's EFIN/PIN. Enter your six-digit electronic filing identification number (EFIN) followed by your five-digit self-selected PIN.

[redacted]

I certify that the above numeric entry is my PIN, which is my signature on the 2024 electronically filed return indicated above. I confirm that I am submitting this return in accordance with the requirements of Pub. 4163, Modernized e-File (MeF) Information for Authorized IRS e-file Providers for Business Returns.

ERO's signature

Date

ERO Must Retain This Form — See Instructions
Do Not Submit This Form to the IRS Unless Requested To Do So

**Application for Extension of Time To File an Exempt Organization
Return or Excise Taxes Related to Employee Benefit Plans**File a separate application for each return.
Go to www.irs.gov/Form8868 for the latest information.

OMB No. 1545-0047

Electronic filing (e-file). You can electronically file Form 8868 to request up to a 6-month extension of time to file any of the forms listed below except for Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts. An extension request for Form 8870 must be sent to the IRS in a paper format (see instructions). For more details on the electronic filing of Form 8868, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits.

Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-TE and Form 8879-TE for payment instructions.

All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns.

Part I – Identification

Type or Print	Name of exempt organization, employer, or other filer, see instructions.	Taxpayer identification number (TIN)
	MILLS RIVER FIRE & RESCUE, INC.	
	Number, street, and room or suite number. If a P.O. box, see instructions.	
	5400 BOYLSTON HWY	
File by the due date for filing your return. See instructions.	City, town or post office, state, and ZIP code. For a foreign address, see instructions.	
	MILLS RIVER, NC 28759	

Enter the Return Code for the return that this application is for (file a separate application for each return) 01

Application Is For	Return Code	Application Is For	Return Code
Form 990 or Form 990-EZ	01	Form 4720 (other than individual)	09
Form 4720 (individual)	03	Form 5227	10
Form 990-PF	04	Form 6069	11
Form 990-T (section 401(a) or 408(a) trust)	05	Form 8870	12
Form 990-T (trust other than above)	06	Form 5330 (individual)	13
Form 990-T (corporation)	07	Form 5330 (other than individual)	14
Form 1041-A	08	Form 990-T (governmental entities)	15

- After you enter your Return Code, complete either Part II or Part III. Part III, including signature, is applicable only for an extension of time to file Form 5330.

- If this application is for an extension of time to file Form 5330, you must enter the following information.

Plan Name _____
 Plan Number _____
 Plan Year Ending (MM/DD/YYYY) _____

Part II – Automatic Extension of Time To File for Exempt Organizations (see instructions)

The books are in the care of TERRY MOORE _____
 Telephone No. _____ Fax No. _____

- If the organization is located in the United States, check this box. ☐
- If this is for a Group Return, enter the organization's four-digit Group Exemption Number (GEN) _____
 If this is for the whole group, check this box. ☐
 If it is for part of the group, check this box and attach a list with the names and TINs of all members the extension is for. ☐

- 1 I request an automatic 6-month extension of time until 5/15, 2026, to file the **exempt organization return** for the organization named above. The extension is for the organization's return for:

☐ calendar year 20 ____ or
☒ tax year beginning 7/01, 2024, and ending 6/30, 2025.

- 2 If the tax year entered in line 1 is for less than 12 months, check reason:

☐ Initial return ☐ Final return ☐ Change in accounting period

3a If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions.	3a	\$	0.
b If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit.	3b	\$	0.
c Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions.	3c	\$	0.

Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)**2024**Department of the Treasury
Internal Revenue ServiceDo not enter social security numbers on this form as it may be made public.
Go to www.irs.gov/Form990 for instructions and the latest information.**Open to Public Inspection****A** For the 2024 calendar year, or tax year beginning 7/01, 2024, and ending 6/30, 2025**B** Check if applicable:

- ☐ Address change
☐ Name change
☐ Initial return
☐ Final return/terminated
☐ Amended return
☐ Application pending

C
MILLS RIVER FIRE & RESCUE, INC.
5400 BOYLSTON HWY
MILLS RIVER, NC 28759**D** Employer identification number**E** Telephone number**G** Gross receipts \$ 4,733,756.**H(a)** Is this a group return for subordinates? Yes ☐ No ☒**H(b)** Are all subordinates included? If "No," attach a list. See instructions. Yes ☐ No ☐**I** Tax-exempt status: ☒ 501(c)(3) ☐ 501(c) () (insert no.) ☐ 4947(a)(1) or ☐ 527**J** Website: N/A**H(c)** Group exemption number**K** Form of organization: ☒ Corporation ☐ Trust ☐ Association ☐ Other**L** Year of formation: 1968**M** State of legal domicile: NC**Part I Summary**

Activities & Governance	1	Briefly describe the organization's mission or most significant activities: TO PROVIDE SUPERIOR FIRE PROTECTION AND EMT/FIRST RESPONDER SERVICES TO THE CITIZENS OF THE MILLS RIVER COMMUNITY IN HENDERSON COUNTY, NORTH CAROLINA.
	2	Check this box ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets.
	3	Number of voting members of the governing body (Part VI, line 1a)..... 8
	4	Number of independent voting members of the governing body (Part VI, line 1b)..... 9
Revenue	5	Total number of individuals employed in calendar year 2024 (Part V, line 2a)..... 31
	6	Total number of volunteers (estimate if necessary)..... 0
	7a	Total unrelated business revenue from Part VIII, column (C), line 12..... 0.
	7b	Net unrelated business taxable income from Form 990-T, Part I, line 11..... 0.
Expenses	8	Contributions and grants (Part VIII, line 1h)..... 132,899.
	9	Program service revenue (Part VIII, line 2g)..... 2,779,634.
	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)..... 53,260.
	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)..... 119,774.
	12	Total revenue — add lines 8 through 11 (must equal Part VIII, column (A), line 12)..... 3,085,567.
	13	Grants and similar amounts paid (Part IX, column (A), lines 1-3).....
	14	Benefits paid to or for members (Part IX, column (A), line 4).....
	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)..... 755,662.
	16a	Professional fundraising fees (Part IX, column (A), line 11e).....
	b	Total fundraising expenses (Part IX, column (D), line 25)..... 2,263.
Net Assets or Fund Balances	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)..... 1,267,416.
	18	Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)..... 2,023,078.
	19	Revenue less expenses. Subtract line 18 from line 12..... 1,062,489.
	20	Total assets (Part X, line 16)..... 14,878,028.
	21	Total liabilities (Part X, line 26)..... 7,378,472.
	22	Net assets or fund balances. Subtract line 21 from line 20..... 7,499,556.

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here	Signature of officer	Date			
	JERRY MOORE Type or print name and title	CHAIRMAN			
Paid Preparer Use Only	Preparer's name	Preparer's signature	Date	Check ☒ if self-employed	PTIN
	WAYNE J. PARRIS, CPA	Wayne J. Parris, CPA	12-01-25		
	Firm's name	WAYNE J. PARRIS, CPA		Firm's EIN	
	Firm's address			Phone no.	(828) 687-8824

May the IRS discuss this return with the preparer shown above? See instructions..... ☒ Yes ☐ No

Part III Statement of Program Service AccomplishmentsCheck if Schedule O contains a response or note to any line in this Part III ☐**1** Briefly describe the organization's mission:

TO PROVIDE SUPERIOR FIRE PROTECTION AND EMT/FIRST RESPONDER SERVICES TO THE CITIZENS OF THE MILLS RIVER COMMUNITY IN HENDERSON COUNTY, NORTH CAROLINA.

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? ☐ Yes ☒ No

If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? ☐ Yes ☒ No

If "Yes," describe these changes on Schedule O.

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code:) (Expenses \$ 2,181,751. including grants of \$) (Revenue \$)
PROVIDED SUPERIOR FIRE PROTECTION & EMT/FIRST RESPONDER SERVICES TO THE CITIZENS OF THE MILLS RIVER COMMUNITY IN HENDERSON COUNTY, NORTH CAROLINA. THE DEPARTMENT ADDED TWO SUBSTATIONS AND BOUGHT ONE PUMPER DURING THE CALENDAR YEAR.

4b (Code:) (Expenses \$ including grants of \$) (Revenue \$)

4c (Code:) (Expenses \$ including grants of \$) (Revenue \$)

4d Other program services (Describe on Schedule O.)

(Expenses \$ including grants of \$) (Revenue \$)

4e Total program service expenses 2,181,751.

Part IV Checklist of Required Schedules

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	X	
2 Is the organization required to complete Schedule B, Schedule of Contributors? See instructions		X
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I.		X
4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II.		X
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III.		X
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I.		X
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II.		X
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III.		X
9 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV.		X
10 Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi-endowments? If "Yes," complete Schedule D, Part V.		X
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X, as applicable.		
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI.	X	
b Did the organization report an amount for investments – other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.		X
c Did the organization report an amount for investments – program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.		X
d Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.		X
e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.		X
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.		X
12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII.		X
b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional.		X
13 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E.		X
14a Did the organization maintain an office, employees, or agents outside of the United States?		X
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV.		X
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV.		X
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV.		X
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions		X
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II.	X	
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III.		X
20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H.		X
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?		
21 Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II.		X

Part IV Checklist of Required Schedules (continued)

	Yes	No
22 Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III		X
23 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J		X
24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a		X
b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?		
c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?		
d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?		
25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I		X
b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I		X
26 Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II		X
27 Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III		X
28 Was the organization a party to a business transaction with one of the following parties? (See the Schedule L, Part IV, instructions for applicable filing thresholds, conditions, and exceptions).		
a A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes," complete Schedule L, Part IV		X
b A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV		X
c A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If "Yes," complete Schedule L, Part IV		X
29 Did the organization receive more than \$25,000 in noncash contributions? If "Yes," complete Schedule M		X
30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M		X
31 Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I		X
32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II		X
33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I		X
34 Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1		X
35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?		X
b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2		
36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2		X
37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI		X
38 Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? Note: All Form 990 filers are required to complete Schedule O	X	

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V

	Yes	No
1a Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable		
b Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable		
c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	X	

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

		Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return.	2a	31
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	X
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	X
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	X
b	If "Yes," enter the name of the foreign country See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).		
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a	X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b	X
c	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c	
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a	X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b	
7	Organizations that may receive deductible contributions under section 170(c).		
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	X
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c	X
d	If "Yes," indicate the number of Forms 8282 filed during the year.	7d	
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e	X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f	X
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g	
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h	
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8	
9	Sponsoring organizations maintaining donor advised funds.		
a	Did the sponsoring organization make any taxable distributions under section 4966?	9a	
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b	
10	Section 501(c)(7) organizations. Enter:		
a	Initiation fees and capital contributions included on Part VIII, line 12.	10a	
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities.	10b	
11	Section 501(c)(12) organizations. Enter:		
a	Gross income from members or shareholders	11a	
b	Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.)	11b	
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a	
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year.	12b	
13	Section 501(c)(29) qualified nonprofit health insurance issuers.		
a	Is the organization licensed to issue qualified health plans in more than one state?	13a	
	Note: See the instructions for additional information the organization must report on Schedule O.		
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans	13b	
c	Enter the amount of reserves on hand	13c	
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a	X
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O	14b	
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year? If "Yes," see the instructions and file Form 4720, Schedule N.	15	X
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If "Yes," complete Form 4720, Schedule O.	16	X
17	Section 501(c)(21) organizations. Did the trust, or any disqualified or other person, engage in any activities that would result in the imposition of an excise tax under section 4951, 4952, or 4953? If "Yes," complete Form 6069.	17	

Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.Check if Schedule O contains a response or note to any line in this Part VI ☒**Section A. Governing Body and Management**

		Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year. If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O.	8	
1b	Enter the number of voting members included on line 1a, above, who are independent.	9	
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? SEE SCHEDULE O	X	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person?		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?		X
6	Did the organization have members or stockholders? SEE SCHEDULE O	X	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? SEE SCHEDULE O	X	
7b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?		X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:		
a	The governing body?	X	
b	Each committee with authority to act on behalf of the governing body?	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses on Schedule O		X

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

	Yes	No
10a		X
b		
10b		
11a	X	
b		
11a		
12a	X	
b	X	
12b	X	
c	X	
12c	X	
13	X	
14	X	
15		
a		X
15a		X
b	X	
15b	X	
16a		X
b		
16b		

Section C. Disclosure

- 17 List the states with which a copy of this Form 990 is required to be filed NONE
- 18 Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.
☐ Own website ☐ Another's website ☒ Upon request ☐ Other (explain on Schedule O)
- 19 Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year. SEE SCHEDULE O
- 20 State the name, address, and telephone number of the person who possesses the organization's books and records.
JERRY MOORE

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent ContractorsCheck if Schedule O contains a response or note to any line in this Part VII. ☐**Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees****1a** Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See the instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

☒ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)					(D) Reportable compensation from the organization (W-2/1099-MISC/1099-NEC)	(E) Reportable compensation from related organizations (W-2/1099-MISC/1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Officer	Key employee	Highest compensated employee	Former			
(1) JOHN BENJAMIN MEMBER	2 0	X					0.	0.	0.
(2) JASON DAVIS VICE CHAIRMAN	2 0	X	X				0.	0.	0.
(3) BRIAN COX MEMBER	2 0	X					0.	0.	0.
(4) TONY CORN MEMBER	2 0	X					0.	0.	0.
(5) JOSH ISRAEL MEMBER	2 0	X					0.	0.	0.
(6) GARY LIVINGSTON MEMBER	2 0	X	X				0.	0.	0.
(7) FRED EDWARDS SEC/TREAS	2 0	X	X				0.	0.	0.
(8) JERRY MOORE CHAIRMAN	2 0	X	X				0.	0.	0.
(9)									
(10)									
(11)									
(12)									
(13)									
(14)									

Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC/1099-NEC)	(E) Reportable compensation from related organizations (W-2/1099-MISC/1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(15) -----	-----									
(16) -----	-----									
(17) -----	-----									
(18) -----	-----									
(19) -----	-----									
(20) -----	-----									
(21) -----	-----									
(22) -----	-----									
(23) -----	-----									
(24) -----	-----									
(25) -----	-----									

1b Subtotal	0.	0.	0.
c Total from continuation sheets to Part VII, Section A.	0.	0.	0.
d Total (add lines 1b and 1c).	0.	0.	0.

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization

0

	Yes	No
3 Did the organization list any former officer, director, trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual	3	X
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	4	X
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person	5	X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization

0

Part VIII Statement of RevenueCheck if Schedule O contains a response or note to any line in this Part VIII ☐

			(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
Contributions, Gifts, Grants, and Other Similar Amounts	1a	Federated campaigns.....	1a			
	b	Membership dues.....	1b			
	c	Fundraising events.....	1c			
	d	Related organizations.....	1d			
	e	Government grants (contributions).....	1e	16,935.		
	f	All other contributions, gifts, grants, and similar amounts not included above...	1f	4,900.		
	g	Noncash contributions included in lines 1a-1f.....	1g			
	h Total. Add lines 1a-1f.....			21,835.		
Program Service Revenue	2a <u>MILLS RIVER</u>		Business Code	2,434,684.	2,434,684.	
	b <u>HENDERSON COUNTY</u>			368,722.	368,722.	
	c <u>FLETCHER</u>			40,378.	40,378.	
	d _____					
	e _____					
	f All other program service revenue...					
	g Total. Add lines 2a-2f.....			2,843,784.		
Other Revenue	3 Investment income (including dividends, interest, and other similar amounts).....			126,466.	126,466.	
	4 Income from investment of tax-exempt bond proceeds					
	5 Royalties.....					
	6a	Gross rents.....	(i) Real (ii) Personal			
	b	Less: rental expenses	6b			
	c	Rental income or (loss)	6c			
	d Net rental income or (loss).....					
	7a	Gross amount from sales of assets other than inventory	(i) Securities (ii) Other			
	b	Less: cost or other basis and sales expenses	7b			
	c	Gain or (loss).....	7c			
	d Net gain or (loss).....					
	8a	Gross income from fundraising events (not including \$ _____ of contributions reported on line 1c). See Part IV, line 18.....	8a	53,021.		
	b	Less: direct expenses.....	8b			
	c Net income or (loss) from fundraising events.....			53,021.		
	9a	Gross income from gaming activities. See Part IV, line 19.....	9a			
b	Less: direct expenses.....	9b				
c Net income or (loss) from gaming activities.....						
10a	Gross sales of inventory, less..... returns and allowances.....	10a				
b	Less: cost of goods sold....	10b				
c Net income or (loss) from sales of inventory.....						
Miscellaneous Revenue	Business Code					
	11a <u>INSURANCE PROCEEDS</u>			1,835,357.	1,835,357.	
	b <u>MISCELLANEOUS</u>			37,296.	37,296.	
	c <u>SALES TAX REFUNDS</u>			37,247.	37,247.	
	d All other revenue.....			-221,250.	-221,250.	
	e Total. Add lines 11a-11d.....			1,688,650.		
12 Total revenue. See instructions.....			4,733,756.	4,658,900.	0.	0.

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX ☒

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21.				
2 Grants and other assistance to domestic individuals. See Part IV, line 22.				
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16.				
4 Benefits paid to or for members.				
5 Compensation of current officers, directors, trustees, and key employees.	0.	0.	0.	0.
6 Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B).	0.	0.	0.	0.
7 Other salaries and wages.	720,673.	666,317.	54,356.	
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions).	33,333.	29,117.	4,216.	
9 Other employee benefits.	107,999.	101,548.	6,451.	
10 Payroll taxes.	64,092.	59,693.	4,399.	
11 Fees for services (nonemployees):				
a Management.				
b Legal.				
c Accounting.	14,470.		14,470.	
d Lobbying.				
e Professional fundraising services. See Part IV, line 17.				
f Investment management fees.				
g Other. (If line 11g amount exceeds 10% of line 25, column (A), amount, list line 11g expenses on Schedule O.)				
12 Advertising and promotion.				
13 Office expenses.	3,730.		3,730.	
14 Information technology.	20,817.	20,817.		
15 Royalties.				
16 Occupancy.	198,307.	178,049.	20,258.	
17 Travel.				
18 Payments of travel or entertainment expenses for any federal, state, or local public officials.				
19 Conferences, conventions, and meetings.				
20 Interest.	189,025.	189,025.		
21 Payments to affiliates.				
22 Depreciation, depletion, and amortization.	383,757.	383,757.		
23 Insurance.	67,659.	67,659.		
24 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule O.)				
a VEHICLE REPAIRS/MAINTENANCE	101,428.	101,428.		
b TURNOUT GEAR	96,221.	96,221.		
c FIREFIGHTING EXPENSES	73,211.	73,211.		
d FUEL REIMBURSEMENT	71,442.	71,442.		
e All other expenses. SEE SCH. O.	352,018.	143,467.	206,288.	2,263.
25 Total functional expenses. Add lines 1 through 24e.	2,498,182.	2,181,751.	314,168.	2,263.
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ☐ if following SOP 98-2 (ASC 958-720).				

Part X Balance SheetCheck if Schedule O contains a response or note to any line in this Part X. ☐

		(A) Beginning of year		(B) End of year
Assets	1 Cash — non-interest-bearing	2,786,340.	1	4,947,248.
	2 Savings and temporary cash investments		2	
	3 Pledges and grants receivable, net		3	
	4 Accounts receivable, net	28,014.	4	35,803.
	5 Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		5	
	6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)		6	
	7 Notes and loans receivable, net		7	
	8 Inventories for sale or use		8	
	9 Prepaid expenses and deferred charges		9	
	10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a 16,396,197.		
	b Less: accumulated depreciation	10b 4,535,546.	12,063,674.	10c 11,860,651.
	11 Investments — publicly traded securities		11	
	12 Investments — other securities. See Part IV, line 11		12	
	13 Investments — program-related. See Part IV, line 11		13	
	14 Intangible assets		14	
	15 Other assets. See Part IV, line 11		15	
16 Total assets. Add lines 1 through 15 (must equal line 33)	14,878,028.	16	16,843,702.	
Liabilities	17 Accounts payable and accrued expenses	47,823.	17	68,899.
	18 Grants payable		18	
	19 Deferred revenue		19	
	20 Tax-exempt bond liabilities		20	
	21 Escrow or custodial account liability. Complete Part IV of Schedule D		21	
	22 Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		22	
	23 Secured mortgages and notes payable to unrelated third parties	7,330,648.	23	7,039,673.
	24 Unsecured notes and loans payable to unrelated third parties		24	
	25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D	1.	25	
	26 Total liabilities. Add lines 17 through 25	7,378,472.	26	7,108,572.
Net Assets or Fund Balances	Organizations that follow FASB ASC 958, check here and complete lines 27, 28, 32, and 33. ☒			
	27 Net assets without donor restrictions	7,410,005.	27	9,635,156.
	28 Net assets with donor restrictions	89,551.	28	99,974.
	Organizations that do not follow FASB ASC 958, check here and complete lines 29 through 33. ☐			
	29 Capital stock or trust principal, or current funds		29	
	30 Paid-in or capital surplus, or land, building, or equipment fund		30	
	31 Retained earnings, endowment, accumulated income, or other funds		31	
	32 Total net assets or fund balances.	7,499,556.	32	9,735,130.
	33 Total liabilities and net assets/fund balances	14,878,028.	33	16,843,702.

BAA

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Form 990 (2024)

Part XI Reconciliation of Net AssetsCheck if Schedule O contains a response or note to any line in this Part XI ☐

1	Total revenue (must equal Part VIII, column (A), line 12)	1	4,733,756.
2	Total expenses (must equal Part IX, column (A), line 25)	2	2,498,182.
3	Revenue less expenses. Subtract line 2 from line 1	3	2,235,574.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	7,499,556.
5	Net unrealized gains (losses) on investments	5	
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain on Schedule O)	9	0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))	10	9,735,130.

Part XII Financial Statements and ReportingCheck if Schedule O contains a response or note to any line in this Part XII ☐

	Yes	No
1 Accounting method used to prepare the Form 990: ☒ Cash ☐ Accrual ☐ Other		
If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O.		
2a Were the organization's financial statements compiled or reviewed by an independent accountant?	2a	X
If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both.		
☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis		
b Were the organization's financial statements audited by an independent accountant?	2b	X
If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both.		
☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis		
c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?	2c	
If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.		
3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Uniform Guidance, 2 C.F.R. Part 200, Subpart F?	3a	X
b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits	3b	

SCHEDULE A
(Form 990)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support
Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.
Attach to Form 990 or Form 990-EZ.
Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2024

Open to Public
Inspection

Name of the organization

MILLS RIVER FIRE & RESCUE, INC.

Employer identification number

Part I Reason for Public Charity Status. (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

- 1 ☐ A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i)**.
- 2 ☐ A school described in **section 170(b)(1)(A)(ii)**. (Attach Schedule E (Form 990).)
- 3 ☐ A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii)**.
- 4 ☐ A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii)**. Enter the hospital's name, city, and state: _____
- 5 ☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv)**. (Complete Part II.)
- 6 ☐ A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v)**.
- 7 ☒ An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi)**. (Complete Part II.)
- 8 ☐ A community trust described in **section 170(b)(1)(A)(vi)**. (Complete Part II.)
- 9 ☐ An agricultural research organization described in **section 170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university: _____
- 10 ☐ An organization that normally receives (1) more than 33-1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33-1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2)**. (Complete Part III.)
- 11 ☐ An organization organized and operated exclusively to test for public safety. See **section 509(a)(4)**.
- 12 ☐ An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2)**. See **section 509(a)(3)**. Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.
- a ☐ **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. **You must complete Part IV, Sections A and B.**
- b ☐ **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). **You must complete Part IV, Sections A and C.**
- c ☐ **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). **You must complete Part IV, Sections A, D, and E.**
- d ☐ **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.**
- e ☐ Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.
- f Enter the number of supported organizations: _____
- g Provide the following information about the supported organization(s).

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1-10 above (see instructions))	(iv) Is the organization listed in your governing document?		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
			Yes	No		
(A)						
(B)						
(C)						
(D)						
(E)						
Total						

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in)	(a) 2020	(b) 2021	(c) 2022	(d) 2023	(e) 2024	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	10,940.	1,515.	21,445.	132,899.	21,834.	188,633.
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf	1,969,444.	2,121,568.	2,160,435.	2,779,634.	2,843,785.	11,874,866.
3 The value of services or facilities furnished by a governmental unit to the organization without charge						0.
4 Total. Add lines 1 through 3	1,980,384.	2,123,083.	2,181,880.	2,912,533.	2,865,619.	12,063,499.
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						0.
6 Public support. Subtract line 5 from line 4						12,063,499.

Section B. Total Support

Calendar year (or fiscal year beginning in)	(a) 2020	(b) 2021	(c) 2022	(d) 2023	(e) 2024	(f) Total
7 Amounts from line 4	1,980,384.	2,123,083.	2,181,880.	2,912,533.	2,865,619.	12,063,499.
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources	115.	1,382.	1,522.	53,260.	126,466.	182,745.
9 Net income from unrelated business activities, whether or not the business is regularly carried on						0.
10 Other income. Do not include gain or loss from the sale of capital assets. (Explain in Part VI.) SEE PART VI	66,138.	159,472.	6,865,640.	119,774.	1,741,670.	8,952,694.
11 Total support. Add lines 7 through 10						21,198,938.
12 Gross receipts from related activities, etc. (see instructions)					12	0.
13 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here.						☐

Section C. Computation of Public Support Percentage

14 Public support percentage for 2024 (line 6, column (f), divided by line 11, column (f)).	14	56.91 %
15 Public support percentage from 2023 Schedule A, Part II, line 14.	15	59.84 %
16a 33-1/3% support test—2024. If the organization did not check the box on line 13, and line 14 is 33-1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization.	☒	
b 33-1/3% support test—2023. If the organization did not check a box on line 13 or 16a, and line 15 is 33-1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization.	☐	
17a 10%-facts-and-circumstances test—2024. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization.	☐	
b 10%-facts-and-circumstances test—2023. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization.	☐	
18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions.	☐	

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in)	(a) 2020	(b) 2021	(c) 2022	(d) 2023	(e) 2024	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513.						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf.						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5.						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b.						
8 Public support. (Subtract line 7c from line 6.)						

Section B. Total Support

Calendar year (or fiscal year beginning in)	(a) 2020	(b) 2021	(c) 2022	(d) 2023	(e) 2024	(f) Total
9 Amounts from line 6.						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources.						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b.						
11 Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on.						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13 Total support. (Add lines 9, 10c, 11, and 12.)						
14 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here.						☐

Section C. Computation of Public Support Percentage

15 Public support percentage for 2024 (line 8, column (f), divided by line 13, column (f)).	15	%
16 Public support percentage from 2023 Schedule A, Part III, line 15.	16	%

Section D. Computation of Investment Income Percentage

17 Investment income percentage for 2024 (line 10c, column (f), divided by line 13, column (f)).	17	%
18 Investment income percentage from 2023 Schedule A, Part III, line 17.	18	%
19a 33-1/3% support tests—2024. If the organization did not check the box on line 14, and line 15 is more than 33-1/3%, and line 17 is not more than 33-1/3%, check this box and stop here. The organization qualifies as a publicly supported organization.	☐	
b 33-1/3% support tests—2023. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33-1/3%, and line 18 is not more than 33-1/3%, check this box and stop here. The organization qualifies as a publicly supported organization.	☐	
20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions.	☐	

Part IV Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

	Yes	No
1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.		
2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).		
3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.		
b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.		
c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.		
4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.		
b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.		
c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.		
5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).		
b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?		
c Substitutions only. Was the substitution the result of an event beyond the organization's control?		
6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI .		
7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).		
8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).		
9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI .		
b Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI .		
c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI .		
10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.		
b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)		

Part IV Supporting Organizations (continued)

- 11 Has the organization accepted a gift or contribution from any of the following persons?
- a A person who directly or indirectly controls, either alone or together with persons described on lines 11b and 11c below, the governing body of a supported organization?
- b A family member of a person described on line 11a above?
- c A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide detail in **Part VI**.

	Yes	No
11a		
11b		
11c		

Section B. Type I Supporting Organizations

- 1 Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No," describe in **Part VI** how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.
- 2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in **Part VI** how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.

	Yes	No
1		
2		

Section C. Type II Supporting Organizations

- 1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in **Part VI** how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).

	Yes	No
1		

Section D. All Type III Supporting Organizations

- 1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?
- 2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s), or (ii) serving on the governing body of a supported organization? If "No," explain in **Part VI** how the organization maintained a close and continuous working relationship with the supported organization(s).
- 3 By reason of the relationship described on line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in **Part VI** the role the organization's supported organizations played in this regard.

	Yes	No
1		
2		
3		

Section E. Type III Functionally Integrated Supporting Organizations

- 1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).
- a ☐ The organization satisfied the Activities Test. Complete **line 2** below.
- b ☐ The organization is the parent of each of its supported organizations. Complete **line 3** below.
- c ☐ The organization supported a governmental entity. Describe in **Part VI** how you supported a governmental entity (see instructions).

2 Activities Test. Answer lines 2a and 2b below.

- a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in **Part VI** identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.
- b Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in **Part VI** the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.
- 3 Parent of Supported Organizations. Answer lines 3a and 3b below.
- a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? If "Yes" or "No," provide details in **Part VI**.
- b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in **Part VI** the role played by the organization in this regard.

	Yes	No
2a		
2b		
3a		
3b		

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

- 1 ☐ Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). **See instructions.** All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A – Adjusted Net Income

		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1	
2	Recoveries of prior-year distributions	2	
3	Other gross income (see instructions)	3	
4	Add lines 1 through 3.	4	
5	Depreciation and depletion	5	
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6	
7	Other expenses (see instructions)	7	
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8	

Section B – Minimum Asset Amount

		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):		
a	Average monthly value of securities	1a	
b	Average monthly cash balances	1b	
c	Fair market value of other non-exempt-use assets	1c	
d	Total (add lines 1a, 1b, and 1c)	1d	
e	Discount claimed for blockage or other factors (explain in detail in Part VI):		
2	Acquisition indebtedness applicable to non-exempt-use assets	2	
3	Subtract line 2 from line 1d.	3	
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by 0.035.	6	
7	Recoveries of prior-year distributions	7	
8	Minimum Asset Amount (add line 7 to line 6)	8	

Section C – Distributable Amount

			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1	
2	Enter 0.85 of line 1.	2	
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3	
4	Enter greater of line 2 or line 3.	4	
5	Income tax imposed in prior year	5	
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	6	
7	☐ Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).		

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Schedule A (Form 990) 2024

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)**Section D — Distributions**

		Current Year
1	Amounts paid to supported organizations to accomplish exempt purposes	1
2	Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	2
3	Administrative expenses paid to accomplish exempt purposes of supported organizations	3
4	Amounts paid to acquire exempt-use assets	4
5	Qualified set-aside amounts (prior IRS approval required — provide details in Part VI)	5
6	Other distributions (describe in Part VI). See instructions.	6
7	Total annual distributions. Add lines 1 through 6.	7
8	Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions.	8
9	Distributable amount for 2024 from Section C, line 6	9
10	Line 8 amount divided by line 9 amount	10

Section E — Distribution Allocations (see instructions)

	(i) Excess Distributions	(ii) Underdistributions Pre-2024	(iii) Distributable Amount for 2024
1	Distributable amount for 2024 from Section C, line 6		
2	Underdistributions, if any, for years prior to 2024 (reasonable cause required — explain in Part VI). See instructions.		
3	Excess distributions carryover, if any, to 2024		
a	From 2019		
b	From 2020		
c	From 2021		
d	From 2022		
e	From 2023		
f	Total of lines 3a through 3e		
g	Applied to underdistributions of prior years		
h	Applied to 2024 distributable amount		
i	Carryover from 2019 not applied (see instructions)		
j	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.		
4	Distributions for 2024 from Section D, line 7: \$		
a	Applied to underdistributions of prior years		
b	Applied to 2024 distributable amount		
c	Remainder. Subtract lines 4a and 4b from line 4.		
5	Remaining underdistributions for years prior to 2024, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI . See instructions.		
6	Remaining underdistributions for 2024. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI . See instructions.		
7	Excess distributions carryover to 2025. Add lines 3j and 4c.		
8	Breakdown of line 7:		
a	Excess from 2020		
b	Excess from 2021		
c	Excess from 2022		
d	Excess from 2023		
e	Excess from 2024		

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Schedule A (Form 990) 2024

Part VI

Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

PART II, LINE 10 - OTHER INCOME

NATURE AND SOURCE	2024	2023	2022	2021	2020
FUNDRAISING	\$ 53,021.	\$ 46,978.	\$ 46,228.	\$ 42,266.	\$ 39,585.
INSURANCE PROCEEDS	1,835,357.				
MISCELLANEOUS	37,295.	29,769.	469.	79,756.	14,353.
PROCEEDS FROM BORROWING			5,814,826.		
SALE OF ASSETS	-234,799.		1,004,117.	26,000.	12,200.
SALES TAX REFUNDS	37,247.	28,960.			
RELIEF FUND	13,549.	14,067.		11,450.	
TOTAL	\$1,741,670.	\$ 119,774.	\$6,865,640.	\$ 159,472.	\$ 66,138.

SCHEDULE D
(Form 990)

(Rev. December 2024)

Department of the Treasury
Internal Revenue Service

Name of the organization

Supplemental Financial Statements

Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public
Inspection

Employer identification number

MILLS RIVER FIRE & RESCUE, INC.

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts

Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1 Total number at end of year		
2 Aggregate value of contributions to (during year)		
3 Aggregate value of grants from (during year)		
4 Aggregate value at end of year		
5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?	☐ Yes	☐ No
6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit?	☐ Yes	☐ No

Part II Conservation Easements

Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply).

☐ Preservation of land for public use (for example, recreation or education)	☐ Preservation of a historically important land area
☐ Protection of natural habitat	☐ Preservation of a certified historic structure
☐ Preservation of open space	

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

	Held at the End of the Tax Year
a Total number of conservation easements	2a
b Total acreage restricted by conservation easements	2b
c Number of conservation easements on a certified historic structure included on line 2a	2c
d Number of conservation easements included on line 2c acquired after July 25, 2006, and not on a historic structure listed in the National Register	2d

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year

4 Number of states where property subject to conservation easement is located

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? ☐ Yes ☐ No

6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year

7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year \$

8 Does each conservation easement reported on line 2d above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? ☐ Yes ☐ No

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets

Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide in Part XIII the text of the footnote to its financial statements that describes these items.

b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items.

(i) Revenue included on Form 990, Part VIII, line 1 \$

(ii) Assets included in Form 990, Part X \$

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items.

a Revenue included on Form 990, Part VIII, line 1 \$

b Assets included in Form 990, Part X \$

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

3 Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its collection items (check all that apply).

- a ☐ Public exhibition
b ☐ Scholarly research
c ☐ Preservation for future generations
d ☐ Loan or exchange program
e ☐ Other _____

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.

5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? ☐ Yes ☐ No

Part IV Escrow and Custodial Arrangements

Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a Is the organization an agent, trustee, custodian, or other intermediary for contributions or other assets not included on Form 990, Part X? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIII and complete the following table.

	Amount
1c Beginning balance.....	
1d Additions during the year.....	
1e Distributions during the year.....	
1f Ending balance.....	

2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII. ☐

Part V Endowment Funds

Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance.....					
b Contributions.....					
c Net investment earnings, gains, and losses.....					
d Grants or scholarships.....					
e Other expenditures for facilities and programs.....					
f Administrative expenses.....					
g End of year balance.....					

2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:

- a Board designated or quasi-endowment _____ %
b Permanent endowment _____ %
c Term endowment _____ %

The percentages on lines 2a, 2b, and 2c should equal 100%.

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:

	Yes	No
(i) Unrelated organizations?.....	3a(i)	
(ii) Related organizations?.....	3a(ii)	
b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R?.....	3b	

4 Describe in Part XIII the intended uses of the organization's endowment funds.

Part VI Land, Buildings, and Equipment

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land.....		1,110,000.		1,110,000.
b Buildings.....		11,141,571.	831,912.	10,309,659.
c Leasehold improvements.....				
d Equipment.....		4,118,062.	3,682,383.	435,679.
e Other.....		26,564.	21,251.	5,313.
Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, line 10c, column (B)).				11,860,651.

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Schedule D (Form 990) (Rev. 12-2024)

Part VII Investments – Other Securities

N/A

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely held equity interests		
(3) Other		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. (Column (b) must equal Form 990, Part X, line 12, column (B)).		

Part VIII Investments – Program Related

N/A

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Column (b) must equal Form 990, Part X, line 13, column (B)).		

Part IX Other Assets

N/A

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, line 15, column (B)).	

Part X Other Liabilities

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, line 25, column (B)).	

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII. ☐

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return N/A

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements.		1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			
a	Net unrealized gains (losses) on investments.	2a		
b	Donated services and use of facilities.	2b		
c	Recoveries of prior year grants.	2c		
d	Other (Describe in Part XIII.)	2d		
e	Add lines 2a through 2d.		2e	
3	Subtract line 2e from line 1.		3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:			
a	Investment expenses not included on Form 990, Part VIII, line 7b.	4a		
b	Other (Describe in Part XIII.)	4b		
c	Add lines 4a and 4b.		4c	
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)		5	

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return N/A

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements.		1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:			
a	Donated services and use of facilities.	2a		
b	Prior year adjustments.	2b		
c	Other losses.	2c		
d	Other (Describe in Part XIII.)	2d		
e	Add lines 2a through 2d.		2e	
3	Subtract line 2e from line 1.		3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:			
a	Investment expenses not included on Form 990, Part VIII, line 7b.	4a		
b	Other (Describe in Part XIII.)	4b		
c	Add lines 4a and 4b.		4c	
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)		5	

Part XIII Supplemental Information

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

SCHEDULE G
(Form 990)

(Rev. December 2024)

Department of the Treasury
Internal Revenue Service

Name of the organization

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19; or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public
Inspection

Employer identification number

MILLS RIVER FIRE & RESCUE, INC.

Part I Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17.
Form 990-EZ filers are not required to complete this part.

1 Indicate whether the organization raised funds through any of the following activities. Check all that apply.

- a ☒ Mail solicitations e ☐ Solicitation of nongovernment grants
b ☐ Internet and email solicitations f ☐ Solicitation of government grants
c ☐ Phone solicitations g ☒ Special fundraising events
d ☐ In-person solicitations

2a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees, or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? ☐ Yes ☒ No

b If "Yes," list the 10 highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization.

(i) Name and address of individual or entity (fundraiser)	(ii) Activity	(iii) Did fundraiser have custody or control of contributions?		(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col. (i)	(vi) Amount paid to (or retained by) organization
		Yes	No			
1						
2						
3						
4						
5						
6						
7						
8						
9						
10						
Total						0.

3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing.

Part II Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

	(a) Event #1 LETTER DRIVE (event type)	(b) Event #2 (event type)	(c) Other events NONE (total number)	(d) Total events (add col. (a) through col. (c))
Revenue	1 Gross receipts.....	53,021.		53,021.
	2 Less: Contributions.....			
	3 Gross income (line 1 minus line 2).....	53,021.		53,021.
Direct Expenses	4 Cash prizes.....			
	5 Noncash prizes.....			
	6 Rent/facility costs.....			
	7 Food and beverages.....			
	8 Entertainment.....			
	9 Other direct expenses.....			
	10 Direct expense summary. Add lines 4 through 9 in column (d).....			
	11 Net income summary. Subtract line 10 from line 3, column (d).....			53,021.

Part III Gaming. Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.

	(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))
Revenue	1 Gross revenue.....			
Direct Expenses	2 Cash prizes.....			
	3 Noncash prizes.....			
	4 Rent/facility costs.....			
	5 Other direct expenses.....			
	6 Volunteer labor.....	☐ Yes _____ % ☐ No	☐ Yes _____ % ☐ No	☐ Yes _____ % ☐ No
7 Direct expense summary. Add lines 2 through 5 in column (d).....				
8 Net gaming income summary. Subtract line 7 from line 1, column (d).....				

9 Enter the state(s) in which the organization conducts gaming activities: _____

a Is the organization licensed to conduct gaming activities in each of these states?..... ☐ Yes ☐ Nob If "No," explain: _____

_____10a Were any of the organization's gaming licenses revoked, suspended, or terminated during the tax year?..... ☐ Yes ☐ Nob If "Yes," explain: _____

- 11 Does the organization conduct gaming activities with nonmembers? ☐ Yes ☐ No
- 12 Is the organization a grantor, beneficiary, or trustee of a trust; or a member of a partnership or other entity formed to administer charitable gaming? ☐ Yes ☐ No

13 Indicate the percentage of gaming activity conducted in:

- | | | |
|-------------------------------|-----|---|
| a The organization's facility | 13a | % |
| b An outside facility | 13b | % |

14 Enter the name and address of the person who prepares the organization's gaming/special events books and records:

Name _____

Address _____

15a Does the organization have a contract with a third party from whom the organization receives gaming revenue? ☐ Yes ☐ No

- b If "Yes," enter the amount of gaming revenue received by the organization \$ _____ and the amount of gaming revenue retained by the third party \$ _____

c If "Yes," enter the name and address of the third party:

Name _____

Address _____

16 Gaming manager information:

Name _____

Gaming manager compensation \$ _____

Description of services provided _____

☐ Director/officer☐ Employee☐ Independent contractor

17 Mandatory distributions:

- a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? ☐ Yes ☐ No

b Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year. \$ _____

Part IV Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.

**SCHEDULE O
(Form 990)**

(Rev. December 2024)

Department of the Treasury
Internal Revenue Service

Name of the organization

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on
Form 990 or 990-EZ or to provide any additional information.
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MILLS RIVER FIRE & RESCUE, INC.

FORM 990, PART VI, LINE 2 - BUSINESS OR FAMILY RELATIONSHIP OF OFFICERS, DIRECTORS, ETC.

RICK LIVINGSTON AND GARY LIVINGSTON ARE BROTHERS

FORM 990, PART VI, LINE 6 - EXPLANATION OF CLASSES OF MEMBERS OR SHAREHOLDER

ORGANIZATION HAS VOLUNTEER MEMBERS WHO ELECT BOARD OF DIRECTORS.

FORM 990, PART VI, LINE 7A - HOW MEMBERS OR SHAREHOLDERS ELECT GOVERNING BODY

THROUGH NOMINATIONS FROM THE FLOOR AND MAJORITY APPROVAL FOR EACH POSITION.

FORM 990, PART VI, LINE 11B - FORM 990 REVIEW PROCESS

CPA MEETS WITH THE TREASURER AND/OR OTHER DIRECTORS BEFORE FINALIZING TAX REPORTING.

FORM 990, PART VI, LINE 12C - EXPLANATION OF MONITORING AND ENFORCEMENT OF CONFLICTS

ANY COMPLAINT OR DISCOVERY GOES BEFORE THE BOARD OF DIRECTORS PRIVATELY TO DISCUSS
SUCH ISSUES.

FORM 990, PART VI, LINE 15B - COMPENSATION REVIEW & APPROVAL PROCESS - OFFICERS & KEY EMPLOYEES

THE BATALION CHIEF PERFORMANCE IS REVIEWED ANNUALLY BY THE BOARD OF DIRECTORS AND
COMPENSATION ADJUSTED BASED UPON THAT REVIEW.

FORM 990, PART VI, LINE 19 - OTHER ORGANIZATION DOCUMENTS PUBLICLY AVAILABLE

ALL ORGANIZATION DOCUMENTS ARE OPEN TO THE PUBLIC UPON REQUEST IMMEDIATELY UPON
REQUEST.

**FORM 990, PART IX, LINE 24E
OTHER EXPENSES**

	(A) TOTAL	(B) PROGRAM SERVICES	(C) MANAGEMENT & GENERAL	(D) FUNDRAISING
BANK CHARGES	493.	493.		
CELL PHONE	3,846.	3,846.		
COMMUNICATIONS	28,669.	28,669.		
COPIER	1,827.		1,827.	
DEMONTION OF BLD AFTER FIRE	55,317.		55,317.	
DUES AND SUBSCRIPTIONS	33,060.		33,060.	
EMT SUPPLIES/EQUIPMENT	13,722.	13,722.		
FIRE EDUCATION & PREVENTION	10,299.	10,299.		
FOOD, REFRESHMENTS, & VENDING	5,690.		5,690.	
FUNDRAISING COSTS	2,263.			2,263.
LONGEVITY INCENTIVE	23,353.	23,353.		
MANAGEMENT SOLUTIONS	2,678.		2,678.	

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MILLS RIVER FIRE & RESCUE, INC.

FORM 990, PART IX, LINE 24E (CONTINUED)
OTHER EXPENSES

	(A)	(B)	(C)	(D)
	TOTAL	PROGRAM SERVICES	MANAGEMENT & GENERAL	FUNDRAISING
MISCELLANEOUS	23,277.		23,277.	
PERSONAL GEAR	19,018.	19,018.		
PHYSICALS	10,560.	10,560.		
RELIEF FUND PAYMENTS	5,005.		5,005.	
SALES TAX PAID	37,007.		37,007.	
TRAINING & EDUCATION	18,528.	18,528.		
VEHICLE FUEL	14,979.	14,979.		
VOLUNTEER PROGRAM EXPENSES	42,427.		42,427.	
TOTAL	\$ 352,018.	\$ 143,467.	\$ 206,288.	\$ 2,263.

MILLS RIVER FIRE & RESCUE, INC.

STMT. OF FUNCTIONAL EXPENSES (990)
OCCUPANCY

BUILDING AND GROUNDS MAINTENANCE	\$	131,481.
ELECTRICITY.....		16,381.
INTERNET SERVICE.....		2,475.
NATURAL GAS AND PROPANE.....		10,812.
WASTE REMOVAL.....		1,814.
WATER.....		15,086.
TOTAL	\$	<u>178,049.</u>

STMT. OF FUNCTIONAL EXPENSES (990)
OCCUPANCY

BUILDING AND GROUNDS MAINTENANCE	\$	14,609.
ELECTRICITY.....		1,820.
INTERNET SERVICE.....		275.
NATURAL GAS AND PROPANE.....		1,201.
TELEVISION.....		475.
WASTE REMOVAL.....		202.
WATER.....		1,676.
TOTAL	\$	<u>20,258.</u>

MILLS RIVER FIRE & RESCUE, INC.

FORM 990, PART III, LINE 4E
PROGRAM SERVICES TOTALS

	PROGRAM SERVICES TOTAL	FORM 990	SOURCE
TOTAL EXPENSES	2,181,751.	2,181,751.	PART IX, LINE 25, COL. B
GRANTS	0.	0.	PART IX, LINES 1-3, COL. B
REVENUE	0.	2,843,784.	PART VIII, LINE 2, COL. A

FORM 990, PART VIII, LINE 11D
OTHER REVENUE

DESCRIPTION	BUS. CODE	TOTAL REVENUE	RELATED OR EXEMPT FUNC TION REVENU	UNRELATED BUSINESS REVENUE	REVENUE EXCLUDED FROM TAX
RELIEF FUND		\$ 13,549.	\$ 13,549.		
STATION #3 FIRE LOSS		-234,799.	-234,799.		
TOTALS		-221,250.	-221,250.	\$ 0.	\$ 0.

MILLS RIVER FIRE & RESCUE, INC.

	2024	2023	DIFF
REVENUE			
CONTRIBUTIONS AND GRANTS.....	21,835	132,899	-111,064
PROGRAM SERVICE REVENUE.....	2,843,784	2,779,634	64,150
INVESTMENT INCOME.....	126,466	53,260	73,206
OTHER REVENUE.....	1,741,671	119,774	1,621,897
TOTAL REVENUE.....	4,733,756	3,085,567	1,648,189
EXPENSES			
SALARIES, OTHER COMPEN., EMP. BENEFITS..	926,097	755,662	170,435
OTHER EXPENSES.....	1,572,085	1,267,416	304,669
TOTAL EXPENSES.....	2,498,182	2,023,078	475,104
NET ASSETS OR FUND BALANCES			
REVENUE LESS EXPENSES.....	2,235,574	1,062,489	1,173,085
TOTAL ASSETS AT END OF YEAR.....	16,843,702	14,878,028	1,965,674
TOTAL LIABILITIES AT END OF YEAR.....	7,108,572	7,378,472	-269,900
NET ASSETS/FUND BALANCES AT END OF YEAR.	9,735,130	7,499,556	2,235,574

2024

GENERAL INFORMATION

PAGE 1

MILLS RIVER FIRE & RESCUE, INC.

FORMS NEEDED FOR THIS RETURN

FEDERAL: 990, SCH A, SCH D, SCH G, 8868

CARRYOVERS TO 2025

NONE

MILLS RIVER FIRE & RESCUE, INC.

THE ORGANIZATION'S FEDERAL TAX RETURN IS NOT FINISHED UNTIL YOU COMPLETE THE FOLLOWING INSTRUCTIONS.

PRIOR TO TRANSMISSION OF THE RETURN**FORM 8868**

NO SIGNATURE IS REQUIRED WITH FORM 8868.

EVEN RETURN

NO PAYMENT IS REQUIRED.

AFTER TRANSMISSION OF THE RETURN**RECEIVE ACKNOWLEDGEMENT OF YOUR E-FILE TRANSMISSION STATUS.**

WITHIN SEVERAL HOURS, ACCESS THE PROGRAM AND GET YOUR FIRST ACKNOWLEDGEMENT (ACK) THAT THE PROGRAM HAS RECEIVED YOUR TRANSMISSION FILE.

ACCESS THE PROGRAM AGAIN AFTER 24 AND THEN 48 HOURS TO RECEIVE YOUR FEDERAL ACKS.