



FY 2020-2021  
Board of Commissioners'  
Planning Workshop



LSU

# FY 2020-2021 Board of Commissioners' Planning Workshop

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*January 15, 2020  
Commissioners' Meeting Room  
Historic Courthouse*

# Agenda

- 10:00 am - FY2019-2020 Financial Report
- 10:30 am - Capital Financing Debt Schedules
- 11:00 am - Financial Forecast
- 11:30am - Updates and Emerging Issues
- 12:00 pm - Lunch
- 1:00 pm - Updates and Emerging Issues - Continued
- 2:00 pm - Commissioner Discussion
- 3:00 pm - Budget Discussion and Direction to Staff
- Adjourn



# FY 2019-2020 Financial Update

- ❑ FY 2019-2020 Expenditures
- ❑ FY 2019-2020 Revenues
- ❑ FY 2019-2020 Sales Tax Collections
- ❑ Capital Reserve Fund

# FY 2019-2020 County Expenditures

<b>County Department</b>	<b>BOC Adopted</b>	<b>Revisions (as of 12.31.19)</b>	<b>Total Revised Budget</b>	<b>\$ Expended (as of 12.31.19)</b>	<b>% Expended (as of 12.31.19)</b>
<b>Governing Body</b>	\$464,326	\$0	\$464,326	\$201,466	43.4%
<b>Dues &amp; Non-Profits</b>	\$537,634	\$0	\$537,634	\$278,793	51.9%
<b>County Administration</b>	\$1,045,096	\$0	\$1,045,096	\$433,614	41.5%
<b>Human Resources</b>	\$825,428	\$0	\$825,428	\$405,645	49.1%
<b>Elections</b>	\$1,001,027	(\$2,650)	\$998,377	\$303,534	30.4%
<b>Finance</b>	\$927,743	\$0	\$927,743	\$456,877	49.2%
<b>Assessor</b>	\$1,894,443	\$0	\$1,894,443	\$754,808	39.8%
<b>Tax Collections</b>	\$503,680	\$0	\$503,680	\$228,432	45.4%
<b>Legal</b>	\$806,959	\$0	\$806,959	\$400,334	49.6%
<b>Register of Deeds</b>	\$571,282	\$0	\$571,282	\$244,094	42.7%
<b>Facility Services &amp; Garage</b>	\$5,551,884	\$12,514	\$5,564,398	\$2,038,864	36.6%
<b>Court Facilities</b>	\$153,000	\$0	\$153,000	\$66,035	43.2%
<b>Information Technology</b>	\$3,459,573	\$5,650	\$3,465,223	\$1,384,690	40.0%

# FY 2019-2020 County Expenditures

<b>County Department</b>	<b>BOC Adopted</b>	<b>Revisions (as of 12.31.19)</b>	<b>Total Revised Budget</b>	<b>\$ Expended (as of 12.31.19)</b>	<b>% Expended (as of 12.31.19)</b>
<b>Sheriff</b>	\$18,028,812	\$154,664	\$18,183,476	\$8,217,526	45.2%
<b>Detention Facility</b>	\$5,343,720	\$0	\$5,343,720	\$2,426,430	45.4%
<b>Emergency Management</b>	\$500,472	\$244,645	\$745,117	\$371,542	49.9%
<b>Fire Marshal</b>	\$760,650	\$0	\$760,650	\$230,695	30.3%
<b>Building Services</b>	\$1,107,001	\$0	\$1,107,001	\$535,928	48.4%
<b>Wellness Clinic</b>	\$1,083,985	\$0	\$1,083,985	\$464,227	42.8%
<b>Emergency Medical Services</b>	\$6,927,894	\$1,420	\$6,929,314	\$3,800,224	54.8%
<b>Animal Services</b>	\$706,302	\$0	\$706,302	\$331,669	47.0%
<b>Rescue Squad</b>	\$281,360	\$0	\$281,360	\$142,994	50.8%
<b>Forestry Services</b>	\$58,046	\$0	\$58,046	\$12,139	20.9%
<b>Soil &amp; Water Conservation</b>	\$365,033	\$200,000	\$565,033	\$210,753	37.3%
<b>Planning</b>	\$659,991	\$0	\$659,991	\$292,069	44.3%
<b>Code Enforcement</b>	\$297,576	\$0	\$297,576	\$134,885	45.3%

# FY 2019-2020 County Expenditures

<b>County Department</b>	<b>BOC Adopted</b>	<b>Revisions (as of 12.31.19)</b>	<b>Total Revised Budget</b>	<b>\$ Expended (as of 12.31.19)</b>	<b>% Expended (as of 12.31.19)</b>
<b>Heritage Museum</b>	\$100,000	\$0	\$100,000	\$58,333	58.3%
<b>Cooperative Extension</b>	\$446,916	\$21,433	\$468,349	\$232,114	49.6%
<b>Project Management</b>	\$432,696	\$0	\$432,696	\$207,986	48.1%
<b>Economic Development</b>	\$1,379,138	\$111,087	\$1,490,225	\$507,817	34.1%
<b>AgriBusiness Henderson County</b>	\$157,870	\$0	\$157,870	\$92,586	58.6%
<b>Public Health</b>	\$7,953,109	\$189,254	\$8,142,363	\$3,530,999	43.4%
<b>Environmental Health</b>	\$1,339,998	\$0	\$1,339,998	\$610,505	45.6%
<b>Home &amp; Community Care Grant</b>	\$792,453	\$0	\$792,453	\$239,911	30.3%
<b>Medical Services</b>	\$60,000	\$0	\$60,000	\$24,250	40.4%
<b>Mental Health</b>	\$528,612	\$0	\$528,612	\$396,459	75.0%
<b>ROAP (Rural Operating Assistance)</b>	\$196,095	\$0	\$196,095	\$0	0.0%
<b>Social Services</b>	\$14,243,223	\$0	\$14,243,223	\$6,673,953	46.9%
<b>DSS – Federal &amp; State</b>	\$4,127,233	\$243,313	\$4,370,546	\$1,360,136	31.1%



# FY 2019-2020 County Expenditures

<b>County Department</b>	<b>BOC Adopted</b>	<b>Revisions (as of 12.31.19)</b>	<b>Total Revised Budget</b>	<b>\$ Expended (as of 12.31.19)</b>	<b>% Expended (as of 12.31.19)</b>
<b>DSS – General Assistance</b>	\$100,000	\$0	\$100,000	\$29,743	29.7%
<b>Juvenile Justice Grant</b>	\$218,745	\$0	\$218,745	\$107,674	49.2%
<b>Veteran’s Services</b>	\$48,652	\$0	\$48,652	\$24,317	50.0%
<b>Public Library</b>	\$3,261,328	\$87,623	\$3,348,951	\$1,611,028	48.1%
<b>Recreation</b>	\$2,180,631	\$11,826	\$2,192,457	\$981,850	44.8%
<b>County Debt Service</b>	\$5,747,074	\$0	\$5,747,074	\$3,626,032	63.1%
<b>Non-Departmental</b>	\$360,000	\$2,434,343	\$2,794,343	\$1,097,381	39.3%
<b>Transfers to Other Funds</b>	\$2,345,719	\$0	\$2,345,719	\$1,172,860	50.0%
<b>TOTAL</b>	<b>\$99,882,409</b>	<b>\$3,715,122</b>	<b>\$103,597,531</b>	<b>\$46,954,205</b>	<b>45.3%</b>

# FY 2019-2020 County Expenditures

<b>County Department</b>	<b>BOC Adopted</b>	<b>Revisions (as of 12.31.19)</b>	<b>Total Revised Budget</b>	<b>\$ Expended (as of 12.31.19)</b>	<b>% Expended (as of 12.31.19)</b>
<b>HC Public School System</b>					
<b>Current Expense</b>	\$29,828,000	\$0	\$29,828,000	\$17,896,800	60.0%
<b>Debt Service</b>	\$10,897,246	\$0	\$10,897,246	\$4,944,962	45.4%
<b>MRTS</b>	\$4,670,760	\$0	\$4,670,760	\$2,335,380	50.0%
<b>TOTAL</b>	<b>\$45,396,006</b>	<b>\$0</b>	<b>\$45,396,006</b>	<b>\$25,177,142</b>	<b>55.5%</b>
<b>Blue Ridge Community College</b>					
<b>Current Expense</b>	\$4,298,181	\$0	\$4,298,181	\$2,507,272	58.3%
<b>Debt Service</b>	\$1,888,219	\$0	\$1,888,219	\$1,669,033	88.4%
<b>MRTS</b>	\$3,113,840	\$0	\$3,113,840	\$1,556,920	50.0%
<b>TOTAL</b>	<b>\$9,300,240</b>	<b>\$0</b>	<b>\$9,300,240</b>	<b>\$5,733,225</b>	<b>61.6%</b>

# FY 2019-2020 Total Expenditures

	<b>BOC Adopted</b>	<b>Revisions (As of 12.31.19)</b>	<b>Total Revised Budget</b>	<b>\$ Expended (As of 12.31.19)</b>	<b>% Expended (As of 12.31.19)</b>
<b>GENERAL FUND TOTAL</b>	<b>\$154,578,655</b>	<b>\$3,715,122</b>	<b>\$158,293,777</b>	<b>\$77,864,572</b>	<b>49.2%</b>

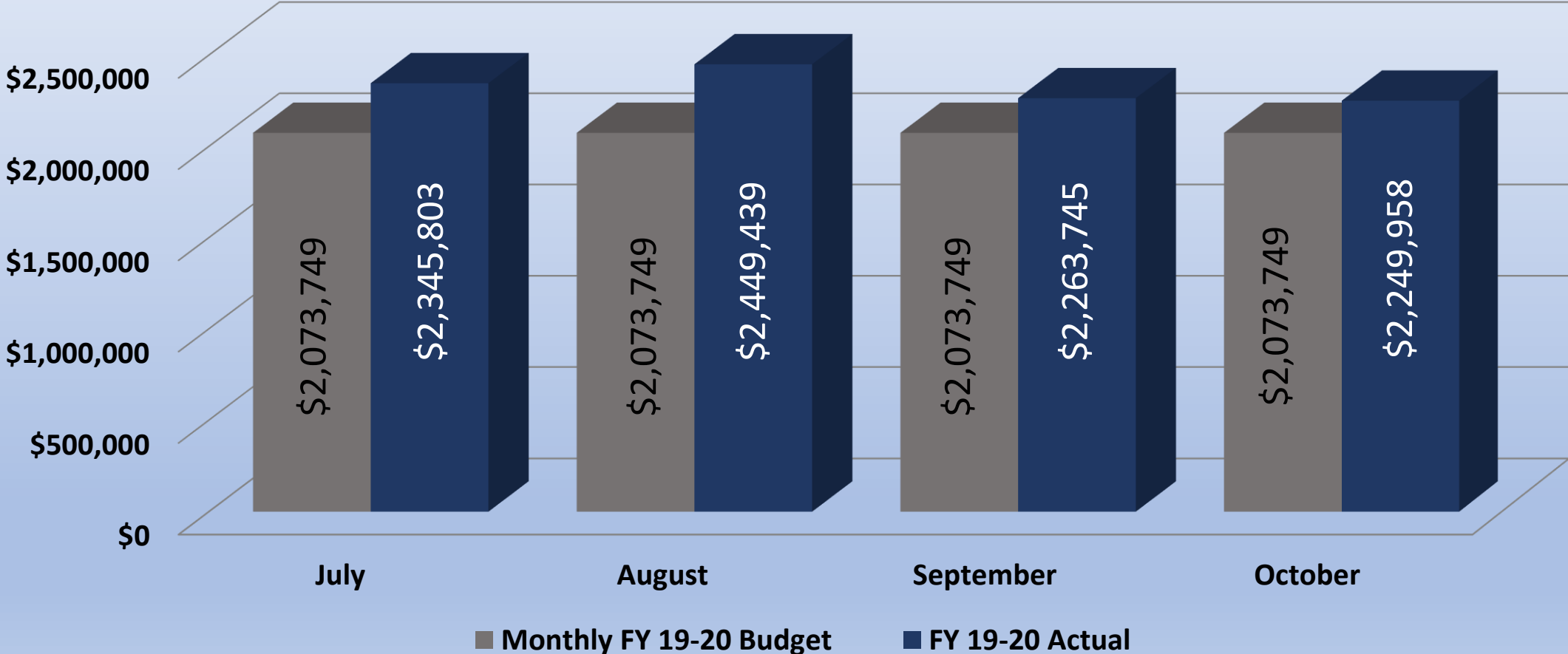
# FY 2019-2020 Total Revenues

	<b>BOC Adopted</b>	<b>Revisions</b> (As of 12.31.19)	<b>Total Revised Budget</b>	<b>\$ Received</b> (As of 12.31.19)	<b>% Received</b> (As of 12.31.19)
<b>Ad Valorem Taxes – Current Year</b>	\$86,093,532	\$0	\$86,093,532	\$71,792,274	83.4%
<b>Ad Valorem Taxes – Prior Years</b>	\$1,035,000	\$0	\$1,035,000	\$638,498	61.7%
<b>Local Option Sales Taxes</b>	\$24,884,992	\$0	\$24,884,992	\$9,308,945	37.4%
<b>Other Taxes and Licenses</b>	\$1,211,000	\$2,434,343	\$3,645,343	\$1,852,938	50.8%
<b>Unrestricted Intergovernmental</b>	\$38,000	\$0	\$38,000	\$4,539	11.9%
<b>Restricted Intergovernmental</b>	\$15,607,588	\$726,138	\$16,333,726	\$5,619,838	34.4%
<b>Permits and Fees</b>	\$1,568,400	\$0	\$1,568,400	\$919,941	58.7%
<b>Sales and Services</b>	\$7,671,396	\$0	\$7,671,396	\$4,121,282	53.7%
<b>Investment Earnings</b>	\$500,000	\$0	\$500,000	\$641,626	128.3%
<b>Other Revenues</b>	\$1,156,507	\$125,395	\$1,281,902	\$827,543	64.6%
<b>Transfers from Other Funds</b>	\$1,353,960	\$0	\$1,353,960	\$576,980	42.6%
<b>General Fund Revenues</b>	\$141,120,375	\$3,285,876	\$144,406,251	\$96,304,404	66.7%
<b>Fund Balance Appropriated</b>	\$13,458,280	\$429,246	\$13,887,526	\$0	0.0%
<b>Total General Fund Revenues</b>	\$154,578,655	\$3,715,122	\$158,293,777	\$96,304,404	60.8%

# FY 2019-2020 Sales Tax Revenues

Local Option Sales Tax = \$24,884,992

Year to Date Variance = +\$ 1,013,949



# Sales Tax Revenues – 10 Year History

Article 39, 40 and 42 Sales Tax Receipts



# Capital Reserve Fund

Capital Reserve Fund Established in FY 2007		Deposit/Appropriation	Running Balance
FY 2007	Deposit - Sale of Land Development Building	\$1,337,195	\$1,337,195
FY 2008	Deposit - Transfer from General Fund	\$1,400,000	\$2,737,195
FY 2009	Appropriation - Detention Center Generator	(\$300,000)	\$2,437,195
FY 2010	Deposit - Transfer from General Fund	\$772,677	\$3,209,872
	Appropriation - Compressed Natural Gas Project	(\$35,000)	\$3,174,872
FY 2011	Appropriation - Parks and Recreation Projects	(\$156,249)	\$3,018,623
	Appropriation - Tuxedo Mill Demolition	(\$143,324)	\$2,875,299
	Appropriation - Law Enforcement Center	(\$1,058,347)	\$1,816,952
	Deposit - Progress Energy (Bent Creek Easement)	\$8,500	\$1,825,452
	Appropriation - Boyd Property	(\$750,000)	\$1,075,452
FY 2012	Deposit - Sale of Nuckolls Building	\$700,000	\$1,775,452
	Appropriation - Parks and Recreation Projects	(\$535,039)	\$1,240,413
FY 2013	Deposit - Transfer from General Fund (Recreation)	\$200,000	\$1,440,413
	Appropriation - Parks and Recreation Projects	(\$26,848)	\$1,413,565
	Appropriation - 1995 Courthouse Congressional Office	(\$26,899)	\$1,386,666
FY 2014	Appropriation - 1995 Courthouse Renovations	(\$1,000,000)	\$386,666

# Capital Reserve Fund

Capital Reserve Fund Established in FY 2007		Deposit/Appropriation	Running Balance
FY 2015	Deposit - Transfer from General Fund (Recreation)	\$400,000	\$786,666
	Deposit - Transfer from General Fund (Debt Service)	\$923,463	\$1,710,129
	Deposit - P&I Software	\$75,000	\$1,785,129
	Deposit - Transfer from General Fund (Conditional School Funding)	\$166,183	\$1,951,312
	Appropriation - Tuxedo Park	(\$177,269)	\$1,774,043
	Appropriation - Dana Park	(\$195,978)	\$1,578,065
FY 2016	Deposit - P&I Software	\$75,000	\$1,653,065
FY 2017	Deposit - P&I Software	\$75,000	\$1,728,065
	Appropriation - Transfer to Debt Service (FY15 Debt Roll-Off)	(\$923,463)	\$804,602
FY 2018	Deposit - P&I Software	\$75,000	\$879,602
	Appropriation - Transfer P&I Software Reserve to Project Fund	(\$300,000)	\$579,602
	Deposit - Sale of 6th Avenue Clubhouse and Fairground Property	\$407,573	\$987,175
	Appropriation - CNG Compressor	(\$252,243)	\$734,932
	Deposit - Transfer from General Fund (FY18 LETC Debt Service)	\$749,593	\$1,484,525
	Deposit - Transfer from General Fund (DSS Software)	\$621,452	\$2,105,977



# Capital Reserve Fund

Capital Reserve Fund Established in FY 2007		Deposit/Appropriation	Running Balance
FY 2019	Deposit - Transfer from General Fund (School Capital)	\$946,669	\$3,052,646
	Deposit - Transfer from General Fund (County Capital)	\$1,283,332	\$4,335,978
	Appropriation – Economic Development Building Roof	(\$24,865)	\$4,311,113
	Appropriation - Replacement of Detention Fire Alarm System	(\$115,950)	\$4,195,163
	Appropriation - Recreation Portable Restroom Units	(\$102,880)	\$4,092,283
	Appropriation - HCPS Flat Rock and Rugby HVAC Project	(\$250,850)	\$3,841,433
	Deposit - Transfer from General Fund (Sheriff Vehicles)	\$327,218	\$4,168,651
FY 2020	Deposit - Transfer from General Fund (County Capital)	\$1,756,920	\$5,925,571
	Appropriation - Wellness Renovation	(\$25,000)	\$5,900,571
	Appropriation - Electrical Upfit at Garage	(\$35,000)	\$5,865,571
	Appropriation - CNG Generator	(\$130,000)	\$5,735,571
	Appropriation - Finance Window Bullet Resistant Glass	(\$10,000)	\$5,725,571
	Appropriation - AAC Turf Field repair (8.21.19)	(\$127,085)	\$5,598,486
	Appropriation – Elections Equipment Purchase (1.6.20)	(\$323,490)	\$5,274,996
<b>CURRENT CAPITAL RESERVE FUND BALANCE</b>			<b>\$5,274,996</b>

# DISCUSSION

# Capital Financing Debt Schedules



- Outstanding Debt Principal – Education
- Outstanding Debt Principal – County
- Retiring Debt Service – Education
- Retiring Debt Service – County
- Debt Service Fund

# Debt Schedule Highlights

- ❑ Increase in debt principal due to Edneyville Elementary, Hendersonville High School, and BRCC's Patton Renovation and new building
- ❑ Subsequent increase in debt service

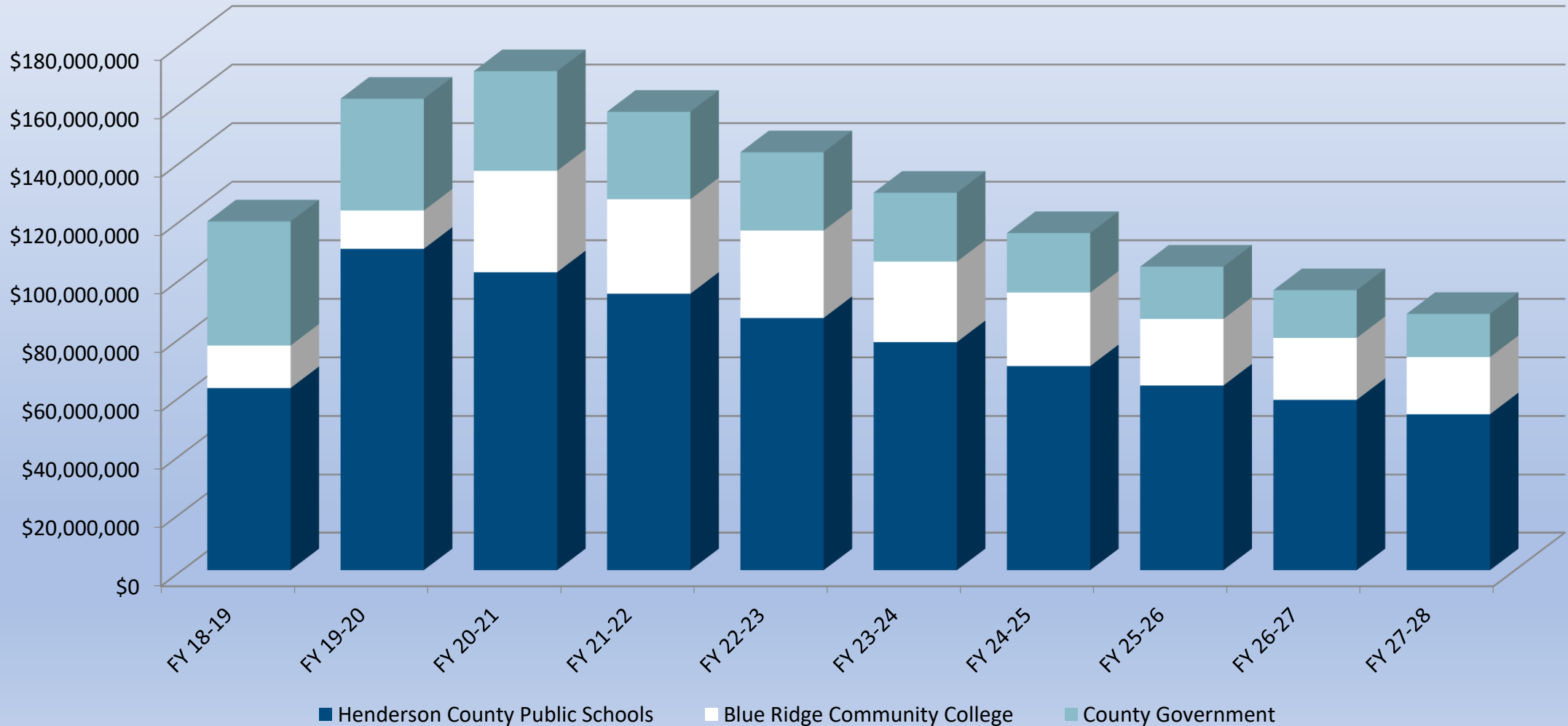
# Outstanding Debt Principal - Education

<b>Henderson County Public Schools</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>	<b>FY 2028</b>
Hendersonville High School	\$ -	\$ 54,345,000	\$ 51,625,000	\$ 48,905,000	\$ 46,185,000	\$ 43,465,000	\$ 40,745,000	\$ 38,025,000	\$ 35,305,000	\$ 32,585,000
Edneyville Elementary	\$23,135,000	\$ 21,915,000	\$ 20,695,000	\$ 19,475,000	\$ 18,255,000	\$ 17,035,000	\$ 15,815,000	\$ 14,595,000	\$ 13,375,000	\$ 12,155,000
2016 Innovative High School	\$ 14,600,000	\$ 14,600,000	\$ 14,600,000	\$ 14,600,000	\$ 13,625,000	\$ 12,650,000	\$ 11,675,000	\$ 10,700,000	\$ 9,725,000	\$ 8,750,000
2013 Refinancing Bonds	\$ 5,904,460	\$ 5,006,100	\$ 4,125,130	\$ 3,261,920	\$ 2,416,840	\$ 1,591,000	\$ 785,140	\$ -	\$ -	\$ -
2012 Refinancing Bonds	\$ 4,214,400	\$ 3,460,800	\$ 2,726,400	\$ 2,013,600	\$ 1,322,400	\$ 650,400	\$ -	\$ -	\$ -	\$ -
2010 Refinancing Bonds	\$ 1,510,449	\$ 606,691	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2010 Apple Valley/North	\$ 666,022	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2010 QZAB's - Repairs	\$ 180,750	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2009 QSCB's - Repairs	\$ 427,040	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2008 Hillandale/Mills River	\$ 11,885,714	\$ 10,057,143	\$ 8,228,571	\$ 6,400,000	\$ 4,571,429	\$ 2,742,858	\$ 914,286	\$ -	\$ -	\$ -
<b>TOTAL HC PUBLIC SCHOOLS</b>	<b>\$ 62,523,835</b>	<b>\$109,990,734</b>	<b>\$102,000,101</b>	<b>\$ 94,655,520</b>	<b>\$ 86,375,669</b>	<b>\$ 78,134,258</b>	<b>\$ 69,934,426</b>	<b>\$ 63,320,000</b>	<b>\$ 58,405,000</b>	<b>\$ 53,490,000</b>
<b>Blue Ridge Community College</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2026</b>	<b>FY 2028</b>
Health Sciences Education Center	\$ 8,053,333	\$ 7,736,667	\$ 7,405,000	\$ 7,056,667	\$ 6,690,000	\$ 6,305,000	\$ 5,901,667	\$ 5,480,000	\$ 5,036,667	\$ 4,571,667
2013 Refinancing Bonds	\$ 6,064,040	\$ 5,141,400	\$ 4,236,620	\$ 3,350,080	\$ 2,482,160	\$ 1,634,000	\$ 806,360	\$ -	\$ -	\$ -
2010 Repairs	\$ 387,956	\$ 193,978	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Patton Renovation/New Buildings	\$ -	\$ -	\$ 23,000,000	\$ 21,850,000	\$ 20,700,000	\$ 19,550,000	\$ 18,400,000	\$ 17,250,000	\$ 16,100,000	\$ 14,950,000
<b>TOTAL BRCC</b>	<b>\$ 14,505,329</b>	<b>\$ 13,072,045</b>	<b>\$ 34,641,620</b>	<b>\$ 32,256,747</b>	<b>\$ 29,872,160</b>	<b>\$ 27,489,000</b>	<b>\$ 25,108,027</b>	<b>\$ 22,730,000</b>	<b>\$ 21,136,667</b>	<b>\$ 19,521,667</b>
<b>TOTAL EDUCATION DEBT PRINCIPAL</b>	<b>\$ 77,029,164</b>	<b>\$123,062,779</b>	<b>\$136,641,721</b>	<b>\$126,912,267</b>	<b>\$116,247,829</b>	<b>\$105,623,258</b>	<b>\$ 95,042,453</b>	<b>\$ 86,050,000</b>	<b>\$ 79,541,667</b>	<b>\$ 73,011,667</b>

# Outstanding Debt Principal

<b>Henderson County</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>	<b>FY 2028</b>
Emergency Services HQ	\$ 11,285,000	\$ 10,655,000	\$ 10,025,000	\$ 9,395,000	\$ 8,765,000	\$ 8,135,000	\$ 7,505,000	\$ 6,875,000	\$ 6,250,000	\$ 5,625,000
2016 GF Linamar Land Purchase	\$ 2,805,000	\$ 1,870,000	\$ 935,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Health Sciences Education Center	\$ 16,106,667	\$ 15,473,333	\$ 14,810,000	\$ 14,113,333	\$ 13,380,000	\$ 12,610,000	\$ 11,803,333	\$ 10,960,000	\$ 10,073,333	\$ 9,143,333
2013 Refinancing Bonds	\$ 3,989,500	\$ 3,382,500	\$ 2,787,250	\$ 2,204,000	\$ 1,633,000	\$ 1,075,000	\$ 520,500	\$ -	\$ -	\$ -
2010 LEC/Court Services	\$ 3,500,000	\$ 3,000,000	\$ 2,500,000	\$ 2,000,000	\$ 1,500,000	\$ 1,000,000	\$ 500,000	\$ -	\$ -	\$ -
2012 Refinancing Bonds	\$ 4,565,600	\$ 3,749,200	\$ 2,953,600	\$ 2,181,400	\$ 1,432,600	\$ 704,600	\$ -	\$ -	\$ -	\$ -
2010 Refinancing Bonds	\$ 118,361	\$ 47,541	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>TOTAL COUNTY GOVERNMENT</b>	<b>\$ 42,370,128</b>	<b>\$ 38,177,574</b>	<b>\$ 34,010,850</b>	<b>\$ 29,893,733</b>	<b>\$ 26,710,600</b>	<b>\$ 23,524,600</b>	<b>\$ 20,328,833</b>	<b>\$ 17,835,000</b>	<b>\$ 16,323,333</b>	<b>\$ 14,768,333</b>
<b>Total Debt Principal</b>	<b>\$119,399,292</b>	<b>\$161,240,353</b>	<b>\$170,652,571</b>	<b>\$156,806,000</b>	<b>\$142,958,429</b>	<b>\$129,147,858</b>	<b>\$115,371,286</b>	<b>\$103,885,000</b>	<b>\$ 95,865,000</b>	<b>\$ 87,780,000</b>
<b>FY Debt Principal Change</b>	<b>\$ 10,987,487</b>	<b>\$ 41,841,061</b>	<b>\$ 9,412,218</b>	<b>\$(13,846,571)</b>	<b>\$(13,847,571)</b>	<b>\$(13,810,571)</b>	<b>\$(13,776,572)</b>	<b>\$(11,486,286)</b>	<b>\$ (8,020,000)</b>	<b>\$ (8,085,000)</b>

# General Fund Debt Principal



# Debt Service Schedule - Education

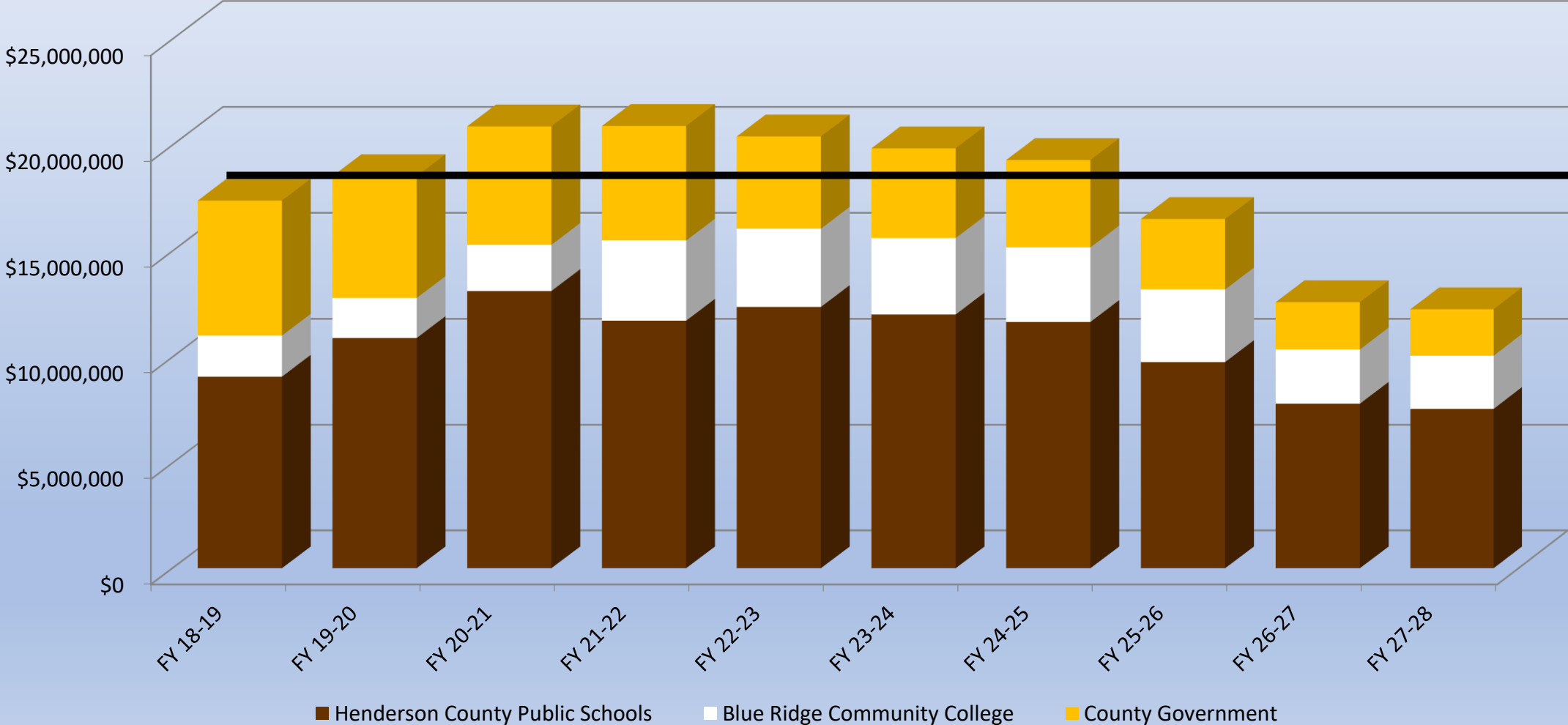
<b>Henderson County Public Schools</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>	<b>FY 2028</b>
Hendersonville High School	\$ -	\$ 1,794,589	\$ 5,806,903	\$ 5,192,650	\$ 5,056,650	\$ 4,920,650	\$ 4,784,650	\$ 4,648,650	\$ 4,512,650	\$ 4,376,650
Edneyville Elementary	\$ 2,006,350	\$ 2,256,669	\$ 2,207,869	\$ 2,159,069	\$ 2,098,069	\$ 2,037,069	\$ 1,976,069	\$ 1,915,069	\$ 1,854,069	\$ 1,793,069
2016 Innovative High School	\$ 615,750	\$ 615,750	\$ 615,750	\$ 615,750	\$ 1,576,125	\$ 1,549,313	\$ 1,512,750	\$ 1,464,000	\$ 1,415,250	\$ 1,366,500
2013 Refinancing Bonds	\$ 1,048,491	\$ 1,008,011	\$ 972,739	\$ 937,450	\$ 902,151	\$ 866,119	\$ 829,740	\$ 793,031	\$ -	\$ -
2012 Refinancing Bonds	\$ 873,994	\$ 837,045	\$ 802,924	\$ 766,783	\$ 731,069	\$ 683,184	\$ 648,278	\$ -	\$ -	\$ -
2010 Refinancing Bonds	\$ 991,060	\$ 942,148	\$ 618,824	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2010 Apple Valley/North	\$ 709,313	\$ 680,674	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2010 QZAB's – Repairs	\$ 200,488	\$ 190,619	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2009 QSCB's – Repairs	\$ 443,011	\$ 435,026	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2008 Hillandale/Mills River	\$ 2,168,617	\$ 2,121,715	\$ 2,074,811	\$ 2,027,909	\$ 1,981,006	\$ 1,934,103	\$ 1,887,200	\$ 926,012	\$ -	\$ -
Professional Services	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000
<b>TOTAL HC PUBLIC SCHOOLS</b>	<b>\$ 9,072,074</b>	<b>\$ 10,897,246</b>	<b>\$ 13,114,820</b>	<b>\$ 11,714,611</b>	<b>\$ 12,360,070</b>	<b>\$ 12,005,438</b>	<b>\$ 11,653,687</b>	<b>\$ 9,761,762</b>	<b>\$ 7,796,969</b>	<b>\$ 7,551,219</b>
<b>Blue Ridge Community College</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>	<b>FY 2028</b>
Health Sciences Education Center	\$ 653,794	\$ 654,718	\$ 661,707	\$ 661,373	\$ 661,832	\$ 661,373	\$ 662,015	\$ 661,740	\$ 661,782	\$ 660,740
2013 Refinancing Bonds	\$ 1,076,829	\$ 1,035,255	\$ 999,029	\$ 962,786	\$ 926,534	\$ 889,528	\$ 852,166	\$ 814,464	\$ -	\$ -
2010 Repairs	\$ 206,587	\$ 198,246	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Patton Renovation/New Buildings	\$ -	\$ -	\$ 517,500	\$ 2,159,125	\$ 2,107,375	\$ 2,055,625	\$ 2,003,875	\$ 1,952,125	\$ 1,900,375	\$ 1,848,625
<b>TOTAL BRCC</b>	<b>\$ 1,937,210</b>	<b>\$ 1,888,219</b>	<b>\$ 2,178,236</b>	<b>\$ 3,783,284</b>	<b>\$ 3,695,741</b>	<b>\$ 3,606,526</b>	<b>\$ 3,518,056</b>	<b>\$ 3,428,329</b>	<b>\$ 2,562,157</b>	<b>\$ 2,509,365</b>
<b>TOTAL EDUCATION DEBT SERVICE</b>	<b>\$ 11,009,284</b>	<b>\$ 12,785,465</b>	<b>\$ 15,293,056</b>	<b>\$ 15,497,895</b>	<b>\$ 16,055,811</b>	<b>\$ 15,611,964</b>	<b>\$ 15,171,743</b>	<b>\$ 13,190,091</b>	<b>\$ 10,359,126</b>	<b>\$ 10,060,584</b>



# Debt Service Schedule

Henderson County	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Emergency Services HQ	\$ 1,114,513	\$ 1,089,313	\$ 1,064,113	\$ 1,038,913	\$ 1,013,713	\$ 988,513	\$ 963,313	\$ 931,813	\$ 895,313	\$ 864,063
2016 GF Linamar Land Purchase	\$ 1,008,524	\$ 991,269	\$ 970,512	\$ 947,071	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Health Sciences Education Center	\$ 1,327,400	\$ 1,329,276	\$ 1,323,413	\$ 1,322,746	\$ 1,323,663	\$ 1,322,746	\$ 1,324,030	\$ 1,323,480	\$ 1,323,563	\$ 1,321,480
2013 Refinancing Bonds	\$ 708,440	\$ 681,089	\$ 657,256	\$ 633,412	\$ 609,562	\$ 585,215	\$ 560,635	\$ 535,831	\$ -	\$ -
2012 Refinancing Bonds	\$ 946,827	\$ 906,799	\$ 874,834	\$ 835,681	\$ 796,992	\$ 756,365	\$ 718,551	\$ -	\$ -	\$ -
2010 Refinancing Bonds	\$ 77,661	\$ 73,828	\$ 48,492	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2010 LEC/Court Services	\$ 692,000	\$ 668,000	\$ 644,000	\$ 620,000	\$ 596,000	\$ 572,000	\$ 548,000	\$ 524,000	\$ -	\$ -
Professional Services	\$ 6,500	\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500
<b>TOTAL COUNTY GOVERNMENT</b>	<b>\$ 6,369,295</b>	<b>\$ 5,747,074</b>	<b>\$ 5,590,120</b>	<b>\$ 5,405,323</b>	<b>\$ 4,347,430</b>	<b>\$ 4,232,339</b>	<b>\$ 4,122,029</b>	<b>\$ 3,322,624</b>	<b>\$ 2,226,376</b>	<b>\$ 2,193,043</b>
<b>Total Debt Service</b>	<b>\$ 17,378,579</b>	<b>\$ 18,532,539</b>	<b>\$ 20,883,176</b>	<b>\$ 20,903,218</b>	<b>\$ 20,403,241</b>	<b>\$ 19,844,303</b>	<b>\$ 19,293,772</b>	<b>\$ 16,512,715</b>	<b>\$ 12,585,502</b>	<b>\$ 12,253,627</b>
<b>Total Annual Debt Service Change</b>	<b>\$ 744,844</b>	<b>\$ 1,153,960</b>	<b>\$ 2,350,637</b>	<b>\$ 20,043</b>	<b>\$ (499,977)</b>	<b>\$ (558,938)</b>	<b>\$ (550,531)</b>	<b>\$ (2,781,057)</b>	<b>\$ (3,927,213)</b>	<b>\$ (331,875)</b>
<b>Total Cumulative Change</b>	<b>\$ -</b>	<b>\$ 1,153,960</b>	<b>\$ 3,504,597</b>	<b>\$ 3,524,639</b>	<b>\$ 3,024,662</b>	<b>\$ 2,465,724</b>	<b>\$ 1,915,193</b>	<b>\$ (865,864)</b>	<b>\$ (4,793,077)</b>	<b>\$ (5,124,952)</b>

# Debt Service Schedule



# Debt Service Fund

Debt Service Fund Established in FY 2015		Deposit/Appropriation	Running Balance
FY 2015	Deposit - Debt Service Roll-Off	\$923,463	\$923,463
FY 2016	Deposit - Debt Service Roll-Off	\$590,997	\$1,514,460
FY2017	Deposit - Debt Service Roll-Off	\$1,927,650	\$3,442,110
	Deposit - Transfer from General Fund Debt Service Variance	\$1,490,131	\$4,932,241
FY 2018	Deposit - Debt Service Roll-Off	\$509,649	\$5,441,890
	Deposit - Transfer from General Fund Debt Service Variance	\$2,000,000	\$7,441,890
	Appropriation - Transfer to School Capital Project Fund	(\$800,000)	\$6,641,890
FY 2019	Deposit - Transfer from School Capital Project Fund	\$800,000	\$7,441,890
FY 2020	Appropriation - Transfer to General Fund for Debt Service	(\$1,153,960)	\$6,287,930
<b>CURRENT DEBT SERVICE FUND BALANCE</b>			<b>\$6,287,930</b>
FY 2021	Anticipated - Transfer to General Fund for Debt Service	(\$3,504,597)	\$2,783,333
FY 2022	Anticipated - Transfer to General Fund for Debt Service	(\$3,524,639)	(\$741,306)
FY 2023	Anticipated - Transfer to General Fund for Debt Service	(\$3,024,662)	(\$3,765,968)

# Debt Service Fund

Debt Service Fund Established in FY 2015		Deposit/Appropriation	Running Balance
FY 2015	Deposit - Debt Service Roll-Off	\$923,463	\$923,463
FY 2016	Deposit - Debt Service Roll-Off	\$590,997	\$1,514,460
FY2017	Deposit - Debt Service Roll-Off	\$1,927,650	\$3,442,110
	Deposit - Transfer from General Fund Debt Service Variance	\$1,490,131	\$4,932,241
FY 2018	Deposit - Debt Service Roll-Off	\$509,649	\$5,441,890
	Deposit - Transfer from General Fund Debt Service Variance	\$2,000,000	\$7,441,890
	Appropriation - Transfer to School Capital Project Fund	(\$800,000)	\$6,641,890
FY 2019	Deposit - Transfer from School Capital Project Fund	\$800,000	\$7,441,890
FY 2020	Appropriation - Transfer to General Fund for Debt Service	(\$1,153,960)	\$6,287,930
<b>CURRENT DEBT SERVICE FUND BALANCE</b>			<b>\$6,287,930</b>
FY 2020	Anticipated – Transfer from General Fund (School Debt Service)	\$1,794,589	\$8,082,519
FY 2021	Anticipated - Transfer to General Fund for Debt Service	(\$3,504,597)	\$4,577,922
FY 2022	Anticipated – Transfer from General Fund (1 cent)	\$1,556,920	\$6,134,842
	Anticipated - Transfer to General Fund for Debt Service	(\$3,524,639)	\$2,610,203
FY 2023	Anticipated – Transfer from General Fund (1 cent)	\$1,556,920	\$4,164,123
	Anticipated - Transfer to General Fund for Debt Service	(\$3,024,662)	\$1,139,461

# DISCUSSION



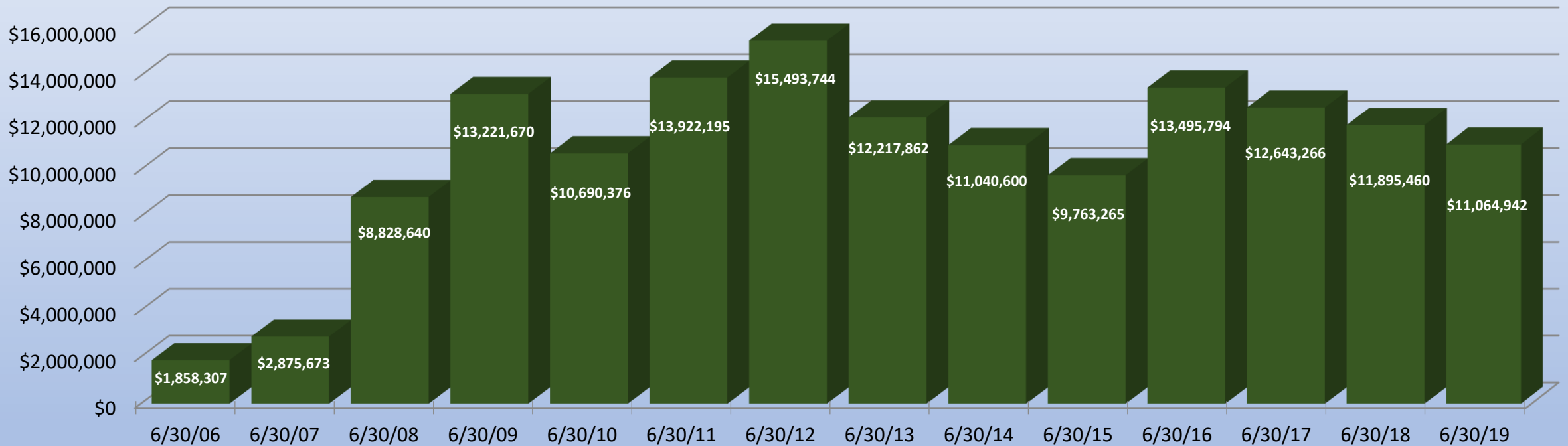
# Financial Forecast

- Historic Budget Information
- Fund Balance

# Historical Budget Information

<b>REVISED BUDGET EXPENDITURES</b>				
<b>FY 2019 – FY 2020 VARIANCE</b>				
	<b>FY 2018-2019</b>	<b>FY 2019-2020</b> <small>(As of 12.31.19)</small>	<b>\$ VARIANCE</b>	<b>% VARIANCE</b>
<b>COUNTY</b>				
Operations & Maintenance	\$95,648,735	\$97,850,457	\$2,201,722	2.3%
Debt Service	\$6,370,965	\$5,747,074	-\$623,891	-9.8%
<b>HENDERSON COUNTY PUBLIC SCHOOLS</b>				
Operations & Maintenance	\$27,328,000	\$28,328,000	\$1,000,000	3.7%
Debt Service	\$9,070,404	\$10,897,246	\$1,826,842	20.1%
MRTS	\$2,481,826	\$6,170,760	\$3,688,934	148.6%
<b>BLUE RIDGE COMMUNITY COLLEGE</b>				
Operations & Maintenance	\$4,256,273	\$4,298,181	\$41,908	1.0%
Debt Service	\$1,937,210	\$1,888,219	-\$48,991	-2.5%
MRTS	\$0	\$3,113,840	\$3,113,840	100.0%
<b>TOTAL BUDGET</b>	<b>\$147,093,413</b>	<b>\$158,293,777</b>	<b>\$11,200,364</b>	<b>7.6%</b>

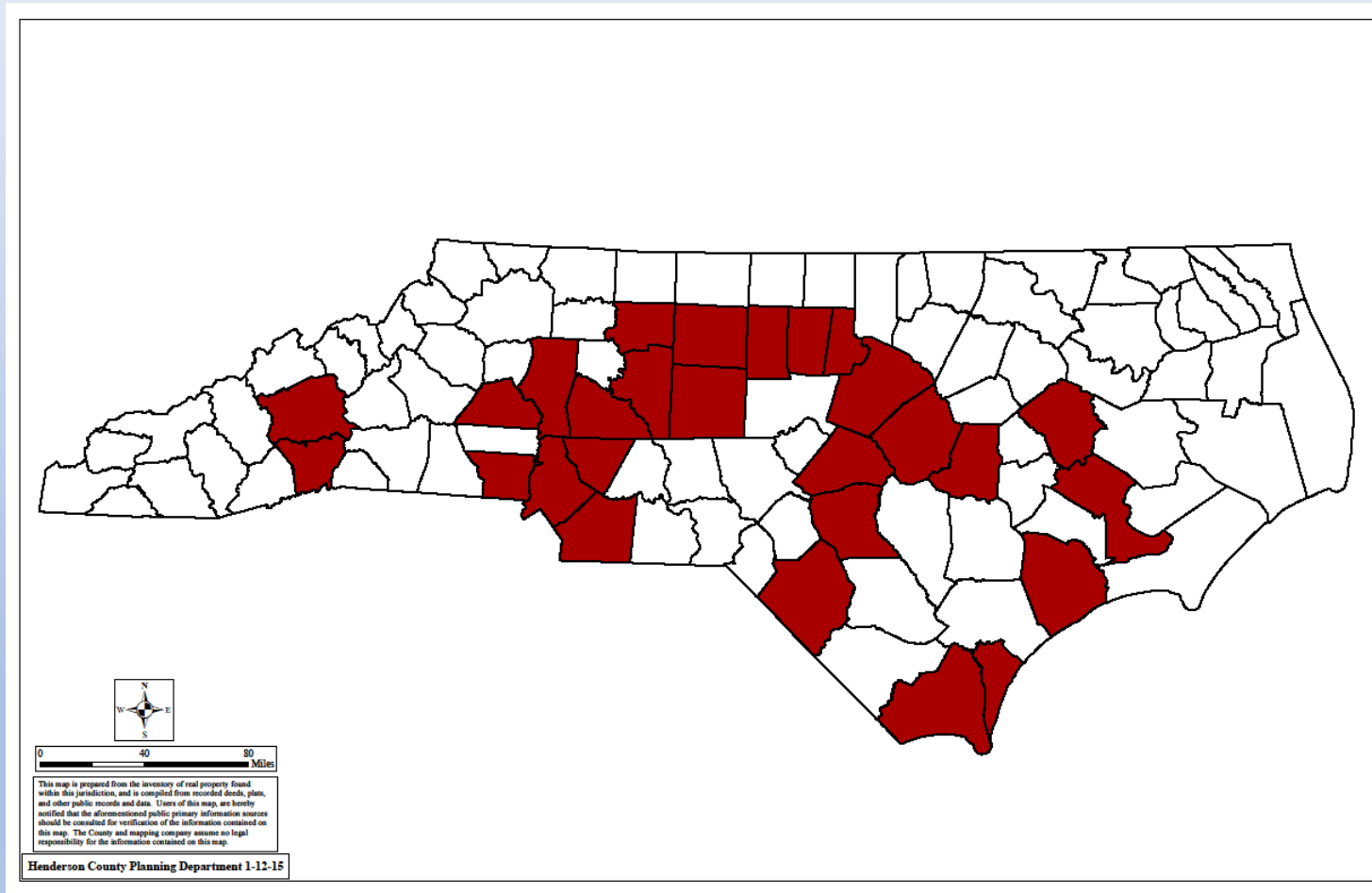
# Fund Balance History



■ AVAILABLE OVER 12% POLICY



# Map of Comparison Counties



VALUE

# FY 2019-2020 Tax Rate

- The tax rate of \$0.561 per \$100 of valuation is the 7th lowest tax rate of the 27 urban counties -- those with a population over 100,000 -- and the 21st lowest of all 100 counties in North Carolina.

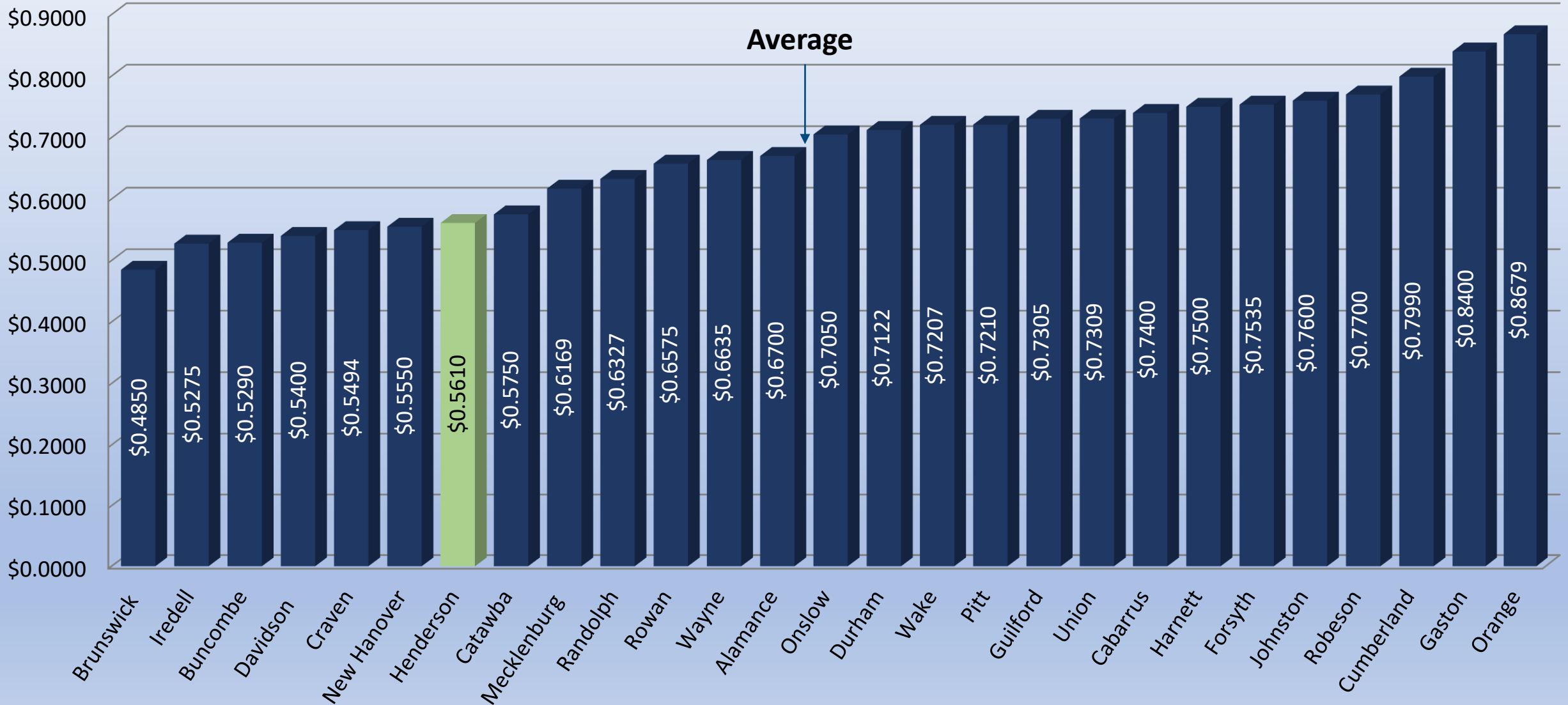
# FY 2019-2020 Tax Rate

- Henderson County's FY20 Tax Rate = \$0.5610
- Among 27 Urban North Carolina counties:
  - Highest rate is \$0.8679
  - Lowest rate is \$0.4850
  - Average rate is \$0.6731
- Among all 100 North Carolina counties:
  - Highest rate is \$1.0000
  - Lowest rate is \$0.3100
  - Average rate is \$0.6786

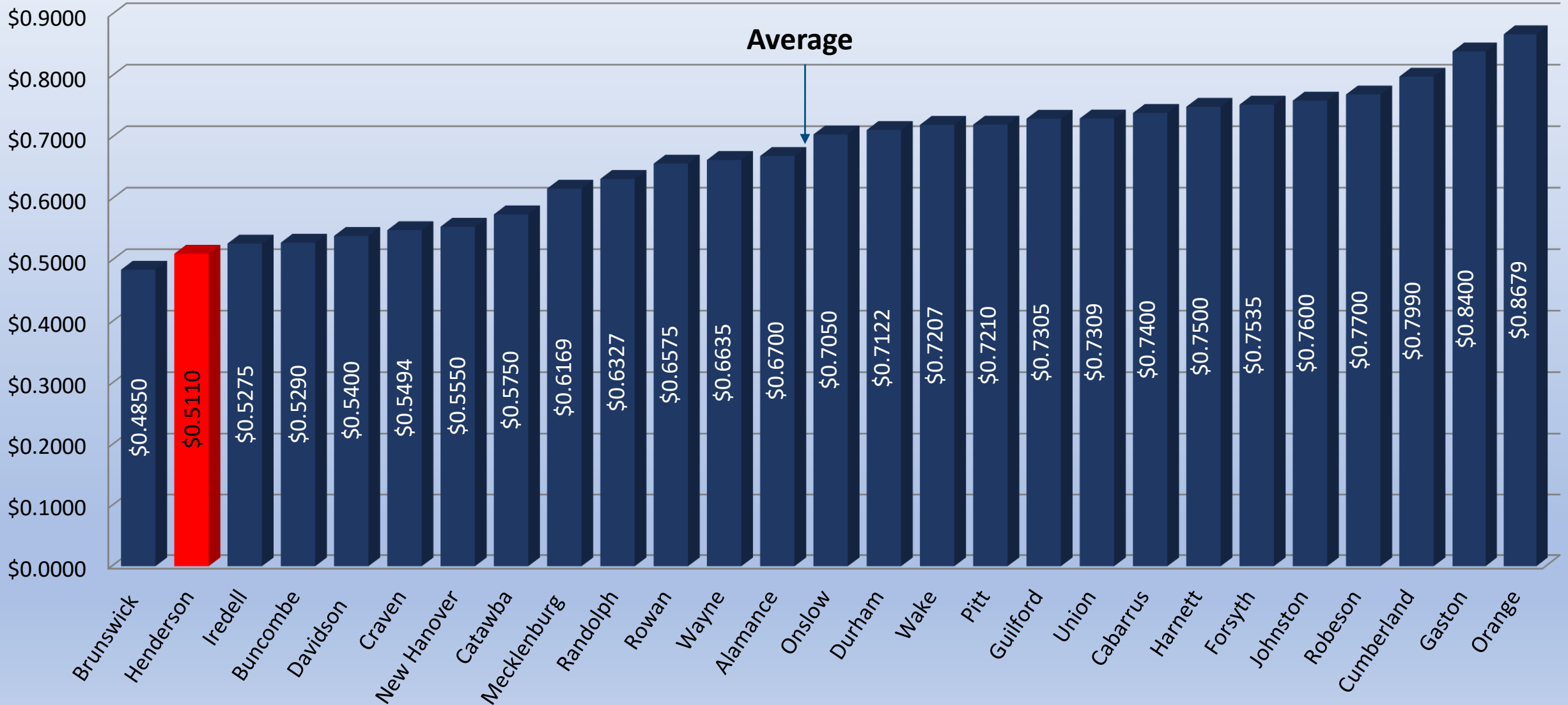
# FY 2019-2020 Tax Rate

- The Average Tax rate of the 27 Urban North Carolina counties is \$0.6731
  - Henderson County is 11.21 cents lower than the average urban NC county
  - \$0.5610 cents is 16.65% lower than the average rate of \$0.6731
  
- The Average Tax rate of all North Carolina counties is \$0.6786
  - Henderson County is 11.76 cents lower than the average NC county
  - \$0.5610 cents is 17.33% lower than the average rate of \$0.6731

# FY 2019-2020 Tax Rate



# FY 2019-2020 Tax Rate



# FY 2020-2021 Financial Forecast

Projected Revenues for FY 20-21

\$ 145,000,000

Base Budget for FY 20-21

\$ 158,000,000

(Current FY 20 Revised \$158,293,777)

**Projected Shortfall**

**(\$ 13,000,000)**



# FY 2020-2021 Financial Forecast

Total available fund balance over **12%** as of  
July 1, 2019

**\$ 11,064,942**

# FY 2020-2021 Financial Forecast

Fund Balance available over 12%	\$ 11,064,942
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Projected deficit	<u>- \$ 13,000,000</u>
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(\$ 1,935,058)

# FY 2020-2021 Financial Forecast

Total available fund balance over **10%** as of  
July 1, 2019

**\$ 13,863,254**

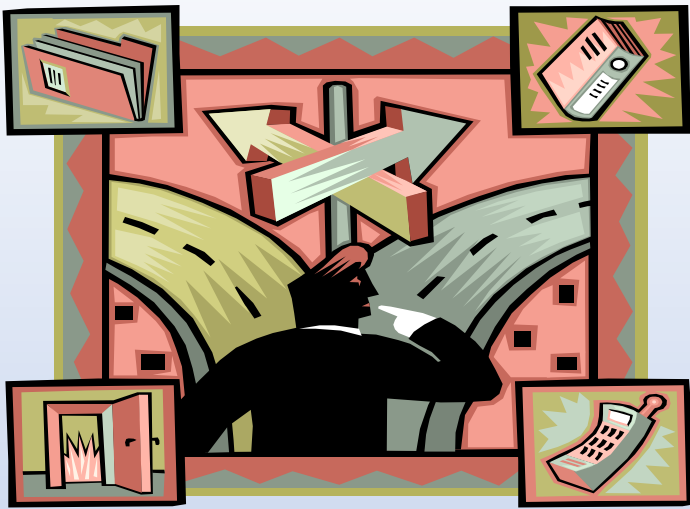
# FY 2020-2021 Financial Forecast

Fund Balance available over 10% \$ 13,863,254

Projected deficit - \$ 13,000,000

\$863,254

# DISCUSSION



# Updates and Emerging Issues

- Non-Profit Funding History
- Maintenance, Repair, Technology and Security Initiative (MRTS)
- Detention Center
- Rescue Squad
- Henderson County Public Schools
- Blue Ridge Community College

# Non-Profit Funding History

<b>Non-Profits</b>	<b>FY 2017</b>	<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021 Proposed</b>
American Legion Baseball	\$ -	\$ -	\$ 5,000	\$ -	\$ -
Arts Council of Henderson County	\$ 6,938	\$ 5,203	\$ 2,602	\$ 1,301	\$ -
Boy Scouts	\$ -	\$ 5,000	\$ 5,000	\$ 5,000	\$ 2,500
Flat Rock Playhouse	\$ 37,500	\$ 28,125	\$ 14,063	\$ 12,032	\$ 6,016
Hendersonville Community Theater	\$ 15,000	\$ 11,250	\$ 5,625	\$ -	\$ -
VWIN/Mountain True	\$ 6,244	\$ 4,683	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 65,682</b>	<b>\$ 54,261</b>	<b>\$ 32,290</b>	<b>\$ 18,333</b>	<b>\$ 8,516</b>

# Human Service Non-Profit Funding History

Human Service Non-Profits	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021 Proposed
Blue Ridge Literacy Council	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
Boys and Girls Club	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
Children and Family Resource Center	\$ 17,340	\$ 17,340	\$ 17,340	\$ 17,340	\$ 17,340
Council on Aging	\$ 36,075	\$ 36,075	\$ 36,075	\$ 36,075	\$ 36,075
First Contact Ministries	\$ -	\$ -	\$ -	\$ 5,000	\$ -
The Free Clinics	\$ 27,645	\$ 27,645	\$ 27,645	\$ 27,645	\$ 27,645
Houing Assistance Corporation	\$ 11,750	\$ 11,750	\$ 11,750	\$ 11,750	\$ 11,750
Interfaith Assistance Ministry	\$ 4,500	\$ -	\$ -	\$ 5,000	\$ 5,000
Mediation Center	\$ 10,500	\$ 10,500	\$ 10,500	\$ 10,500	\$ 10,500
Medical Loan Closet	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500
Only Hope WNC	\$ -	\$ 18,000	\$ 18,000	\$ 18,000	\$ 18,000
Pisgah Legal Services	\$ 35,000	\$ 35,000	\$ 35,000	\$ 20,000	\$ 20,000
Safelight	\$ 47,500	\$ 47,500	\$ 47,500	\$ 47,500	\$ 47,500
St Gerard House	\$ -	\$ 20,000	\$ 20,000	\$ 50,000	\$ 50,000
United Way 211 Program	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
Vocational Solutions	\$ 41,625	\$ 41,625	\$ 41,625	\$ 41,625	\$ 41,625
Vocational Solutions – Roof (One-Time)	\$ -	\$ -	\$ -	\$ 50,000	\$ -
WCCA: Medical Transport	\$ 11,100	\$ 11,100	\$ 11,100	\$ 11,100	\$ 11,100
WCCA: Community Transport Grant	\$ 38,905	\$ 38,905	\$ 38,905	\$ 38,905	\$ 38,905
<b>TOTAL</b>	<b>\$ 316,440</b>	<b>\$ 349,940</b>	<b>\$ 349,940</b>	<b>\$ 424,940</b>	<b>\$ 369,940</b>





# FACILITIES MAINTENANCE AND REPAIR, TECHNOLOGY AND SECURITY INITIATIVES

## HENDERSON COUNTY PUBLIC SCHOOLS

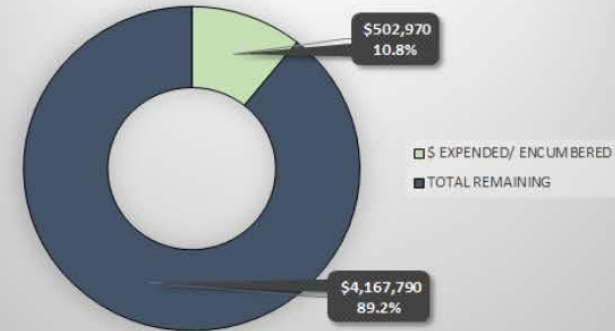
January, 2020

### Detailed Project Report

PROJECT	FY20 BOC APPROVED	\$ EXPENDED/ ENCUMBERED	% EXPENDED/ ENCUMBERED	TOTAL REMAINING
<b>Elementary Schools</b>				
Dana - Gym Roof	\$ 140,000	\$ 62,300	44.5%	\$ 77,700
Etowah - Gym Roof	\$ 110,000	\$ 61,810	56.2%	\$ 48,190
Hendersonville - iWorks Control System	\$ 40,000	\$ -	0.0%	\$ 40,000
Upward - Entrance/Cafeteria	\$ 702,000	\$ 42,650	6.1%	\$ 659,350
<b>Middle Schools</b>				
Flat Rock - HVAC - Phase I	\$ 1,000,000	\$ -	0.0%	\$ 1,000,000
Flat Rock - Paving	\$ 50,000	\$ -	0.0%	\$ 50,000
Rugby - HVAC - Phase I	\$ 1,000,000	\$ -	0.0%	\$ 1,000,000
Rugby - Paving	\$ 100,000	\$ -	0.0%	\$ 100,000
Rugby - Main Entrance	\$ 500,000	\$ 31,500	6.3%	\$ 468,500
<b>High Schools</b>				
East - Paving	\$ 100,000	\$ -	0.0%	\$ 100,000
West - iWorks and fan coil replacement	\$ 70,000	\$ 63,237	90.3%	\$ 6,763
West - Paving	\$ 100,000	\$ -	0.0%	\$ 100,000
<b>Other</b>				
ADA Study - Stadiums	\$ 25,000	\$ -	0.0%	\$ 25,000
Former Hillandale - Demolition	\$ 197,000	\$ 196,800	99.9%	\$ 200
Contingency	\$ 200,000	\$ 44,673	22.3%	\$ 155,327
Johnson Farm Sewer Improvement		\$ 44,673		
Project Empower Chromebooks	\$ 300,000	\$ -	0.0%	\$ 300,000
Unallocated	\$ 36,760	\$ -	0.0%	\$ 36,760
<b>TOTAL</b>	<b>\$ 4,670,760</b>	<b>\$ 502,970</b>	<b>10.8%</b>	<b>\$ 4,167,790</b>

### At A Glance—Summary Report

MRTS Project Status - January 2020



#### FY20 BOC APPROVED

\$4,670,760

#### EXPENDED/ENCUMBERED

\$502,970

#### TOTAL REMAINING

\$4,167,790



# FACILITIES MAINTENANCE AND REPAIR, TECHNOLOGY AND SECURITY INITIATIVES

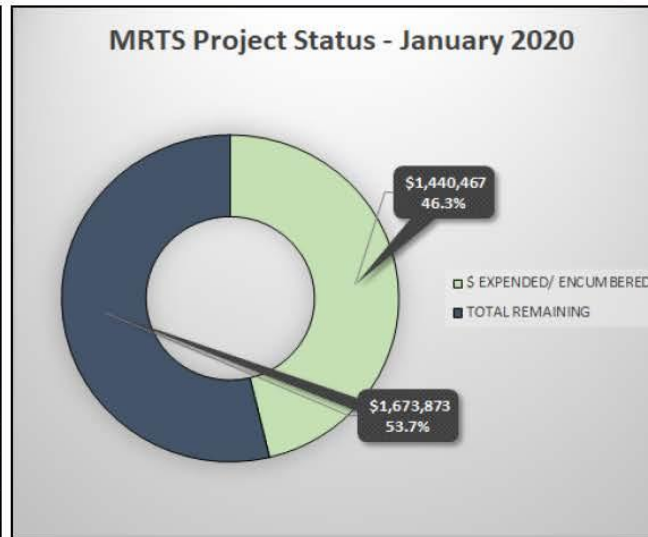
## BLUE RIDGE COMMUNITY COLLEGE

January, 2020

### Detailed Project Report

PROJECT	FY20 BOC APPROVED	\$ EXPENDED/ ENCUMBERED	% EXPENDED/ ENCUMBERED	TOTAL REMAINING
<b>Continuing Education</b>				
Renovation for BLET	\$ 363,124	\$ 68,189	18.8%	\$ 294,935
Replace Chiller	\$ 121,400	\$ 2,340	1.9%	\$ 119,060
<b>Grounds/Maintenance</b>				
Replace Heaters and Circular Fans	\$ 15,000	\$ 5,913	39.4%	\$ 9,087
Re-Coat Roof	\$ 17,500	\$ 8,078	46.2%	\$ 9,422
<b>Industrial Skills Center</b>				
Install Ventilation System	\$ 22,500	\$ -	0.0%	\$ 22,500
Install Welding Booth	\$ 35,000	\$ 5,360	15.3%	\$ 29,640
<b>Sink</b>				
Replace Chiller	\$ 225,000	\$ 2,340	1.0%	\$ 222,660
New Furniture	\$ 262,500	\$ 245,363	93.5%	\$ 17,137
<b>Spearman</b>				
Replace Boiler	\$ 80,000	\$ 2,840	3.6%	\$ 77,160
Install Generator	\$ 21,000	\$ 19,819	94.4%	\$ 1,181
Renovation for Trades Programs	\$ 50,000	\$ 22,022	44.0%	\$ 27,978
New Furniture	\$ 168,356	\$ -	0.0%	\$ 168,356
<b>TEDC</b>				
Replace Compressors	\$ 35,000	\$ 20,168	57.6%	\$ 14,832
Replace Conference Hall Tables & Chairs	\$ 151,500	\$ -	0.0%	\$ 151,500
<b>Campus Wide Improvements</b>				
Outdoor Lighting Improvements	\$ 134,250	\$ 21,643	16.1%	\$ 112,607
Sidewalk Installation	\$ 83,710	\$ 82,488	98.5%	\$ 1,222
Update Wayfinding and Monument Signs	\$ 300,000	\$ -	0.0%	\$ 300,000
<b>Additional Classroom Space</b>				
Surveyor Fee	\$ 28,500	\$ 52,854	185.5%	\$ (24,354)
Architect Fee	\$ 1,000,000	\$ 881,050	88.1%	\$ 118,950
<b>TOTAL</b>	<b>\$ 3,114,340</b>	<b>\$ 1,440,467</b>	<b>46.3%</b>	<b>\$ 1,673,873</b>

### At A Glance—Summary Report



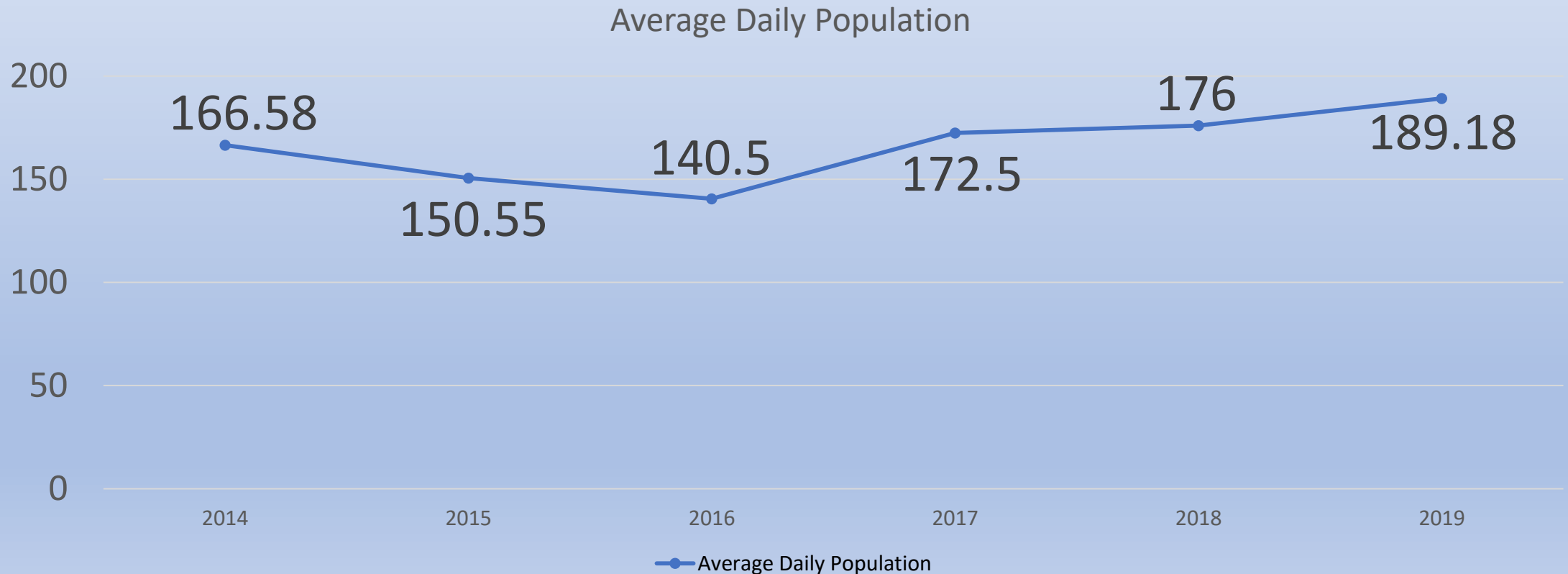
**FY20 BOC APPROVED**  
\$3,114,340

**EXPENDED/ENCUMBERED**  
\$1,440,467

**TOTAL REMAINING**  
\$1,673,873

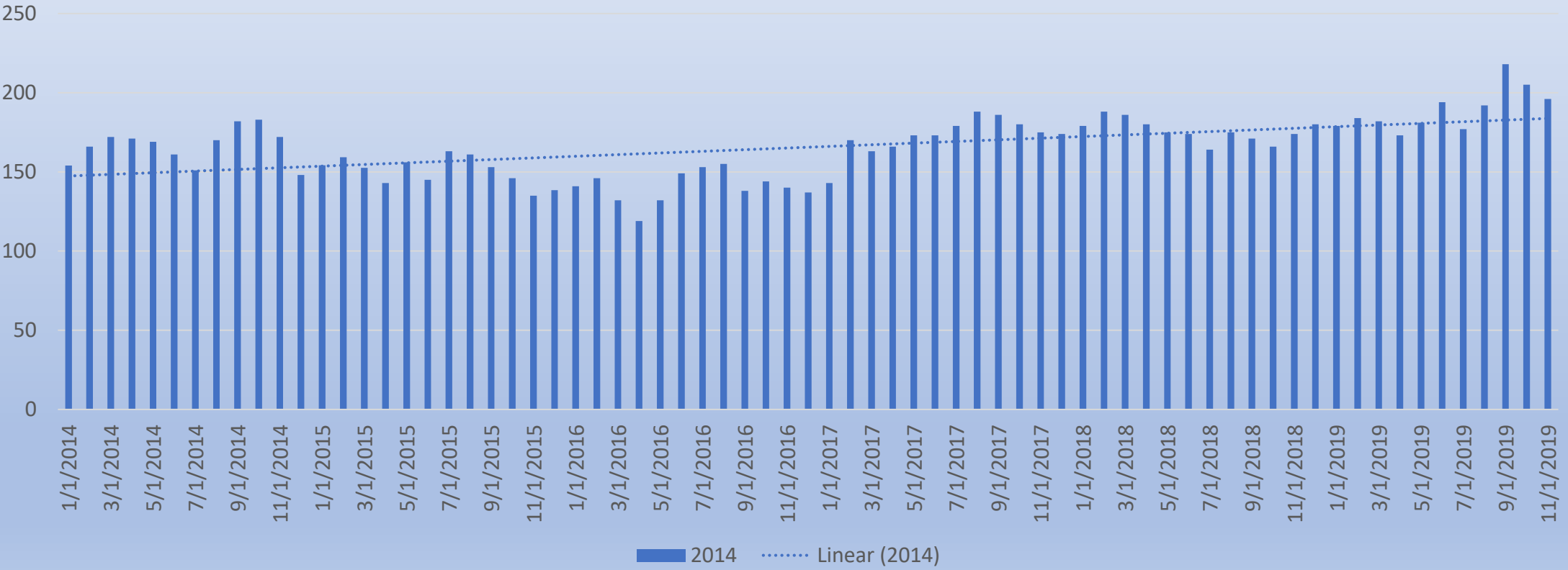
# Detention Center – Average Daily Population

Issue – The Average Daily Population at the Detention Center continues to increase.



# Average Daily Population

Average Daily Population by Month



# Detention Center – Average Daily Population

Cost of housing additional inmates outside Henderson County – FY20 YTD:

<b>Polk County = \$50.00 per day</b>	<b>Monthly Cost</b>	<b>Days per Month</b> (1 per inmate for 24 hours)
September 2019	\$ 3,050	61 Days
October 2019	\$ 11,350	227 Days
November 2019	\$ 8,400	168 Days
<b>FY20 YTD TOTAL</b>	<b>\$ 22,800</b>	<b>456 Days</b>
<b>Transylvania County = \$52.50 per day</b>		
July 2019	\$ 1,612	31 Days
September 2019	\$ 6,525	124 Days
October 2019	\$ 9,308	177 Days
November 2019	\$ 8,944	170 Days
<b>FY20 YTD TOTAL</b>	<b>\$ 26,389</b>	<b>502 Days</b>
<b>Buncombe County = \$55.00 per day</b>		
September 2019	\$ 880	16 Days
October 2019	\$ 2,915	53 Days
<b>FY20 YTD TOTAL</b>	<b>\$ 3,795</b>	<b>69 Days</b>
<b>GRAND TOTAL YTD</b>	<b>\$52,984</b>	<b>1,027 Days</b>

# Rescue Squad - Emerging Issues

- Sustainable Workforce

- The average pay for HCRS duty staff is \$11.98 / hr. for an EMT-A. This is below the average comparable pay for the region of \$15.25/ hr.

- The Board of Directors is requesting additional funding to increase this by an average of \$2/hr.

Est. \$88,000 / yr.

- The current operations model of 20% full time duty staff has become inefficient and is no longer cost effective.

- The recommendation is to begin to transition part time positions to full-time positions at the rate of two (2) per year over the next four (4) years. A total of 12 personnel are needed to staff two trucks.

Est. \$ 85,000 / yr. for FT

Est. \$-24,000 / yr. savings in PT salaries

- Increase PT staffing of Rescue/Support truck to 24 hours a day with 1 Part Time Staff

Est. \$72,000 / yr.

# Rescue Squad - Emerging Issues

- Capital Needs

- HCRS has identified approximately \$830,000 in potential equipment and vehicle replacement purchases over the next 10 years. These equipment upgrades will be funded with the annual fundraiser and normal debt service roll-off.

- Employee & Member Support Program

- The staff and volunteers are regularly engaged in highly stressful calls for service throughout the year. The leadership of the Rescue Squad recognizes the importance of mental health and propose to implement a similar program to Henderson County's Behavioral Wellness program by contract with a local provider.

Est. Cost: \$25,000 / yr.

# Five Year Budget Request

	<b>FY 20-21</b>	<b>FY 21-22</b>	<b>FY 22-23</b>	<b>FY 23-24</b>	<b>FY 24-25</b>
<b>Rescue Squad Funding Request</b>	\$481,360	\$505,428	\$530,699	\$557,234	\$585,096
<b>Henderson County Funding</b> (Based on FY19-20 Levels)	\$281,360	\$281,360	\$281,360	\$281,360	\$281,360
<b>TOTAL ANNUAL ADDITIONAL COUNTY FUNDING REQUESTED</b>	<b>\$200,000</b>	<b>\$224,068</b>	<b>\$249,339</b>	<b>\$275,874</b>	<b>\$303,736</b>

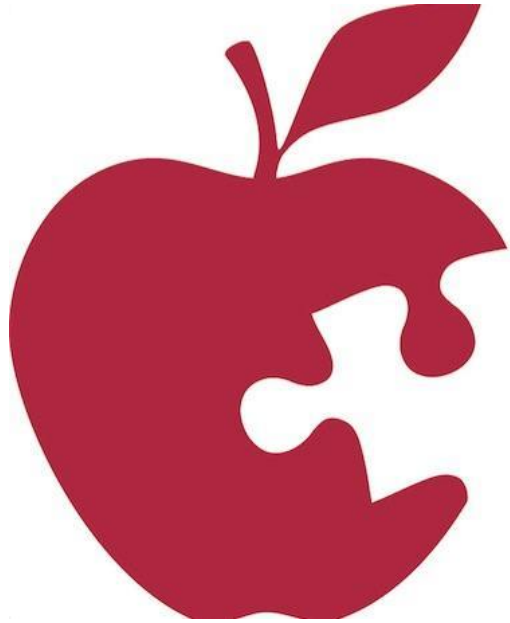


# Consolidated Five Year Budget Projections

	FY 20-21	FY 21-22	FY 22-23	FY 23-24	FY 24-25
<b>Income</b>					
Medical Transport Billing	\$530,000	\$545,900	\$551,359	\$556,873	\$562,441
Fundraising	\$110,000	\$110,000	\$110,000	\$110,000	\$110,000
Misc.	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000
<b>Henderson Co.</b>	<b>\$481,360</b>	<b>\$505,428</b>	<b>\$530,699</b>	<b>\$557,234</b>	<b>\$585,096</b>
Fund Balance Transfer	\$33,913	\$45,190	\$47,950	\$19,889	\$3,468
<b>Total Income</b>	<b>\$1,170,273</b>	<b>\$1,221,518</b>	<b>\$1,255,008</b>	<b>\$1,258,996</b>	<b>\$1,276,005</b>
<b>Expenses</b>					
Staffing/Personnel	\$793,313	\$844,558	\$876,798	\$879,473	\$895,104
Apparatus (Debt Service)	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000
Major Equipment	\$80,000	\$80,000	\$80,000	\$80,000	\$80,000
Employee Assistance	\$25,000	\$25,000	\$26,250	\$27,563	\$28,941
Operations	\$241,960	\$241,960	\$241,960	\$241,960	\$241,960
<b>Total Expenses</b>	<b>\$1,170,273</b>	<b>\$1,221,518</b>	<b>\$1,255,008</b>	<b>\$1,258,996</b>	<b>\$1,276,005</b>

# HC Public Schools Update

- Bo Caldwell, Henderson County Public Schools Superintendent, will be present to provide an update and answer questions concerning upcoming projects/issues with the school system.



# Henderson County Public Schools

Budget Request  
2020 - 2021

*Henderson County Board of Commissioners  
January 15, 2020*

<b>Funding Category</b>	<b>FY20</b>	<b>FY21</b>
Continuation Budget	\$28,328,000	\$28,328,000
Current Expense/Uncontrollables 4.2% increase to encompass (State Retirement System/Insurance/State Salary Schedules/Charter Schools), Instructional/Programmatic/Student Services		\$1,200,000
Recruitment and Retention 0.25% increase to the local salary supplement for all HCPS employees		\$275,000
Capital Outlay	\$1,000,000	\$1,000,000
Safety Enhancements	\$500,000	\$500,000
Total Budget Request	\$29,828,000	\$31,303,000
Increase from Prior Year	<i>Current</i>	<i>4.9%</i>

# Blue Ridge Community College Update

- Dr. Laura Leatherwood, President of Blue Ridge Community College, will be present to provide an update and answer questions concerning upcoming projects/issues at the college.

# Henderson County Commissioners Meeting



January 15, 2020 | Dr. Laura B. Leatherwood

# Reflecting on our historic year

- 50th Anniversary
- New Brand
- Expanded Strategic Partnerships
- Enrollment Increases
- SACSCOC Reaffirmation
- Workforce Development
- Capital Improvements
- Apprenticeship Programs
- Strategic Plan
- \$2M Impact Fundraising Campaign
- Study Abroad Trip
- Guaranteed Admission Agreements
- Record number of scholarships awarded
- Largest individual donation in history of the College



# 2020-21 Budget Update



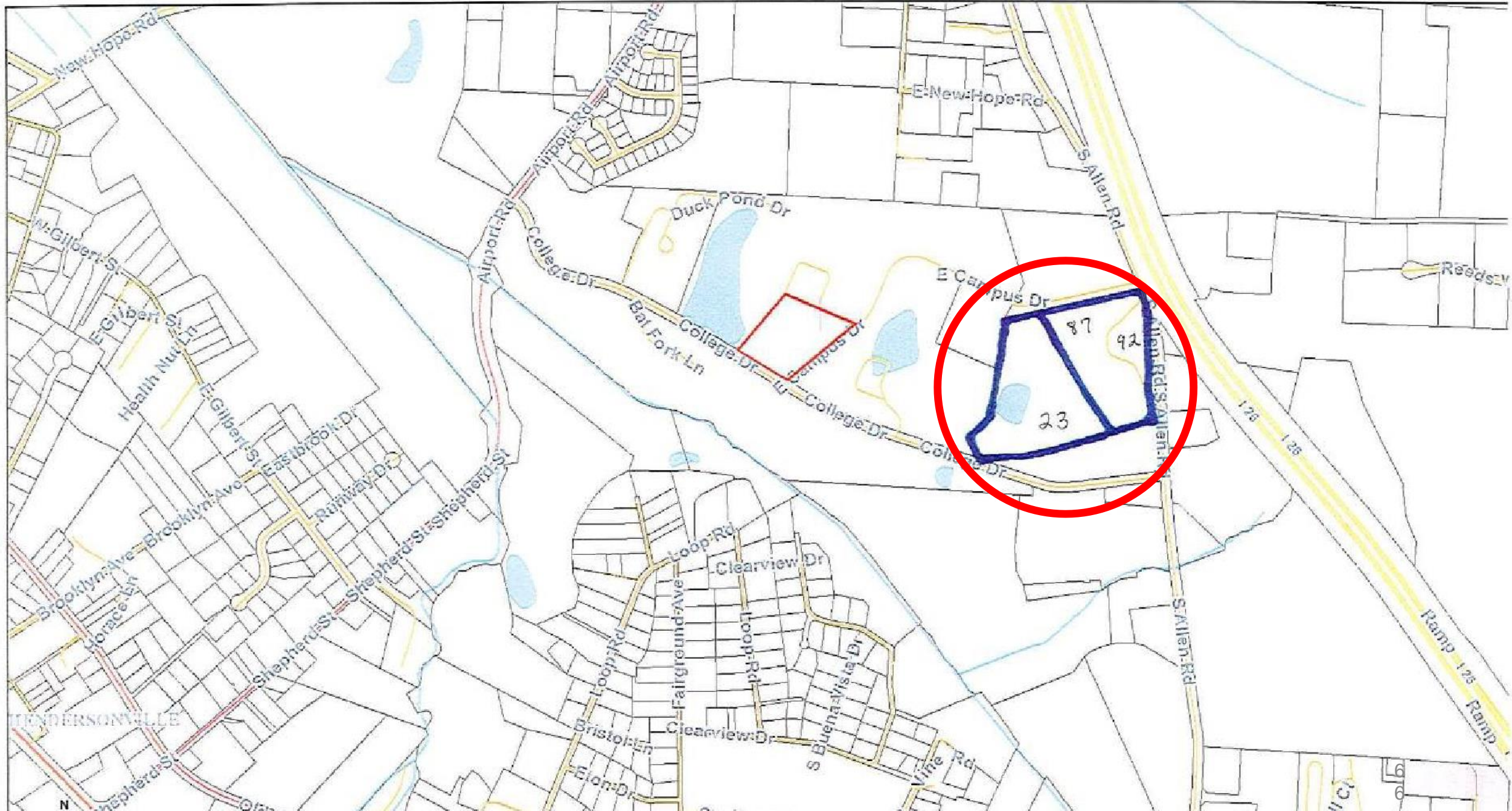
# Purchase of Adjacent Property Owned by Heggoy and Hudgens Families

Purchase price is \$750,000 for 18 acres;  
adjoins the College on three of four boundaries.

\$250,000 from College and College Foundation funds.

Requesting \$500,000 from Henderson County.

# GoMaps



# BRCC MRTS

FY20 Requested Revisions

and

Revised FY21 Request

	FY 19-20		FY 20-21	
	Approved	Requested Revisions	Original Request	Revised
<b>CONTINUING EDUCATION</b>				
Renovation for BLET	\$ 363,124	\$ 405,872		
Replace Chiller	\$ 121,400	\$ 121,400		
New Furniture			\$ 338,576	\$ 338,576
<b>GROUNDS/MAINTENANCE</b>				
Replace heaters and circular fans	\$ 15,000	\$ 6,312		
Re-coat Roof	\$ 17,500	\$ 8,440		
<b>INDUSTRIAL SKILLS CENTER</b>				
Replace Chiller/Air Handler			\$ 210,000	\$ 210,000
Install Ventilation System	\$ 22,500	\$ 22,500		
Install Welding Booth	\$ 35,000	\$ 35,000		
HVAC Controls			\$ 25,000	\$ 25,000
Re-coat Roof			\$ 134,400	\$ 134,400
<b>KILLIAN</b>				
Replace Chiller			\$ 125,000	\$ 125,000
Install Sprinkler System			\$ 250,000	\$ 250,000
Upgrade Student Center			\$ 430,000	\$ 430,000
New Furniture			\$ 310,000	\$ 310,000
<b>SINK</b>				
Replace Chiller	\$ 225,000	\$ 225,000		
Replace Air Handlers			\$ 30,000	\$ 30,000
New Furniture	\$ 262,500	\$ 262,500		
<b>SPEARMAN</b>				
Replace Boiler	\$ 80,000	\$ 80,000		
Install Generator	\$ 21,000	\$ 21,000		
Renovation for Trades Programs	\$ 50,000	\$ 24,657		
New Furniture	\$ 168,356	\$ 168,356	\$ 6,644	\$ 6,644
Upgrade Power			\$ 200,000	\$ 200,000
Machine Shop HVAC			\$ -	\$ 100,000
Concrete Pad			\$ -	\$ 70,000
Welding Storage			\$ -	\$ 98,500
<b>TEDC</b>				
Replace Compressors	\$ 35,000	\$ 21,529		
Replace Conference Hall Tables & Chairs	\$ 151,500	\$ 165,314		
<b>CAMPUS-WIDE IMPROVEMENTS</b>				
Outdoor Lighting Improvements	\$ 134,250	\$ 134,250	\$ 14,210	\$ 14,210
Pavement & Parking Lot Repair			\$ 463,790	\$ 271,510
Sidewalk Installation	\$ 83,710	\$ 83,710		
Update Wayfinding & Monument Signs	\$ 300,000	\$ 300,000		
<b>ADDITIONAL CLASSROOM SPACE</b>				
Surveyor Fee	\$ 28,500	\$ 52,854		
Architect Fee	\$ 1,000,000	\$ 975,146		
Property Purchase			\$ -	\$ 500,000
<b>TOTAL</b>	<b>\$ 3,114,340</b>	<b>\$ 3,113,840</b>	<b>\$ 2,537,620</b>	<b>\$ 3,113,840</b>
<b>ANNUAL MRTS FUNDING</b>	<b>\$ 3,113,840</b>	<b>\$ 3,113,840</b>	<b>\$ 3,113,840</b>	<b>\$ 3,113,840</b>
2 cent TRE = \$3,113,840				
<b>LESS PLANNED EXPENDITURES</b>	<b>\$ 3,114,340</b>	<b>\$ 3,113,840</b>	<b>\$ 2,537,620</b>	<b>\$ 3,113,840</b>
<b>ANNUAL VARIANCE</b>	<b>\$ (500)</b>	<b>\$ -</b>	<b>\$ 576,220</b>	<b>\$ -</b>
<b>CUMULATIVE VARIANCE</b>	<b>\$ (500)</b>	<b>\$ -</b>	<b>\$ 576,220</b>	<b>\$ -</b>

# 2020-21 Budget

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Capital Improvements:	\$3,113,840
Operating:	\$4,751,333

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We remain committed to the above budget numbers approved in Blue Ridge's four-year plan submitted in 2019.

# FY2020-2021 Budget

<b>BRCC</b>	<b>FY 2019-2020 Adopted Budget</b>	<b>FY 2020-2021 Request</b>	<b>\$ Variance</b>	<b>% Variance</b>
Capital Improvements	\$3,113,840	\$3,113,840	\$0	0%
Operating	\$4,298,181	\$4,751,333	\$453,152	10.5%
<b>TOTAL</b>	<b>\$7,412,021</b>	<b>\$7,865,173</b>	<b>+ \$453,152</b>	<b>6.1%</b>

# Questions?

**Dr. Laura B. Leatherwood, President**

**[leatherwood@blueridge.edu](mailto:leatherwood@blueridge.edu)**

**828.694.1705**



EDUCATION ELEVATED

  
**BlueRidge**  
COMMUNITY COLLEGE

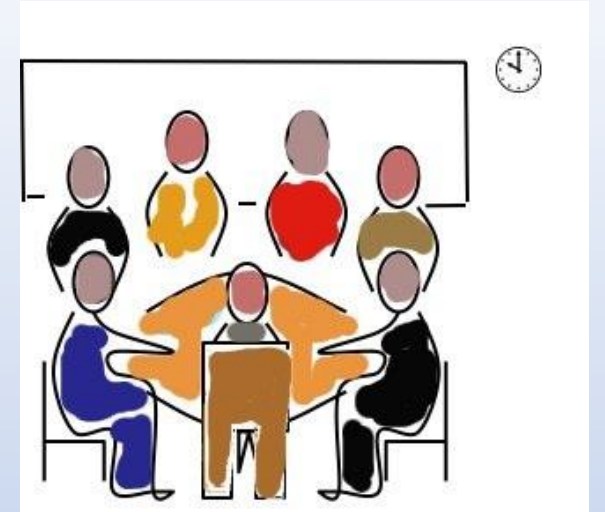
[blueridge.edu](http://blueridge.edu)

# DISCUSSION

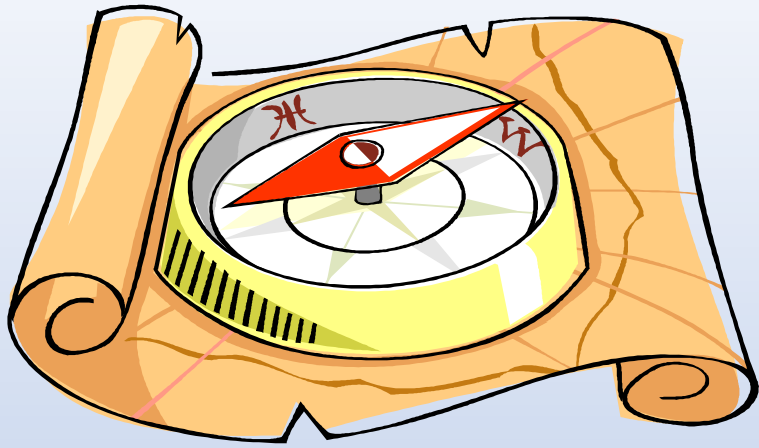


# Commissioner Discussion

- ❑ Chairman Hawkins
- ❑ Vice-Chairman Lapsley
- ❑ Commissioner Messer
- ❑ Commissioner Edney
- ❑ Commissioner McCall



# Commissioner Discussion



# Budget Discussion and Direction to Staff

- Board of Commissioners Discussion and Direction

# DISCUSSION